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Seizing Civilization: 
Antiquities in Shanghai’s Custody, 1949 – 1996

Abstract

*Seizing Civilization* uses the Shanghai Museum as a case study to examine an extraordinary process of art appropriation that persisted from 1949 to 1996 in the People’s Republic of China (PRC). At the heart of this story is the museum’s destruction of the preexisting art market, its wholesale seizure of privately-owned antiquities, and its sale of these objects on the international market. My findings show that museum employees used these events to create public art collections in the PRC. The Shanghai Museum pioneered the techniques that Chinese museums use to transform craft objects, as well as select ancient paintings, ceramics, and bronzes, into canonized cultural relics. I argue that the application of these techniques explains the erasure of provenance at Chinese Museums, and demonstrate how state cultural institutions render acquisition ledgers, private collecting records, and connoisseurship disputes invisible.

I examine cultural relics’ transformation into Chinese cultural heritage in five chapters. I first demonstrate how museum employees appropriated private collections during nation-building campaigns such as the nationalization of industries (1956). Second, I investigate changes to the Chinese art historical canon, placing them in the context of art market takeovers, the wholesale acquisition of ethnic minority artifacts, as well as municipal programs in salvage archaeology. Then, in two chapters, I reveal the Shanghai Museum’s active participation in antiquities confiscation and divestment during the Cultural Revolution (1966 – 1976), which enriched public art collections on a previously unprecedented scale. I conclude with an examination of the mass restitution of expropriated property in the 1980s and 90s, which underpinned the museum’s dual function as both a preservationist institution, as well as a political and commercial enterprise. The antiquities and events I analyze not only explain the ascendancy of a dominant narrative about Chinese civilization, but also reveal the limits, contradictions, and challenges of PRC national patrimony.
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Foreword

Research for this dissertation began in June 2008 and ended in June 2011, with twelve months of fieldwork and archival research in Shanghai, China. During the summer of 2010 I also took a week-long trip to Hong Kong to conduct interviews with the overseas Chinese art dealing community. In addition, I conducted six months of fieldwork, museum and archival research in the United Kingdom, during which time I was based in London and made sporadic trips to Oxford, Princes Risborough (Buckinghamshire), and East Grinstead (West Sussex). My work was funded by the Institute of International Education’s Fulbright Cultural Exchange Fellowship, an Institute for Historical Research Mellon Fellowship in the Humanities, and a Center for Advanced Study in the Visual Arts Andrew W. Mellon Predoctoral Fellowship. In addition, the Research Councils UK and the Harvard Yenching Institute sponsored workshops focused on Globalization and Urban History that shaped the trajectories of my work.

I conducted my fieldwork in Shanghai during one visit in the summer of 2009, plus a more extended trip from November 2009 to July 2010. On-site research included interviews, museum and household visits, material collection from private homes and municipal archives, as well as participation in the Shanghai Museum Retired Employees’ monthly gatherings. My fieldwork in Britain took place in the fall of 2009, plus a more extended trip in the fall and winter of 2010. On each trip I presented myself as a student interested in Chinese museums and art markets. Depending on their nationality and history with the People’s Republic of China, the individuals that I interviewed on my trips yielded different types of information, whose impact
on my research I address as follows.

In May of 2009 I met Zheng Zhong, a reporter who had worked on the Wenhui newspaper's Shanghai Museum beat for the past three decades. During the 1990s the Shanghai Museum commissioned Zheng Zhong to write a monograph about the museum's major donors. As part of that commission he gained unrestricted access to both the museum's internal archives as well as its employees, many of whom had worked for the museum since 1952. After I explained my project, Zheng Zhong gifted me with Shanghai Museum documents that he photocopied and kept whilst he conducted the research for his monograph. He also introduced me to many of the museum employees he interviewed for the same purpose. These employees include Li Junjie and Huang Xuanpei, both former associate director at the museum, Zhong Yinlan and Chen Peifen, senior painting and bronze researchers, respectively, Xu Yongxiang, former director of the museum’s Customs inspections team, and Sun Jian, senior painting restorer. These veteran employees invited me to the Shanghai Museum’s Retired Employees’ monthly gatherings, where I met yet more former employees. Li Junjie also helped me contact retirees that played a role in the museum’s political, administrative, and curatorial divisions but did not frequent the monthly gatherings.

Between May 2009 and July 2010 I conducted interviews with twenty-two veteran Shanghai Museum employees in Shanghainese. I also interviewed the former and current directors of Duo Yunxian, a Shanghai art dealership that opened in 1900. When verbal consent was granted, I recorded these interviews in audio and transcribed them into English. During my
visits I also presented my interviewees with archival documents I retrieved from the Shanghai Municipal Archives (SMA). The documents helped jog my interviewees’ memories and place specific inquiries in context. When asked, I provided my interviewees with copies of my archival findings, which inspired some interviewees to share related documents and artifacts that they had kept in their homes for personal reasons. Initially my interviewees were introduced by Zheng Zhong or individuals I already interviewed. By the winter of 2010 I found the majority of my interviewees through regular attendance at the retiree’s gatherings, or had pointed out to me by previous interviewees. These interactions gave me invaluable insight into the Shanghai Museum’s unpublished history, particularly with regard to events and occurrences whose primary documents remain classified by the Chinese state.

I interviewed and presented documents to five individuals extensively over the course of my research: the Shanghai Museum’s former Associate Director Li Junjie, former Bronze Curator and Senior Researcher Chen Peifen, former Paintings and Calligraphy Curator and Senior Researcher Zhong Yinlan, Bronze Conservator Gu Youchu, and former First in Administrative Command Xia Shunkui. I selected these individuals based upon the diversity of their working roles, the longevity of their employment, and the first-hand insight they possessed during major vicissitudes in the Shanghai Museum’s history. I also chose these five individuals based on their own interest in my research, as well as personal sympathies that we shared and developed over the course of two years. Their perspectives, personal documents, life histories, and the sensitivities they maintained regarding specific events and individuals transformed my
understanding of Shanghai's history and enriched every part of this project.

In the summer of 2008 I met Michael Knight, senior curator of Chinese art at the Asian Art Museum of San Francisco. Michael provided me with a list of contacts in New York, London, and Hong Kong who either had extensive family history with or played crucial roles in the international Chinese art market, PRC museums, and Chinese art collecting. From 2008 to 2010 I contacted these individuals and interviewed them in New York, London, and Hong Kong. These individuals spoke to me about their personal and familial history with the Chinese art trade as well as China's museums, and in some cases gave me access to personal archives that contained documents, photos, and interview transcriptions that no longer exist in mainland China. In particular, interactions with Anthony Carter, Doninick Jellineck, John Ayers, Roger Keverne, Philip Constantinidi, Paul Moss, Hugh Moss, Julian Thompson, Helen Shepard, James Watt, Carol Conver, Lois Katz, Patty Tang, Diane Woo, and Jim Lally enhanced my understanding of the relationship between PRC cultural institutions, overseas Sinophiles, and the international art market.

The vast majority of my interviewees in both Shanghai and abroad consented to my naming and recognizing them in my study. Some, however, chose not to have their names associated in conjunction with certain sensitive topics of discussion, such as cash donations to the Shanghai Museum, the secret storage of Shanghai Museum artifacts in Anhui, and the beating and resultant death of Shanghai Museum employees during political campaigns such as the Anti-Right movement and the Cultural Revolution. In order to explore these events and
their impact on perceptions of Chinese cultural heritage, I chose to identify my interviewees by name whenever they granted me consent. In cases when consent was not granted but context remained important, I analyze my interviewees’ rejection of identification with the particular topic in mind. For example, when interviewees told me about raiding private homes for antiquities or the museum's treatment of counterrevolutionary art dealers, I asked my interviewees why they do not want their names associated with these accounts and analyze their responses with respect to the initial act, as well as its perceived consequences for the interviewee. Nevertheless, unless my interviewees granted consent, I anonymized any information that might negatively affect the interviewee's relationship with their work unit or social world.

Most of the museum employees, art dealers, philanthropists, and collectors I interviewed and directly cited in this thesis met me as a history student studying the Shanghai Museum and the international market for Chinese art. I understand, however, that personal circumstances mediated both my interviewees' perception of my identity and their interactions with me. My Shanghai-born identity and ability to speak the local dialect positioned me as a co-hometowner with Shanghai natives. My English language ability and educational standing as a doctoral student encouraged some to open up to me as a perceived outsider-amongst-insiders, and others to limit or reject interacting with me for fear of what I might do with the information they gave me. While comprehending my cultural and social identities as unfixed through specific circumstances and interactions, as a historian I often welcomed context-based interactions in my fieldwork. My above-mentioned identities underlined the information I retrieved. Therefore,
my dissertation highlights the context of my interviews throughout, particularly as they illuminate the relationship between museums and art markets, as well as between individuals, cultural institutions, and cultural heritage.
Note on Translations

Unless otherwise noted, I am the author of all translations and transcriptions in this study. I rendered all Chinese names and titles in hanyu pinyin romanization, simplified Chinese characters, and Chinese surname order, unless standard citation styles mandate formulations otherwise. The accompanying index includes frequently referenced names and titles.

Cultural Relics (wenwu 文物) refers to Chinese antiquities as the objects have been defined and shaped by the State Administration of Cultural Heritage since 1949. Museum (bowuguan 博物馆) refers to cultural institutions for the acquisition, preservation, and exhibition of cultural relics as they are established and transformed by the Ministry of Culture since 1949.

I consistently use English equivalents for Chinese terms that define professional identity in the PRC's cultural institutions, such as art dealer (wuwan shang 古玩商), apprentice (tudi 徒弟), collector (shoucang jia 收藏家), acquisition (zhengji 征集), exhibition (zhanlan 展览), warehouse (kufang 库房), revolutionary rebel (zaofan pai 造反派), segregated interrogations (geli 隔离), restitution (luoshi 落实), and donation (juanxian 捐献). Certain terms, however, encompass a range of meanings (zhuanjia 专家) and even evolve and change as they become associated with particular individuals, events, and time periods (hongse jieban ren 红色接班
In these cases I use a variety of English equivalents which express their meaning with respect to context. The accompanying index also contains terms repeatedly used in the thesis.
Acknowledgements

Writing the dissertation was the best part of graduate school, and I am immensely grateful to all the individuals and institutions who made this unusual experience a reality.

Firstly, I wish to thank my advisors, Bill Kirby and Henrietta Harrison, for providing me with guidance and sound advise in the formulation, progress, and completion of this work. Henrietta patiently read drafts and fine tuned my ability to read large volumes of secondary material, which is perhaps the strongest lesson I will take away from doctoral study. I am also grateful to the members of my committee, Eugene Wang and Richard Vinograd, for generously giving their time and encouragement, as well as for keeping me in check during key turning points.

Funding from the Fulbright Institute of International Education, Andrew Mellon Foundation, Center for Advanced Study in the Visual Arts, and the Institute of Historical Research made this research possible. My fellow participants in these programs enriched my understanding of museums, art collecting, and the art market in unexpected ways. Brigid Vance, Arbella Bet-Shilimon, Jane Hong, Meredith Gamer, and the CASVA predoctoral fellows read my drafts, shared ideas, and were unspeakably kind when I subjected them to pages of statistical analysis – even as they drew me towards the humanities.

Michael Knight and John Stucky at the Asian Art Museum in San Francisco, Joseph Chang and David Hogge at the Freer Gallery of Art and Arthur M. Sackler Gallery, Hongxing Zhang at the Victoria and Albert Museum, and Clarissa von Spee at the British Museum shared their expertise and access to collection materials. In Shanghai, Zheng Zhong generously called potential interviewees on my behalf.

In Cambridge, conversations with Mary Ruth Windham, Katie Humphrey, Tina Lin, Sverre Johnsen, Ben Levey, Chris Leighton, Adrian Kwek, Andreea Nicoara, Ren-yuan Li, John Kim, Vernie Oliveira, Kathryn Boodry, Alan Yeung, Phillip Bloom, Emily Bruemmer, Wendy Fu, Zeba Wunderlich, and Rachel Saunders made my first three years of graduate school enjoyable, and kept both years of fieldwork lively. Kevin Rader, who managed to teach me probability and drive me to New York in a blizzard, gave my research credibility. Antara Datta kept me from freezing in London, and showed me what to do with clotted cream. The old Yale gang: Haydon Cherry, Jinping Wang, Ya-hwei Hsu, Gina Guarienti Cook, and Megan Lindsay (now Cherry) have been willing to gossip and stay up with me since the Jonathan Spence years, without which no progress would have possible.

In California, Brian Milch, Marcia Scott, Matt Rosin, Greg Marsden, Kevin Singleton, Patrick Goodwill, Graham Allen, Corey Vickrey, Jodie Prud'Homme, and Nicole Stone encouraged me
to take breaks, which sped up the writing process. Colleen Hobson, Anwar Ragep, Chris Walker, and Zenobia Moore will always be California people to me, no matter where they choose to roam.

Lastly, I thank the three people who are foremost on my mind. Mark Pearson keeps me optimistic when I am too anxious to see past the next hour, and my parents, Jonathan Xiangyu Lu and Lili Yu, make all my aspirations seem possible. I would not be anywhere if not for them.
Introduction: Welcome to the Shanghai Museum
Welcome to Five Thousand Years of Chinese Civilization

The Class of 1952, so-named for the year its members started work at the Shanghai Museum, had little experience. The museum hired all 126 of them to work as antiquities buyers, catalogers, gallery guides, and security guards at its newly-opened facility on #325 West Nanjing Road, next to the People's Park in downtown Shanghai. A glance at the Class of 1952's qualifications, however, would have raised even the most callow visitor's eyebrows. Chen Peifen had just completed her second year of high school. Zhong Yinlan, who applied to work as a
gallery guide, put melon seed inspector and chicken hatchery attendant in the Professional Experience section of her résumé. Li Junjie and Huang Xuanpei had no previous work experience. Shen Minren, who did well on her employment exams, had an alarming mark on her personnel file – it labeled her a candidate for reeducation because her father had fled for Taiwan as soon as the Communists won control of Shanghai in 1949. The Class of 1952 were paid to show all visitors “the cultural inheritance of our people”, yet none were alive when the dynastic system collapsed in 1911 – ostensibly the impetus for the creation of the modern Chinese state and the fount of cultural heritage production on the mainland.¹

The Class of 1952’s lack of experience did nothing to dampen the popular frenzy to see Chinese antiquities in museums.² The third largest collection of Chinese antiquities in the world and the only one assembled after 1949, the Shanghai Museum became a formative element with which to portray the nation as a single, unbroken entity, with territory that stretched from the icy Tibetan alps to the tropical beaches of Hainan island. Visitors nodded eagerly as the new hires pointed out artifacts that stood for Five Thousand Years of Chinese Civilization, the ancient culture that began with the rule of the Yellow emperor and stretched

through succeeding dynasties to the current state – the People's Republic of China (PRC).

The Department of Cultural Affairs, an administrative unit that housed the Class of 1952's immediate municipal superiors, asked the new hires to “develop the excellent traditions of Chinese civilization's art and culture, publicize and implement the party's policies on the protection of cultural relics, and conduct nationalist and socialist education for the multitudes.”

This directive pushed Shanghai to elaborate and popularize a particular position on China's place in the world – a perspective that privileged antiquities, dubbed wenwu (cultural heritage), as the representatives of a civilization unlike any other in history. The museum collection gave this position great immediacy. As the Class of 1952 told visitors everyday, the value of Chinese antiquities underlined China's special destiny. Chinese cultural heritage outranked the brashly young United States, and stood impervious to any slights that foreign imperial powers have left on its soil since the First Opium War (1839 – 1942).

Shedding new light on the transformation of cultural heritage in the twentieth century, Seizing Civilization interrogates four conceptual frameworks that underlie all origin narratives

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4 For more information see Tu Wei-ming, “Cultural China: The Periphery as the Center”, Daedalus, 120, no. 2, (1991): 1-32;

such as that which the Class of 1952 learned to recite from their first day on the job. The first is the distinction between museums and the art market, in particular the notion that commercial interests only erode the integrity of a civilization’s heritage. I explore the simultaneous development of cultural institutions and markets in the PRC context, examining the former’s strong investment in regulating, developing, and profiting from the latter. The second framework is an immutable art historical canon, which in the Chinese context is defined as both a greatest hits list as well as a set of categories that delimit art (bronzes, ceramics, paintings and calligraphy, etc.). I investigate the canon’s so-called immutability, its dependence on a distinguished cohort of taste-makers, as well as its immunity from the vicissitudes of the art market.

I use the Shanghai Museum as a case study to demonstrate that canon-formation is an open and dynamic process, open to institutional intervention as well as social, economic, and political vicissitudes.

The third framework is the philanthropic nature of donations, that antiquities and cash are free gifts that private individuals bequeath museums throughout their institutional history.

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6 The most prominent example of using antiquities to establish an origins narrative in the Chinese context is the Guomindang state’s removal of the Palace Museum’s collection in 1949. For a first hand account of the removal and its justification see Lih-wu Han, Zhonghua Wenwu Bogan Ji [The Transfer Of Chinese Cultural Relics] (Taipei, 1980); A more recent account of the events in English is Jeannette Shanbaugh Elliot, The Odyssey Of China’s Imperial Art Treasures (Seattle, 2005). For non-Chinese contexts see Wendy M. K. Shaw “Islamic Arts in The Ottoman Imperial Museum, 1889-1923” Ars Orientalis, 30, (2000): 55-68.

7 For further discussion on canonicity see Yasser Tabbaa “Canonicity and Control: The Sociopolitical Underpinnings of Ibn Muqla’s Reform” Ars Orientalis, 29 (1999): 91-100; taste-makers are defined in Marilyn Jenkins-Madina “Collecting the ‘Orient’ at the Met: Early Tastemakers in America” Ars Orientalis, 30, (2000): 69-89; A discussion of both in the context of a market for Chinese art can be found in Ankeney Weitz “Art and Politics at the Mongol Court of China: Tugh Temür’s Collection of Chinese Paintings” Artibus Asiae, 64, no. 2 (2004): 243-280;
People rarely give donations freely. Different constituents grant and solicit donations, actively and intentionally, for myriad purposes. My findings show, for example, that the Shanghai Museum used the *language* of donation to transform appropriations into bequests. I propose that donations are elegant fictions that legitimize museums' self portrayal as the “custodians of cultural heritage”. Furthermore, the tropes of donation change over time. In the PRC context, the language of donation, have transformed from highlighting nationalism, in the 1950s and 60s, to highlighting consensual exchanges between private collectors and public cultural institutions. I argue that this cult of consent, as it is portrayed through institutional ceremonies and merit awards, underwrites the very invention of cultural heritage, both in China and overseas.

The fourth and last framework I explore is the museum's role in creating the “state effect”, the illusion that a monolithic Chinese state encompasses everything from sports to foreign trade.\(^8\) *Seizing civilization* makes visible the entire cast of characters whose joint efforts created the appearance of a coherent state apparatus: middling curio traders and art repairers, junior museum employees, sales girls at state-run antiquities stores, and high school drop-outs – state and non-state actors alike whose collaboration outlined the contours of social and political order in the PRC. With the collaboration of domestic and foreign constituents, these state and

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non-state actors co-created the ways in which Chinese art is acquired, evaluated, and institutionalized in the twentieth century. The fabrication of Chinese cultural heritage would not have occurred without these vastly different individuals, who persuaded each other of antiquities' primacy in the history of Chinese civilization.

*Seizing Civilization* shows that Chinese museums are more than sites of Red propaganda. It explains how the Shanghai Museum stripped its collection of provenance, and rendered acquisition ledgers, private collecting records, and connoisseurship disputes invisible. Like many achievements, this one is both exquisitely simple and fiendishly problematic. Elite connoisseurs, new museum employees, municipal administrators, in conjunction with state policy makers, recast privately-owned antiquities as cultural inheritance and marketed that vision to both domestic and international audiences. In the process, the museum obtained unprecedented municipal collaboration in the systematic expropriation of antiquities from local denizens. Shanghai, for example, pioneered the wholesale acquisition of ethnic minority artifacts, as well as the artifacts' subsequent establishment as a category of art that demonstrated the common heritage of the Han majority and all fifty-five ethnic minority peoples living in the PRC. Furthermore, the Shanghai Museum expropriated privately art collections to exhibit as the cultural inheritance of all Chinese, transforming antiquities from private to public property. In short, the museum made the erasure of provenance integral to the creation of cultural

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Shanghai didn’t invent the erasure of provenance. The idea was new to the PRC but also very old – utilized in so-called autocratic and democratic nation-states alike. When the the Louvre Museum opened to the public in 1793, its paintings didn’t bear any mark of their appropriation from French Catholic churches, nor did public exhibitions mention the paintings’ provenance throughout the subsequent French empires, republics, and administrations.10 Similarly, Catherine The Great’s Hermitage Museum collection “served as a visible sign of cultural enlightenment” with no gesture towards the dense network of envoys and previous owners that assembled the bricolage.11 The systematic erasure of provenance in Shanghai fits into an existing, established process; audiences worldwide have long reconciled national museum collections’ expropriated nature with the institutions’ representation of individual nation-states, civilizations, and indeed world heritage.12 To summarize, the history of the

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Shanghai Museum’s systematic appropriations of art provides rich analytical purchase because it demonstrates how cultural institutions integrated antiquities into the modern state apparatus. Studying Chinese museums, and writing a Chinese museology, then, serves a dual purpose. It both reveals the limitations of the autocratic Chinese state narrative, and the shortcomings of envisioning western cultural institutions as the fount of heritage preservation.

In its methodology and sources, *Seizing Civilization* utilizes the “polyphonic” resources of three different kinds of sources to elicit the Shanghai Museum’s multifarious inhabitants: archival records, oral interviews, and statistics.¹³ I read government edicts, small-business records, monthly ledgers, as well as a diverse array of texts from print and visual culture, such as museum exhibitions, training manuals, speaking scripts, photographs, and private notebooks. Two years of oral interviews with people from this era helped me to connect archival documents with the experience and consciousness of individuals. I not only investigated personal accounts but also scrutinized archival sources with the record keepers themselves, including museum employees, art dealers and collectors in China, Hong Kong, America, and Britain. These sources, as I have interpreted them, inhabit a shared discursive field – a syncretic dialogue about Chinese cultural heritage articulated not only in institutional boardrooms and at state ceremonies, but also in the lives and imagination of “ordinary” people. As such, this dissertation

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resists the kind of ideology that imagines behavioral divisions wherein “Capitalist” and “Communist” cultural institutions arbitrarily inhabit the same world but pass by each other like ships in the night. Above all, I want to reveal how different constituents used the museum as an instrument to make cultural heritage up as they went along. Shanghai’s experience reveals the ways in which these origin narratives unfix objects from history, infusing them with new national, aesthetic, market, and institutional value.14

Creating Cultural Heritage

The museum’s international ubiquity makes it compelling as a site for the articulation and creation of origin narratives. The proliferation of public museums in eighteenth century France and nineteenth century England drew strong attendance, whether they treated the institution as a tribute to the downfall of unpopular regimes or an arena in which to practice civilized behavior.15 Facilitated by art dealers, personal travel, as well as an imaginary of exotica as projected by their respective nation-states/empires, individual collectors amassed antiquities collections from both domestic and overseas sources – many of which became signature


museum collections themselves. Commentary on museums came in the form of political
speeches, advertisements, newsreels, journals and newspapers, film and television productions,
and museums themselves. The art collections inspired poems, novels, essays, posters, as well as
countless reproduction souvenir and curios from full-sized paintings to hand mirrors. This rich
and profound culture of antiquities brought museums into everyday life across the globe, even
though only a small fraction of the world could afford to collect, much less develop an interest in
“culture”.

While the study of museums and collecting have shaped our understanding of
Imperialism, the use of art in the age of the nation-state has been less explored. Seizing

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17 The seminal works in the studies of art appropriation and museum building come from scholars working on the
history of Nazi Germany, including Lynn H. Nicholas, The Rape of Europa: the Fate of Europe’s Treasures in the Third Reich and the Second World War (New York, 1994); Jonathan Petropoulos, Art as Politics in the Third Reich (Chapel Hill, 1996); Frederic Spotts, Hitler and the Power of Aesthetics (Woodstock, 2003).
Civilization argues that museum-building galvanized the formation and articulation of a new Chinese cultural heritage: a world view that allowed Chinese to embody antiquities with a continuous, five-millennia-old civilization whose physicality is not only tangible, but collectable, malleable, and worth displaying to both domestic and international audiences. The rise of public museums in the PRC inspired individuals to re-imagine the world and the trajectory of their civilization within it.

From the perspective of social and political historians in China and the West, the PRC’s 1950s museum-frenzy seems remarkably late. Nationalist pride in a post-dynastic republic and popular antiquarianism fostered enough philanthropic movements to establish public museums several times over. As the Shanghai Museum itself announced on its inaugural banners: “our people will never again be one battered by others, we have stood up, our revolution has already received the world’s empathy and celebration.” Indeed, museum exhibitions introduced a new

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world order, one in which the PRC stood shoulder-to-shoulder with the United States, Britain, France, and all the other countries that once occupied Shanghai's International Settlement.

While the Shanghai Museum fostered national interest in Chinese cultural heritage, it also represented the persistence of Shanghai's regional power. The city's well-stocked coffers allowed its museum to acquire top-tier antiquities from poorer neighbors, such as nearby Suzhou and Hangzhou, as well as faraway Tibet and Yunnan. The prestige of these acquisitions enabled Shanghai to refuse appropriation demands from Beijing, establishing itself as a collection that defined ancient Chinese civilization with antiquities that museums in the nation's capital could not obtain. Unusually skilled conservators, whom the museum recruited and trained since the mid-1950s, made such a profound impact on the restoration of damaged artifacts that institutions outside Shanghai clamored to take lessons from its museum. Thus, the city that once earned renown from its foreign concessions became a sophisticated repository that literally restored Chinese antiquity. Furthermore, the expansion of municipal borders into hinterland counties such as Qingpu and Songjiang allowed museum archaeologists to unearth excavated artifacts that demonstrated that Shanghai, in its new conglomeration, wielded a history as old as ancient Chinese civilization itself. These additions to the museum's permanent collection allowed the institution to argue that Shanghai's history did not stop at the International Settlements, but reached further back to ancient cultures that pre-dated the Tang dynasty. By the 1960s, the museum's facilities, collection, and staff reversed the infrastructural
hierarchy that put Beijing at the center of cultural heritage narratives.

Thus, despite the ready logic of a nationalist explanation, this study seeks to challenge the conceptual dichotomies that underlie the integration of antiquities into Chinese cultural heritage. Reducing museums to propaganda instruments, or sites of nation-state building, occludes a more complex historical drama. In the Shanghai Museum’s case, the Manichean framework in which we might interpret its exhibitions resurrects a Cold War-mentality that historians are beginning to reject: that Socialist-era Chinese statesmen used top-down strategies to shape a faceless, heritage-proud population that privileges the continuity of Chinese civilization over all else, whereas the democratic West utilized its public sphere to foster multivalent narratives and artifacts about its recent and distant past. Upon closer examination, these generalizations seem overly simplistic. Individuals from a whole spectrum of social and political backgrounds peopled the Shanghai Museum. In 1952, the staff roster included junior high school graduates and elite connoisseurs, art dealers and cultural heritage preservationists, craft repairers and scientists, each with their own agendas for pursuing municipal employment, as well as their own interests in the construction of a public dialogue on Chinese cultural heritage. Also, the museum was never for Chinese, by Chinese. Foreign tourism fueled the

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demand for Chinese cultural artifacts and museums, as well as the vast international market for Chinese art in America, Western Europe, and the Middle East (Figure 0.2). If the Shanghai Museum’s history characterizes Communist-Capitalist binaries, then the interpretive framework only affirms preexisting identifications in the minds of its visitors.

Figure 0.2. A gallery guide walking members of the Women’s International League for Peace and Freedom through the Tang dynasty exhibition galleries at the Shanghai Museum (1957). Photo obtained from the Shanghai Municipal Archives (SMA)

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Seizing Civilization neither seeks to demonstrate the West's monolithic portrayal of China nor to champion forgotten interpretations of ancient Chinese civilization. If the master narrative about Chinese authoritarianism and Western multiculturalism sounds stagnant, so too does the counter-narrative that populates the Chinese art historical canon with eremitic artists and impoverished scholar-amateurs who protest through obscure references, or paint Western museology as the source of cultural imperialism and racial bias. Shanghai Museum acquisitions targeted folk embroideries as well as ancient bronzes. As authenticators of Chinese art for Shanghai Customs, its employees enforced export regulations on dynastic relics and shaped the boundaries of contemporary Chinese art. The museum’s staff-recruitment practices targeted illiterate craftsmen as well as college graduates; while its exhibitions had featured in-house displays as well as traveling poster shows, illuminated projector displays. Furthermore, the museum’s retail channels drove the sale of reproduced antiquities from the moment of the institution’s creation in 1952. This integration of “high” and “low”, “not for profit” and “retail”

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suggests that “elite”, “connoisseur”, and even “antiquity” are mutable terms whose meanings become unfixed in the invention of heritage. As I show throughout this study, the articulation of heritage narratives presupposes a nation of antiquities enthusiasts unbound by the distinctions of class, and fills works of art, as well as the individuals who own, trade, and engage with them, with new cultural, social, and political values.

**Commodifying The Canon**

In both its origins and practice, narratives of cultural heritage operate on an implicit binary that places cultural institutions in a separate category from the art market. Chinese museums, however, regulated sales from the moment the PRC’s Cultural Relics laws designated museum employees as Customs inspectors for the export Chinese art market in 1949. Art dealers worked as authenticators for the Shanghai Museum, while local art markets had an implicit understanding to funnel choice acquisitions to the museum at cut-rate prices, as well as to help the state predict collecting trends both on the mainland and abroad. More importantly, throughout the Shanghai Museum’s history its staff, as did cultural institution employees all over

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China, inventoried expropriated antiquities and determined which the museum acquired, which the dealerships sold for profit, and which were simply not art. These intersections between museum and market demonstrate the persistent interest that cultural institutions maintain in profiting from the sale of art, both in China and overseas.

Narratives of cultural heritage often propose that cultural institutions “preserve” art from commercial interests. They assert that museums only expand acquisitions – the permanent collections don’t change institutions, go up for sale, nor do institutions reproduce specific artifacts for profit. Increasingly, however, art historians have noted that cultural institutions participate in commerce and even sell artifacts, often as part of the collecting tradition. As such, the Shanghai Museum’s history demonstrates a syncretic process in which individuals working in both museums and the art market – none of whom adhere to the boundaries that their professions suggest – co-created value and meaning, in the service of heritage. It is through this process that the abovementioned cast of characters assembled the collections that underline our notion of the Chinese art historical canon.

As a collection of “cultural relics from all ages” and part of “one of the first countries in the world to develop civilization”, the Shanghai Museum’s antiquities derive their value from representing the canon. This includes both an immutable coterie of objects that define Chinese

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25 Susan A. Crane, “Memory, Distortion, And History In The Museum” History And Theory 36, no. 4, (1997): 44 – 63; Donald Preziosi, Brain of The Earth’s Body: Art, Museums, And The Phantasms Of Modernity (Minneapolis, 2003); Craig Clunas, Fruitful Sites: Garden Culture In Ming Dynasty China (London, 1996); Craig Clunas, Superfluous Things: Material Culture And Social Status In Early Modern China (Honolulu, 2004);

civilization, as well as a set of artistic categories that represent the “essential criteria of antiquities” in China. Seizing Civilization interrogates the idea that such a canon exists.

Especially when filtered through the lens of shifting acquisition programs, policy foci, and active museum intervention in the art market, a fixed Chinese art historical canon is conceptually ineffective when we consider the history of the Shanghai Museum in greater detail. Its acquisition ledgers, as well as the various constituents of people who carried out acquisitions, do far more than reproduce a pre-ordained list of Chinese art's greatest hits. Museum employees introduced new categories of collecting, such as coins, ethnic minority artifacts, furniture, and stone buddhas. State and municipal recycling projects salvaged texts and bronzes, many of which predate the Ming (1368 – 1644) and Qing (1644 – 1911) dynasties, from industrial refineries so that the objects could be acquired by regional and national museum collections. In fact, my findings show that Shanghai's metal recycling projects retrieved and distributed 532 first-tier bronzes relics throughout the country at a time when the Shanghai Museum only owned 105 of the same – an achievement that accounts for the strong representation of ancient bronze relics in PRC museums. The museum staff’s Customs inspection duties kept

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27 I take this phrase from the Gegu yaolun, the eponymous fourteenth century text on Chinese antiquities. It lists the categories, in order of importance, as ancient bronzes, ancient paintings, ancient calligraphy, ancient zithers, ancient ink stones, precious objects (jades, agates, crystal, etc), metals (brown gold, silver, steel, etc), ancient porcelain, ancient lacquer, textiles, rare woods, rare stones, and studio objects. Cao Zhao, Chinese Connoisseurship: The Ko Ku Yao Lun, The Essential Criteria of Antiquities Trans. Sir Percival David (New York, 1963): xv – xxx. Craig Clunas pioneered the social analyses of these categories in Craig Clunas, Superfluous Things: Material Culture And Social Status In Early Modern China (Honolulu, 2004).

28 First-tier refers to antiquities that the museum inventory categorizes as the best of the best – normally less than 1% of any collection. Information compiled from Huadong wenhua bu, Shanghai shi wenhua ju guanya wenwu zhengli cangku ku cu tongqi waili wenti de baogao, pfu [The China Eastern Cultural Affairs Administration and
antiquities made before 1795 from export, while its enforcement of Cultural Relics laws succeeded in pushing the legal definition of exportable art to objects made after 1911, and more recently to extend commercial restrictions to specific artists' signature works, such as that of Qi Baishi, Xu Beihong, and Wu Hufan.  

The canon of Chinese art is a trope that reinforces temporal boundaries and erases the density of local, national, and international transactions that cast antiquities as representative of China in the first place. For example, the 1795 demarcation for art exports privileged the quality of artistic production before and during the Qianlong emperor's reign – establishing the sixtieth year of the Qianlong emperor’s reign as a temporal marker of distinction both in China and overseas. Selective export restrictions on art made after 1911 created two distinct collections, one gradually accumulated by overseas buyers as Cultural Relics laws came to regulate the

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Interview with Zhang Qinghao, December 24th, 2009;
For the 1949 version of Cultural Relics law see Zhongyang renmin zhengfu zhenwu Yuan "Fenfa 'jinzhi zhenggui wenwu tushu chukou zanxing banfa' ling" [Announcement 'Provisional Plans For Preventing the Export of Precious Cultural Relics and Books] Wenwu cankao zhiliao 1, no. 1-6, (1950): 5 – 7.


\[\text{footnote}{30}

Chapter 1 discusses the application of PRC Cultural Relics Laws in detail.
international market for Chinese art, and another enshrined in collections throughout the mainland – resulting in two disparate canons of modern and contemporary Chinese art. Since the 1970s, collecting trends have also rendered snuff bottles, Maoist posters, and even cigarette cards into artistic categories. Exhibitions that feature these objects lavish praise on their “ambiguous appeal”, suggesting that these genres possesses a timeless quality comparable to more traditionally accepted categories of Chinese art, such as bronze relics, ceramics, and painting and calligraphy.\footnote{Quoted from the exhibition introduction of University of Westminster, *Poster Power: Images From Mao’s China, Then And Now*, (London, 2011), visited June 7th, 2011 from http://www.westminster.ac.uk/about/news-and-events/events/2011/poster-power; for related collecting interests see the China Posters Foundation at http://chineseposters.net; for snuff bottles see Elsa Glickman, *Chinese Snuff Bottle Mania: Stories Of Collectors, Trade, Intrigues And Gotham’s Auctions* (Hong Kong, 2006)}

The constant promotion and demotion of objects from a “definitive” canon characterizes the narrative of cultural heritage. This condition does not only refer to museum in the PRC, but also international cultural committees and their assemblage of a world cultural heritage. The fiction of immutable greatest hits and categories, as well as the manufactured aspect of value in “signature pieces” depends on an art historical trope that designates specific objects as masterpieces which together tell the “story of art”.\footnote{I take this phrase from its eponymous book, E. H. Gombrich, *The Story Of Art* (1950; repr. ed., London, 1995)} This schema is shared by art historians from Heinrich Wölfflin to Qi Gong, a calligraphy specialist whose commentaries remain in use at institutions like the National Palace Museum in Beijing.\footnote{For examples of Qi Gong’s work in creating a canon of Chinese calligraphy see Qi Gong and Yang Renkai, eds., *Sui Tang Wudai Shufa* [Calligraphy From The Sui, Tang, And Five Dynasties] (Beijing, 1989); Qi Gong and Shen Peng, eds., *Song Jin Yuan Shufa* [Calligraphy From The Song, Jin, And Yuan Dynasties] (Beijing, 1986); Qi Gong, ed., *Shang Zhong Zhi Qin Han Shufa* [Calligraphy From The Shang, Zhong, Through The Qin and Han}
uniformly defined as stand-alones, unfettered by market vicissitudes. Although preservation without market or institutional intervention is hardly imaginable even in the case of the “great masters”, the value of the work of art’s independence from either is, ironically, a minimum criterion for membership in the canon. Museums are thus consistently positioned as custodians, thereby “preserving” the distinction between price and value. I propose, however, that so long as museums remain primary sites for the assemblage and exhibition of an artistic canon that represents “civilization”, their role may always be seen as “seizing civilization”.

If this caricatures the process of canon formation, founded on the presupposition of inviolate greats and their progeny, it only further evinces how unabashed references to “Five Thousand Years of Chinese Civilization” lends itself to the modern Chinese state’s dissemination of cultural essentialisms. The assemblage of any official canon of art depends on the existence of objects, as well as cultural arbiters, that stand apart from the impact of social, cultural, political, and economic change. In recent years, however, art historians from Donald Preziosi to Craig Clunas have challenged this presupposition, raising the possibility that different constituents of people, institutions, and nation-states “did not merely reflect, but served to create, social and class identities, or qualities like ‘elegant’ and ‘vulgar’, or ‘the values and tastes of the educated elite.’”


Craig Clunas “Ginger Cheng-Chi Hsu. A Bushel Of Pearls: Painting For Sale In Eighteenth-Century
and erase provenance. For constituencies of the modern Chinese state, ever sensitive to
evaluations from within and without, heritage is a matter of self-invention and performance,
particularly as the acquisition and exhibition of antiquities continue to shape the reception of
China. The vast arrays of individuals who placed antiquities in the Shanghai Museum’s custody
reveal that no individual, or artifact, enters the museum as a blank cultural slate. The
individuals who acquired, preserved, sold, exhibited, and narrated the story of Chinese art
engage in ongoing negotiations that keep terms like that “elite”, “connoisseur”, and “antiquity”
under construction, and therefore meaningful.

Inventing Donors

Art museums are hardly the first medium to facilitate cultural heritage narratives. The
antiquarian Zhang Yenyüan (ca. 815 – after 875) and his literary audience looked to ancient
artifacts as both a confrontation with mortality and a tool with which to reach beyond time,
which in turn inspired antiquarians of the early seventeenth century to identify antiquarian
manuals and encyclopedias as an extension of themselves and a shared classical heritage.
When archaeologists associated with the Great Game discovered the Dunhuang caves, both
Chinese and international audiences dubbed the sites “treasures” and immediately incorporated

36 I borrow the term inhabited museum from Roberta Bonetti, “The Museum As An Inhabited Object” RES:
37 For the interest in manuals see Wai-Yee Li, “The Collector, The Connoisseur, And Late-Ming Sensibility
T’oung Pao, 81, fasc. 4/5 (1995): 269 – 302; For encyclopedias see Carla Nappi, The Monkey Of The Inkpot:
Natural History And Its Transformations In Early Modern China Unpublished Dissertation, Princeton University
(Princeton, 2006); Bruce Rusk The Rogue Classicist: Feng Fang (1493 - 1566) And His Forgeries Unpublished
Dissertation, University of California, Los Angeles (Los Angeles, 2004);
them into often conflicting narratives about Chinese civilization. Langdon Warner, amongst the first to recognize the value of Dunhuang’s artifacts, considered his expedition to the Taklamakan desert “a labour of love”, particularly as they yielded ancient Chinese “works of art” that “no vandal hand but mine had disturbed...for eleven hundred years.” Archaeological discoveries in northwest China expanded the borders of Chinese cultural heritage into the Central Asia, while ongoing disputes over the Dunhuang artifacts enlisted British, Swedish, French, American, Canadian, and Chinese alike as potential authorities of Chinese cultural heritage.

Even in its own time, the public Chinese art museum was not unique in its ability to

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articulate Chinese cultural heritage. Around the turn of the twentieth century, an efflorescence of new associations, modes of communication, and inland-to-coastal migration on the mainland revolutionized perceptions of China and its ancient civilization. Regional and international Chinese art exhibitions changed the material representation of China.41 The dissemination of rare texts and the revival of architectural history made China's distant and recent past palpable to both domestic and overseas audiences, while the expanding wealth of port cities like Shanghai and Guangdong brought the interests of elite Beijing connoisseurs to new antiquarians on the southeastern coast.42


Thought provoking accounts of related movements in Japan include Lisbeth Kim Brandt, Kingdom Of Beauty: Mingei And The Politics Of Folk Art In Imperial Japan (Durham, 2007); Stefan Tanaka, Japan’s Orient: Rendering Pasts Into History (Berkeley, 1993); Alice Yu-Ting Tseng, Art In Place: The Display of Japan At The Imperial Museums, 1872 – 1909 Unpublished Dissertation Harvard University (Cambridge, 2004);

A contemporary equivalent of these museum projects may be the Confucius Institutes, as described by James F. Paradise, “China and International Harmony: The Role of Confucius Institutes in Bolstering Beijing’s Soft Power” Asian Survey, 49, no. 4 (2009): 647-669

42 For studies on the Beijing-Shanghai connection with regards to antiquities, see Zhongyuan Chen, Giawan shihua yu jiangshang [Antiquities: Its History And Connoisseurship] (Beijing, 1990); Hua Deng, ed. Qingdai Dashoucangjia Chen Jieqi [Chen Jieqi, a Major Qing Dynasty Collector] (Beijing, 2005); Gail King “The Xujiaihui (Zikaiwei) Library Of Shanghai” Libraries & Culture, 32, no. 4 (1997): 456 – 469; Weiji Li, ed. Cangshi fenyunlu [A Record of Collecting Tales] (Beijing, 2004); Jizu Luo, Tingwen Yilue : Huiyi Xifu Luo Zhenyu de Yisheng [Tales Remembered and Heard from the Hall: a Memoir of the Life of my Grandfather Luo Zhenyu] (Changchun Shi, 1987); Mayuyama & Company, Mayuyama, Seventy Years, Vol. 1, (Tokyo, 1976); Sadajirō Yamanaka, Tenryusan sekibutsushu [Stone sculptures of Tianlong Mountain] (Osaka, 1928); Renkai Yang, Guobao Chenfulu: Gugong Sanyishuhua Jianwen Kaolüe [The Emergence and Disappearance of National Treasure: a Record of the Texts and Paintings that Dispersed from the Forbidden Palace] (Shanghai, 2007).
Yet if museums were not wholly unique in their ability to shape Chinese cultural heritage, they nonetheless did so in distinctive ways. Imbued with state authority, its staff could seize private property at the same time as it praised philanthropists for their generous donations to the museum. For example, in the first ten issues of Wenwu, the PRC’s premiere art and archaeology journal, the regime of nationalism led museum visitors to believe that cultural institutions accrued their antiquities from an outpouring of jingoistic donations during the early 1950s. Only the so-called imperialist oppressors, such as the United States and the defeated Guomindang state, would requisition antiquities from Chinese families. Statistical analysis on the Shanghai Museum and the Palace Museum in Beijing’s acquisition ledgers demonstrate, however, that the rhetoric of “spontaneous nationalism” overreaches itself. Cultural Revolution acquisitions confirm that the Shanghai Museum’s collections took an exponential leap due to the museum staff’s participation in house raids. Post-Cultural Revolution restitution plans show that even celebrated donations in the 1980s and 90s bear the imprint of an iron fist that refused to lose its grip on confiscated art. Indeed, the fiction of donation smooths over a consistent process of requisitions and divestment bonanzas that explain how institutions like the Shanghai Museum could acquire, over mere decades, one of the foremost


43 For one example see “Juanxian” Wenwu, no. 1 (1950) 81 – 89.
44 I discuss statistical anomalies in museum donations over time in detail in chapter 1.
45 For more on how the museum profits through the Cultural Revolution chapters 3 and 4.
46 My discussion on post-1980s “donors” and their requests appears in chapter 5.
collections of Chinese bronzes, ceramics, calligraphy, and painting in the world.

The Shanghai Museum's transformation of confiscations into philanthropic narratives represents both a reverberation and an inversion of the donation fiction. Its collection is a conglomeration of objects requisitioned from various constituents of people at multiple impasses in PRC history, starting in 1949 and continuing to the present. Every day, visitors from China and abroad arrive hoping to immerse themselves in Five Thousand Years of Chinese Civilization, at the same time as some revisit family heirlooms that they could not behold otherwise. Other visitors receive special treatment from museum staff and municipal officials because they contributed cash, private collections, or helped the museum contact individuals from whom it wishes to acquire yet more antiquities. All these individuals hope to benefit from the fiction of donation, which signifies status at national museums. Yet, as an appropriating entity that seizes the same antiquities that it praises its donors for contributing, the Shanghai Museum also stands for the oppressive entity against which it touts its own record of preserving antiquities. In order for the Shanghai Museum to become a philanthropic cultural institution, the affectation of donation – possessions given free of charge – must be named, celebrated, and promulgated. Thus, Seizing Civilization examines not only the Shanghai Museum's acquisition records, but the policies, practices, and "collector psychology" that the institution utilizes to renew the fiction of donation.

My findings show that Chinese museums utilized the fiction of donation over and over
again, both in the articulation of Chinese cultural heritage and the fabrication of Red
antiquarians, the individuals whose contributions shaped that heritage. This fiction relies on the
formation of an elite community that self-consciously identifies its philanthropic purposes, and
that museums hold up for institutional legitimacy. The emphasis on philanthropy arose as part
of American and European museologies' focus on patrons and their bequests. Public Chinese
museums adopted this rhetoric in the 1950s, largely as a way to both appease the top strata of
elite society and to rally favor and popular interest in their institutions' growing collections.

47 Prominent examples include the life of Zhang Boju and the Guoyun Lou Collection. For Zhang Boju see
Shixiang Wang, ‘Xijin Lu Ji pingfu tie liuchuan kaolu.” [The Provenance Of Western Jin Master Lu Ji's
Restoration Scroll] Wenwu can kao ziliao no. 1, (1957): 12 – 14; Luxia Song, Bainian shoucang: 20 Shi Ji
zhongguo minjian shoucang fengyun Lu [A Hundred Years Of Collecting: A Record Of Twentieth Century
Private Collecting In China] (Shanghai, 1999); Boju Zhang, “Tan jindai de shufa.” [About Jin Dynasty
Calligraphy] Wenwu can kao ziliao no.1, (1957): 15; Yihe Zhang, Wangshi binbu ru yan [The Past Is Not Like
Smoke] (Beijing, 2004);

For Guoyun Lou see Shanghai Bowu guan, ed., Gu Gongxiong jia shu juan zeng Shanghai bowu guan guoyun lou
shu hua jicai [The Select Painting And Calligraphy Treasures From Guoyun Lou That The Gu Gongxiong
Family Donated To The Shanghai Museum] (Shanghai, 2002); Zhong Zheng, Bowu guan yu shoucang jia
[Museums And Collectors] (Shanghai, 2000); Zhong Zheng, Haishang shoucang jia [Collectors In Shanghai]
(Shanghai, 2003).

48 Pierre Bourdieu and Alan Darbel, The Love of Art: European Art Museums and Their Public (Cambridge, 1991);
Rosalind P. Blakesley "Art, Nationhood, And Display: Zinaida Volkonkska And Russia's Quest For A National
Preziosi "Epilogue: The Art Of Art History" in Donald Preziosi, ed., The Art Of Art History: A Critical
Anthology (Oxford, 2009): 488 – 504; J. Donald Ragsdale, Western European Museums And Visual Persuasion:
Art, Edifice, And Social Influence (Newcastle, 2009); Alex Wexler, “Museum Culture And The Inequities Of

49 For a brief introduction to state strategies towards cultural infrastructure building, see Kirk A. Denton
"Museums, Memorial Sites And Exhibitionary Culture In The People's Republic Of China" The China
Political History Of Monuments” Representations, no. 35, (1991): 84 – 117; Richard Kraus The Party And The
Arty In China: The New Politics Of Culture (Oxford, 2004); Rana Mitter “Behind The Scenes At The Museum:
Nationalism, History And Memory In The Beijing War of Resistance Museum, 1987 – 1997” The China
The affectation of donation, however, reinforces nationalist claims and erases the different constituents of people, institutions, policies, and contingencies that made donations the operative fiction driving Chinese cultural heritage.

Bequest ceremonies, state merit awards, and exclusive museum memberships are some of the techniques that museums use to give the fiction of donation tangibility. These rites also gave donations the palpable, quantifiable marker of consent, especially as traumatic upheavals in the 1960s and 70s made the link between antiquities and nationalism untenable. This phenomenon, which I call the cult of consent, became the platform on which the Shanghai Museum built a cultural heritage devoid of provenance. By gaining legitimacy for its appropriations through consent, the museum erased private collecting as a mode of art appreciation. Donation, or rather, obtaining a consensual donation, became the prerogative with which museums restored antiquities to their “true” value.

*Seizing Civilization* charts the assemblage of the Shanghai Museum collection through time, from its shaky beginnings in the 1950s to its emergence as one of the world’s three largest collections of antiquities in the 1990s. Requisitions featured prominently in the museum’s history. When Mayor Chen Yi (1901 – 1972) made his grand entry into Shanghai in 1949, he found himself in a city full of military-occupied spaces. The military commander “personally

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went to look for places to put the Shanghai Museum”, and after rejecting “a lot of houses that the foreigners left behind”, Chen Yi finally decided on the Shanghai Race Club headquarters in the People's Square.\(^{50}\) Established by five English businessmen as a recreation space in 1850, the club occupied one of the largest green spaces in the city and was both an international icon and a prominent destination for foreign tourists in Shanghai. The field army requisitioned the building from the British colonial administration in 1946, which had just re-requisitioned the space from the Japanese Imperial Army in 1945. Chen Yi, in turn, “had the authority” to requisition the club from the field army and “once the building was fixed up it became the library and museum.”\(^{51}\) Thus, not only does the Shanghai Museum's collection bear the imprint of many different individuals, entities both requisitioned and purchased, domestic and foreign, regional and national also marked its very creation. In the following chapters, I trace the museum's move from a borrowed semi-colonial structure to its current, self-designed building in the middle of the People's Square. I also outline the genealogy of the museum's acquisition program, from donor-relations programming to its so-called “collector psychology” approach.\(^{52}\) In the process, I present the history of the Shanghai Museum as a starting point from which to explore historiographic questions about cultural institutions, canonization, and the articulation of cultural heritage.

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\(^{50}\) Interview with Li Junjie, January 21\(^{st}\), 2010.

\(^{51}\) Interview with Li Junjie, January 21\(^{st}\), 2010.

\(^{52}\) I gratefully borrow this term from reporter Zheng Zhong, who uses it to describe PRC cultural institutions' long-term courtship of individual “donors” as part of their acquisition program.
Manufacturing The State Effect

Seizing Civilization is, fundamentally, a history of cultural identity and its embeddedness in things, institutions, and people. My findings show that these disparate entities, together, “enabled mundane material practices to take on the appearance of an abstract, nonmaterial form”, also known as the party-state.53 Permeating the distinction between state and society, the Shanghai Museum’s conglomeration of individuals and things maintained “Five Thousand Years of Chinese Civilization”, a social and political order so deeply ingrained that we often see overseas cultural institutions, as well as mainland Chinese, repeat the same when referring to China.54 Historian Prasenjit Duara has described such sinocentrism as part of “the contingency and contestedness of nations...the false unity of a self-same, national subject evolving through time” which “allows the nation-state to see itself as a unique form of community which finds its place in the opposition between tradition and modernity, hierarchy and equality, empire and nation.”55 In other words, the rhetoric of Chinese exceptionalism presupposes a monolithic


54 In addition to the ubiquitous references to “China has five thousand years of history” amongst Chinese popular culture, we also see overseas sinophiles touting the same. In A History Of The World In One Hundred Objects, a 2010-2011 British Broadcasting Corporation (BBC) program that proclaimed museum antiquities as the representatives of world history, the anonymous contributor of a Chinese coin wrote that it “is a constant reminder to me of how ancient the Chinese civilisation is and how different their ways are to ours...I like to hold it and think of the ancient times so far away in China.” Chinese Coin, A History Of The World In One Hundred Objects, Produced By BBC Radio 4 And The British Museum, (2010), visited on May 7th, 2011 from http://www.bbc.co.uk/ahistoryoftheworld/objects/uqu0lqOXQSiC9sDe0ZpcjA

party-state whose machinations invented a nation, China, that stands apart from political
disputes, social fissures, and temporal erosion. The making of Shanghai's collection, however,
demonstrates that the party-state is not a singular actor. It is itself a collection of constituents
that produce the effects of a freestanding entity called the state.\textsuperscript{56}

In Shanghai, an entire cast of characters made up Chinese cultural heritage as they went
along. While the Central Committee deemed some of these individuals “taste-makers” for their
antiquarian skill sets, most, like the Class of 1952, were simply there to make a living.\textsuperscript{57} As the
museum developed and changed over time, so too did its staff, visitors, and benefactors.
Together, their experiences demonstrate the particular practices, processes, and techniques that
“have continually reproduced the ghost-like abstraction of the state”.\textsuperscript{58}

Professionalization played a key role in reifying the state effect. The history of the
Shanghai Museum bears out this point. In the decade beginning in 1949, civil service
employment offered great advantages to young, ambitious Chinese. Museum salaries adjusted
for inflation. Museum-affiliation offered access to stability at the same time as museums

\textsuperscript{56} For a discussion of similar constituents in the non-museum context see Hung-Yok Ip “Politics and Individuality in Communist Revolutionary Culture” Modern China, 23, no. 1 (1997): 33-68; Philip C. C. Huang “Rural Class Struggle in the Chinese Revolution: Representational and Objective Realities from the Land Reform to the Cultural Revolution” Modern China, 21, no. 1, (1995): 105-143; Danke Li “Popular Culture in the Making of Anti-Imperialist and Nationalist Sentiments in Sichuan” Modern China, 30, no. 4 (2004):470-505.


rendered the livelihoods of private-sector art dealers precarious. Cultural industry employees' exalted social and political role received further confirmation in the 1960s, when rigorous training programs imbued antiquarianism with new value and cast junior museum employees as the PRC's first generation of Red antiquarians. Employment at the Shanghai Museum legitimized specific staff members as custodians of a modern institution of cultural heritage, inheritors to precious cultural knowledge that the vast art market in China and abroad could only hope to attain. Moreover, the employees' involvement in campaigns like the Cultural Revolution highlighted their worth, as their participation opened access to previously unprecedented quantities of art, as well as the authority to judge to their value. While antiquarianism and connoisseurship are said to have lost their purchase in PRC political movements, the institutionalization of Chinese cultural heritage has conversely strengthened their power and reach. *Seizing Civilization* aspires to examine how museum employees made Chinese cultural heritage palpable, for reasons that resonated with professional interests. Just as Pierre Bourdieu located cultural distinction in social status, I interpret cultural heritage as a contextually constituted category, not the blank canvas upon which a civilization reveals itself.  

Looking at China through the perspective of the Shanghai Museum explains how individuals in both China and overseas came to envision Chinese cultural heritage, at a time when the systematic appropriation of antiquities made such visions possible.

To conclude, I do not intend to provide a comprehensive social history of the Shanghai Museum.

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Museum or to offer a holistic portrait of the complete range of individuals who passed through its galleries. As I argue throughout Seizing Civilization, the different constituents that I portray do not neatly lend themselves to the categorizations that their official titles impose upon them. Museum professionals perform similar job functions as art dealers, donations often act as payments and purchases, commodities become canonical relics, and non-state actors often produced the effects of an intricate and omnipresent state apparatus. These categories are not mutually exclusive precisely because of the role they play in the invention of cultural heritage. I present the cast of characters that I do because the exigencies of my argument warrant this interconnectedness, and also because I have observed these different individuals as such.

**Visitor's Guide (or Chapter Outline)**

Spanning five decades, Seizing Civilization charts the history of the Shanghai Museum from its regionalist origins in the years following liberation, to the nationwide requisition of antiquities in the early nation-building years, through its acquisition of formerly marginalized persons and categories of art, across the organized appropriation and sale of privately-owned antiquities in the Cultural Revolution years, to its fully elaborated international mark on Chinese cultural heritage – a mark which, I argue, cohered during the Socialist era (1949 - 1976) and reached overseas audiences by the Reform years (post-1978). The imaginary cartography of my project is neatly captured in the museum's different locales from 1952 to 1993 (Figure 0.3).\(^6\)

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\(^6\) Image taken from the Shanghai Museum website on May 8\(^{th}\), 2011. [http://www.shanghaimuseum.net/cn/lseyg/lseyg.jsp](http://www.shanghaimuseum.net/cn/lseyg/lseyg.jsp)
As mentioned earlier, in 1952 the museum occupied a foreigners-only jockey club, as is typical of Old Shanghai’s treaty port days. By 1959 it moved to the requisitioned Chinese Remittance (Zhonghui) Bank, a symbol of Shanghai’s industrial and financial potential and the impetus of its regional dominance south of the Yangzi river. Finally, in the early 1990s, domestic and international funds raised the new Shanghai Museum building, an international icon and “ultra-modern repository for 5,000 years of history and tradition”.61

Between 1949 and 1956, the proliferation of cultural institutions reanimated longstanding narratives about Chinese cultural heritage’s longevity, its special aptitude for scientific innovation (in particular inventing the compass, gunpowder, paper-making, and printing), as well as the civilization’s recent emergence from centuries of foreign oppression.

CHAPTER ONE, “INVENTING THE SHANGHAI MUSEUM”, examines how specific

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constituents on the mainland defined and promoted antiquities as China’s most enduring achievement and symbol – a material representation of Chinese civilization that links past, present, and future. Neither antiquities nor Shanghai had pre-destined claims to this arena. Multiple institutions, such as libraries and curio markets, emerged as possible candidates for the dissemination and commercialization of Chinese cultural heritage. Meanwhile, Beijing, Shanghai, and other wealthy cities competed for select antiquities in a nationwide acquisition program that sent new employees on buying trips to hitherto untraveled hinterlands.

Two key events, however, soon transformed Shanghai into a regional center for the integration of antiquities into Chinese cultural heritage. Firstly, the museum took advantage of an antiquities bonanza wherein private individuals divested collections due to the emergence of new financial challenges, as presented by campaigns like the Three-Anti (1951) and Five-Anti movements (1952). Municipal cooperation also enabled museum staff to enter defunct institutions and private homes, expropriating antiquities with unprecedented efficiency. Secondly, the nationalization of industries recast the professional identities of museum staff and art dealers. A newly created profession, museum employment, came to stand for the execution, legitimization, and representation of proper cultural heritage preservation. The export of smuggled artifacts, on the other hand, tainted art dealing – transforming dealers into suspicious traitors of the Han race whose industry cried out for Socialist reform. I argue that the creation of cultural institutions like the Shanghai Museum transformed antiquities from private to public
property, and turned export curios into cultural relics that contended for the title of *guobao* (national treasure).

Between 1956 and 1966, an expanding collection of artifacts and professional expertise extended the Shanghai Museum’s presence across the nation. **CHAPTER TWO, “FROM TRASH TO TREASURE”**, explains how the museum integrated previously marginalized categories of art and artisans into its institutional infrastructure. The chapter also explores the museum’s ongoing machinations in the art market – particularly the regulation of exports and the evaluation of art prices. Creating connoisseurship training programs and antiquities conservation apprenticeships proved particularly conducive to museum objectives in the arena of antiquities preservation, as it elevated the institution’s cultural, political, and social status in the PRC without the “capitalistic” trappings of “elitism”. Indeed, how could any political campaign call salvaging antiquities at Shanghai’s steel mills elitist, especially as those museum employees retrieved ancient bronze relics from smelting pits? Similarly, training bronze, ceramic, and painting conservators reinforced the museum’s privileging of practical experience, as professionalization placed skilled, albeit illiterate, craftsmen in previously unreachable careers.

At the same time that the Shanghai Museum flouted its promulgation of cultural relics amongst ordinary people, it literally moved across the tracks, settling into a new and prominent location at the old Chinese Remittance Bank building on #16 South Henan road.62 I argue that

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62 This address placed the museum in the center of downtown Shanghai’s business district, within viewing distance of the Bund, the Yu Family Gardens, and other prominent markers of municipal history and tourism.
the institution’s regional clout enabled its collection to rival that of Beijing’s National Palace Museum and established Shanghai as an independent authority on matters of Chinese civilization. Concurrent movements to establish major Chinese art collections in Britain and America placed Shanghai as an influential player in the narration of Chinese civilization, and its antiquities as distinct markers of Chinese cultural heritage.

Because the Cultural Revolution (1966 – 1976) shaped the coherence of Chinese cultural heritage as such, Seizing Civilization devotes two chapters to this period. These chapters focus respectively on the organized seizure of antiquities from private individuals at all strata of society between 1966 and 1969 (Chapter three), and the subsequent commercialization, exhibition, and dissemination of those antiquities in both China and abroad (Chapter four).

CHAPTER THREE, “RAID AND SORT”, challenges the assumption that the Cultural Revolution marked a decade of chaos that “nuked and burned” China’s cultural arena.63 Using a combination of oral interviews, statistical analysis, and archival documents, I show that the Shanghai Museum actively participated in both the random house raids of 1966 – 1967 and the work unit-led confiscations of personal property from 1967 to 1969. Museum staff seized all personal property that they considered cultural relics for the museum's storehouse, where sorters promised to preserve and catalog the objects as relevant to their place in Chinese cultural heritage. Select employees also worked for Sorting Committees, extant all over the PRC, which

63 I borrow this phrase from Thomas Mullaney, whose colorful terminology neatly captures assumptions about the Cultural Revolutions that persist in both China and abroad. Scheduled Discussion, May 4th, 2011.
sifted through personal property that the municipality’s various work units confiscated in their own independent house raids. Sorting Committee employees separated works of art from ordinary confiscated property. The sorters then inventoried works of art as either cultural relics that the Shanghai Museum automatically acquired as part of its permanent collection, or curios that the newly established China National Arts & Crafts Import & Export Corporation (CNART) sold abroad for profit. I argue that, far from shutting down, cultural institutions profited enormously from Cultural Revolution campaigns. Organized raids and antiquities sort programs enabled the Shanghai Museum to gain unprecedented access to both elite and ordinary art collections, while nationalized art dealerships literally profited from the wholesale export of confiscated property to “international customer resources” in Hong Kong, Singapore, and beyond.64

CHAPTER FOUR, “UNACCOUNTED GAINS”, chronicles the rise of the “Crimson Successors”, new employees that the Shanghai Museum’s first generation of new hires recruited from the Shanghai countryside and trained for museum work in 1972. Based on their respective years of entry into cultural institution careers, I dub these two groups the Class of 1952 and the Class of 1972. The experiences of both classes suggest that our existing rhetoric of segregation and rehabilitation, so often used to describe difficult Cultural Revolution realities, do not account for the career gains and experiences that young professionals earned through active

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64 Quoted from the company history section of Corporation Introduction, China National Arts & Crafts Import & Export Corporation, visited May 9th, 2011 from http://www.cnart.com.cn/
participation in Cultural Revolution activities, like raiding residences and confiscating property. I argue that the forced incapacitation of senior museum staff gave new opportunities to younger employees, granting them with unprecedented access to cultural resources and artifacts, as well as the opportunity to evaluate their worth. This turn of events transformed inexperienced younger employees at the Shanghai Museum into Red antiquarians – the custodians of Chinese cultural heritage.

The post-1978 years marked China’s explosive social and economic changes on the world stage, where high export revenues and new trading zones signified the prowess and potential of the ascendant Chinese Century. Even at this point of trajectory, however, the dialog of Chinese cultural heritage grappled with limits and internal contradictions, as well as external resistance. **CHAPTER FIVE, “INCOMPLETE RESTITUTION”,** explores the Shanghai Museum’s navigation of policies like the *luoshi zhengce* (restitution plan), where “rehabilitated” individuals could ask Chinese cultural institutions to return any and all antiquities seized between 1949 and 1976. The municipal administration worked closely with Shanghai Museum staff to keep confiscated antiquities in the museum’s collection, at the same time as the museum promulgated its preservation of Chinese cultural heritage during the

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difficult Cultural Revolution years. The issuance of restitution thus served the interest of the Shanghai Museum, at the same time as it became a channel of negotiation for un-purchasable needs, like the return of sons and daughters from hard labor, accelerated access to services like hotels and transportation, as well as the exoneration of personal and public reputations through the PRC media.

*Seizing Civilization* ends in 1996, when the Shanghai Museum celebrated its third grand opening in the People’s Square, the cultural and commercial center of downtown Shanghai. The museum’s impact on Chinese cultural institutions both domestic and abroad grew gradually rather than instantaneously. However, the international vetting process wherein museum staff tweaked, exhibited, and promoted their permanent collection, to the overwhelming response of sinophiles’ enthusiasm for the objects themselves, transformed its narrative of Chinese cultural heritage from local to international. As cultural institutions shifted from discussing a history of the nation-state to a history of the world, the Shanghai Museum began to cast its antiquities in the light of human history, co-creating a dialog of world cultural heritage that positions the Chinese Century as an era in which the People's Republic might regain its position as the cultural and economic center of the world – thereby justifying its abbreviated title as the Middle Kingdom. In the [CONCLUSION, “FAMILY VALUES”](#), I briefly analyze the museum’s rehabilitation and continuing financial support of the Gu family, the former owners of the great Guoyun Lou art collection. I use personal, public, and official accounts of this family's history
with the Shanghai Museum to epitomize the ascendance of antiquities' mark on Chinese cultural heritage, as well as the museum's internal and external challenges. It is no coincidence that antiquities feature prominently in international celebrations like the 2008 Beijing Olympic Games, nor is it insignificant that “scar literature” authors leverage the seizure and destruction of antiquities as a way to criticize the modern Chinese state. Even as the material representation of Chinese cultural heritage becomes omnipresent instead of situational, antiquities have continued to refract the contested meanings of China's return to the United Nations. The Shanghai Museum's galleries not only characterize the rhetorical underpinnings of Chinese cultural heritage, they also reveal the cracks in its foundations.

As the Class of 1952 soon learned, they would need years of training before they could become custodians to one of the world's largest repositories of Chinese art. For the moment, however, we return to their first day in the public eye, shortly after Mayor Chen Yi inaugurated Shanghai's new museum and library complex at the Old Jockey Club on West Nanjing Road. Uniformed gallery guides shifted nervously, while a crowd of thousands waited in front of the museum's doors, eager for a glimpse at Five Thousand Years of Chinese Civilization.
Chapter One: Inventing the Shanghai Museum, 1949 – 1956
Figure 1.1. Shanghai Museum employees admiring antiquities with the Gu family donors. From left to right, Shen Minren, Mrs. Gu Lijiang, Gu Lijiang, Zhong Yinlan, and Ma Defu. Photo obtained from the private collection of Zheng Zhong, Shanghai.

**New State, New Jobs**

Zhong Yinlan’s family ran out of money for junior high school in the 1940s – she doesn’t remember the exact year (Figure 1.1).\(^{66}\) Her father spent the decade unemployed and with five kids to raise her mother never worked outside the house. During melon season Zhong inspected seeds at the local processing plant. In between melon seasons, she worked for a chicken hatchery. The jobs brought in roughly 20 RMB a month. That covered her family’s daily expenses as well as something extra for the new year, like a hen and new socks for her four younger brothers.\(^{67}\)

\(^{66}\) As a point of reference, Zhong Yinlan was born in 1932 and Shanghai’s junior high schools typically accepted students between 12 and 15 years of age. Interview with Zhong Yinlan, June 16\(^{th}\), 2009.

\(^{67}\) Interview with Zhong Yinlan, June 16\(^{th}\), 2009.
When the Shanghai Museum made an open call for junior job applicants in 1951, Zhong Yinlan jumped at the chance. Civil service job opportunities were a boon for young, ambitious Chinese. Private industry job opportunities shrank when the PRC instigated anti-capitalistic campaigns in the early 1950s. This had an especially dire impact on industries in Shanghai. Many found themselves unemployed or simply stuck in difficult financial situations. When I interviewed Shen Minren (Figure 1.1), another 1951 junior job applicant at the Shanghai Museum, she explained that “our livelihoods were fairly strained...when the museum made its call I went.”

Zhing Yinlan needed to distinguish herself from other job candidates. She had worked for six months as a chicken incubation specialist at the Native Products Fair in downtown Shanghai. It wasn’t good pay, but she won a speaker’s award for talking herself hoarse about the benefits of mechanized hatcheries. The fair organizers supported her ambitions and gave her a

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70 Interview with Shen minren, September 24th, 2009.

recommendation. Everybody knew that compared to chicken incubation, museum “pay was
good...about sixty units per work unit, so about thirty RMB per month.”

Few paid attention to the Shanghai Museum’s minimum education requirements. Applicants were required to have finished high school, yet even “people who just had elementary school” tried their luck. Zhong Yinlan barely finished junior high but went anyway: “If I passed the test, we can figure things out.”

The preliminary exam took two days to complete. Applicants had to explain why they wanted to work for the municipality, demonstrate basic knowledge on dynasties Qin through Qing, and identify all the major directives that the PRC had promulgated since 1949. An interview awaited those who passed. Zhong Yinlan had to calm her nerves before interviewing. Her father had Guomindang (GMD) associations and everyone knew that “with these Communists. They remember what your family history was, and when the time comes, they settle their accounts with you.”

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72 Interview with Zhong Yinlan, June 16th, 2009. A retrospective statistical record account for labor in Shanghai’s cultural industries noted that average salary for employees at the Shanghai Museum in 1952 was 58 RMB per month. 55 – 60 RMB per month is a typical salary for the average employee in Shanghai’s cultural industries during the early 1950s. *Shanghai shi wenhua ju 1949nian – 1956 nian shanghai wenhua yishu shiye tongji ziliao huibian* [Edited Statistical Records for the Shanghai Cultural Affairs Administration, 1949 – 1956] September 1956 – May 1957, B172-1-182, SMA, Shanghai.


74 Interview with Chen Peifen, June 22nd, 2009.

75 Interview with Zhong Yinlan, June 16th, 2009.

76 Interview with Zhong Yinlan, June 16th, 2009.

77 Interview with Lu Songlin, September 24th, 2009. Lu Songlin and Zhong Yinlan were right to be weary about their personal history’s impact on hiring decisions at the Shanghai Museum. For municipal and party documents specifically ordering the Shanghai Cultural Bureau to terminate all personnel with political or
letter of acceptance about a month and a half after her interview. She was one of 126 young people that the Museum chose for its Class of 1952. Over the next four decades, the teenage chicken incubator would transform from alley kid to museum professional.

This chapter examines the profound transformation of professional identity amongst Shanghai’s cultural industry workers between 1949 and 1956. I argue that a nationwide campaign to acquire top tier antiquities marked museum employees as professionals with a special concern for canonization, philanthropy, and heritage preservation. This same campaign portrayed museum employees’ commercial equivalents – art dealers – as law breakers and profiteers – smugglers whose industry needed social reform. These identifiers distinguished Zhong Yinlan’s job functions from that of art dealers like Ye Shuzhong, even though both, fundamentally, spent their days evaluating and acquiring antiquities from the private sector.

The above-mentioned redefinition of professional identity went hand in hand with the nationwide transformation of antiquities ownership: From private to public property. Cultural
Relics Laws, which declared ancient Chinese art the common inheritance of all Chinese, stood at the center of this transformation. In the name of heritage preservation, the Class of 1952 offered top dollar for antiquities at the same time as they expropriated antiquities from individuals and other cultural institutions. As the nationalization of industries (1956) converted private art dealerships into State Owned Enterprises, the Shanghai Museum staff leveraged Cultural Relics Laws to get first pick of private sector merchandise. I argue that these events inaugurated the museological fiction of donations. I further argue that museum employees erected a series of tropes, such as ceremonies and merit awards, to substantiate the affection of donation. These tropes cast specific individuals and antiquities as proof of the museum’s legitimate custodianship of Chinese cultural heritage. Examining the first years of the Class of 1952’s careers in detail, I explore how the above changes impacted the Chinese art market, and evaluate the Shanghai Museum’s role in enforcing the nationwide appropriation of art.

**Redefining Chinese Art**

The PRC announced new antiquities export regulations in 1950. The edicts, also known as Cultural Relics laws, were distributed across all art market channels: at Customs, through antiquities publications, as well as in the Chinese Curio Markets, the downtown hub for art dealerships in Shanghai. Cultural Relics laws dictated that “inspector-approved cultural relics and books can only be exported from designated locations at Tianjin, Shanghai, and Guangdong Customs” and that those cities “will recruit experts” for inspection purposes.\(^\text{80}\) The

\(^{80}\) Zhongyang renmin zhengfu zhenwu Yuan, “Fenfa jinzhi zhenggui wenwu tushu chukou zanxing banfa’ ling,”
experts in question were almost uniformly recruited from museum institutions in Tianjin, Shanghai, and Guangdong. Thus, Shanghai’s art dealers had to send all antiquities intended for sale overseas to Customs, for inspection by Shanghai Museum employees. This radically changed the rhythm of business in the Shanghai art market, which was one of the world’s richest suppliers of Chinese antiquities for the international art market. The regulations forced Shanghai’s antiquities guild, a conglomeration of over one hundred and thirty dealers known internationally as the Shanghai Curios Trader’s Association, to conform to new legal and administrative procedures that changed both the scale, and scope of their trade.

Cultural Relics laws essentially redefined Chinese art. The regulations put all of China’s antiquities into one of two camps: wenwu or guwan (henceforth cultural relics and arts and crafts, respectively). They also made the year 1795, Qing emperor Qianlong’s sixtieth and final year in power, the border between heritage and commodity. Antiquities made before 1795 were heritage and could not leave the country. Antiquities dated post-1795 were commodities

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81 For an assessment of Shanghai’s role in the international art market see Shanghai guwan shangye tongye gonghui gongzuo zongjie, [Conclusion of Shanghai antiquities industry guild’s work], 1951 – 1954, S186-4-3, SMA, Shanghai.

82 This is the English language name with which the antiquities guild referred to itself in its correspondences. For an example see Shanghaiishi guwan shangye tongye guanhui haiyuan yinyue nasue he yinli suode suiq rince, [Shanghai antiquities industry guild’s operational taxes and received taxes], August 1946 – January 1947, S186-1-12, SMA, Shanghai.

83 Historic artifacts specifically refer to objects related to events the CCP considered revolutions, such as the Opium War, the Taiping Rebellion, the May Fourth Movement, and the Communist Revolution. Zhongyang renmin zhengfu zhenwu Yuan, “Fenfa ‘jinzi zhenggui wenwu tushu chukou zanxing banfa’ ling” [Announcement 'Provisional Plans For Preventing the Export of Precious Cultural Relics and Books], Wenwu cankao zhiliao 1, no. 1-6, (1950):6-7.
eligible for sale across the globe. Private individuals had the right to own both categories of antiquities, but should consider the former public property – the cultural inheritance of all Chinese.

Demarcating Chinese cultural heritage at 1795 reinforced the received knowledge, held by cultural arbiters in China and overseas, that the end of Qianlong's reign also marked the end of quality art production in China. Qianlong's antiquities acquisitions, commissions, and collection had already formed the foundation of the Palace Museum in Beijing, as well as its competing monument to Chinese art in Taiwan – both landmark repositories of the imperial collecting legacy. Cultural Relics Laws integrated this legacy into the narrative of cultural heritage. From 1950 onwards, both PRC cultural institutions and art markets used 1795 as their official benchmark for heritage identification.

Cultural Relics Laws made it difficult for Shanghai art dealers, such as Ye Shuzhong, to

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84 Shanghai shi yuanshi guanyu Shanghai hai guanyu changzheng zhengfu, [Shanghai Municipal Government Regarding Smuggled Antiquities Retrieved by Shanghai Customs, Arrangements Made For Antiquities the Japanese Returned at the Central Trust Bureau and Cultural Relics Left Behind By Germans, etc] July 21, 1949, B1-1-2214, SMA, Shanghai.

85 Zhongyang renmin zhengfu zhenwu Yuan, "Fenfa jinzhi zhenwu tushu yanzheng jiance bingshi" [Announcement 'Provisional Plans For Preventing the Export of Precious Cultural Relics and Books], Wenwu cankao zhiliang 1, no. 1-6, (1950):11-13.

86 Jeannette E. Shambaugh with David Shambaugh, The Odyssey of China's Imperial Art Treasures (Seattle, 2005).

export antiquities at pre-1949 volumes. Obtaining Customs approval necessitated tedious form-filling. Every antiquity that dealers sent overseas had to have seven copies of Customs declaration material, including the object’s photo, description, weight, price, specific measurements, plus proof of ownership.\footnote{Shanghai remmin zhengfu guanyu guwenhua yizhi ji gumu zang zhi diaocha faqu zanxing banfa, jinzhi zhenggui wenwu tushu tianshu subukou zanxing banfa, [Shanghai Municipal Government’s Temporary Solution Regarding Ancient Cultural Sites and Tomb Burials’ Discovery and Excavation Plans, and the Ban on the Export of Cultural Relics and Books], June 1950, B1-2-773, SMA, Shanghai.} Shipments awaiting inspection clogged storehouses. As a result, dealers complained that “We have not been able to export any goods and business has stopped...it is affecting our employees' livelihood.”\footnote{Shanghai dui waimaoyi guanli ju guanyu wenwu, guwan, zhucui zhengguo wenti de gonghan, dianbao, [Shanghai Commission of Export Commerce’s Public Directives and Telegrams Regarding the Export of Cultural Relics, Curios, and Jewelry] March 1952 – August 1952, B83-2-1295, SMA, Shanghai.} According to K. Chuck Wong Co. on Myburgh Road, “our overseas customers wrote that we must send them their goods soon...we have more than five shipments waiting at customs and although our employees have asked around many times, we have seen no progress.”\footnote{Shanghai dui waimaoyi guanli ju guanyu wenwu, guwan, zhucui deng chukou wenti de gonghan, dianbao, [Shanghai Commission of Export Commerce’s Public Directives and Telegrams Regarding the Export of Cultural Relics, Curios, and Jewelry] March 1952 – August 1952, B83-2-1295, SMA, Shanghai.} The above complaints came from both small-time entrepreneurs as well as those who worked at the top of their field. Ye and his cohorts, a group of four art dealers who were so successful that they were known as the Four Vajrapani, resorted to desperate measures. Dai Fubao, one of the Vajrapani, fled the country. He changed his name to J. T. Tai, left his wife, and tried to move his business to every Chinese enclave from Taiwan to New York City.\footnote{Shanghai’s municipal authorities and the antiquities industry knew J. T. Tai as Dai Fubao. He referred to himself as Jun Tsei Tai amongst Hong Kong and overseas compatriots. This practice reflected common practice in the early twentieth century, when Chinese men converted their sinophone names into initials for the
compatriots joked that Tai “swam across the Taiwan Strait with one Song dynasty vase clutched under each arm”. The anecdote is clearly a joke. The image that it conjures, however, paints a difficult reality. During the early PRC years, art dealers literally had to cross oceans to keep their businesses afloat. Even the municipal Commission of Commerce complained that “Shanghai's antiquities industry is at full stop” because the lengthy, inefficient process made “most of the stock in the Shanghai Antiquities Industry's possession stagnant.”

The enforcement of Cultural Relics laws, in turn, made the Shanghai Museum staff the gatekeepers of Shanghai’s art market. The municipality gave those museum employees who had experience authenticating works of art full rights to evaluate any and all antiquities awaiting export, as well as to recommend police investigations into dealerships under suspicion of breaking Cultural Relics laws. Museum staff also gained considerable leeway in the execution of evaluations. For example, they could recommend that confiscated antiquities be released for sale if the items were deemed “curios without historical or artistic value”. This was true of Shanghai’s considerable repository of Japanese-owned antiquities, which were abandoned in

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92 Interview with Jim Lally, October 28th, 2009.
vacated estates after the Japanese retreated from Shanghai in 1945. The Shanghai Museum’s staff evaluated these to be commodities of “no cultural value” that “the Japanese already picked through and did not want”. The objects were subsequently allocated to cultural institutions, as well as for sale in China and overseas.

Making Antiquarians Red

The majority of Shanghai Museum employees with the ability to authenticate antiquities were senior staff. The city mayor, Chen Yi, inaugurated a nation-wide recruitment campaign for capable senior staff in 1949. The recruits included Xu Senyu, a seasoned bureaucrat who only corresponded by calligraphy brush, who catalogued antiquities for the Palace Museum and directed acquisitions at the National Beiping Library. Xie Zhiliu, a well-known artist whose command of connoisseurship made him one of the most sought-after appraisers of the twentieth century, was also heavily recruited. Others, such as collector/connoisseur Xu Bangda and

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98 For a selection of Xu Senyu’s work on ancient Chinese civilization, see Xu Senyu, Jitan Hanwei Shijing canzi, [Xu Senyu collection of rubbings from the Han and Wei dynasties] (China: 1912-1949); Shanghai Committee for the Preservation and Administration of Art Objects, Gems of Chinese Painting, (Shanghai, 1955); Xu Senyu, Han shi jing zhai wencon [Records of Han Stele Rubbings], (Beijing, 2010); For a recent biography of Xu Senyu using oral historical and archival sources, see Zheng Zhong, Xu Senyu (Beijing, 2007).

99 For a selection of Xie Zhiliu’s work on Chinese art connoisseurship, see Xie Zhiliu, Jian yu za gao [Miscellaneous Drafts Drawn from Connoisseurship] (Shanghai, 1979); Xie Zhiliu, Zhongguo gudai shuhua yanjiu shilun [Ten Thesis on Ancient Chinese Calligraphy and Painting] (Shanghai, 2004); For a recent biography of Xu Senyu using oral historical and archival sources, see Zheng Zhong, Xie Zhiliu (Beijing, 2004).
calligrapher Shen Yinmo, lived and breathed the kind of connoisseurship and social interactions that Jiangnan’s “old society” elites practiced in everyday life. Fifty-four such luminaries were appointed to Shanghai’s Cultural Relics Management Board, the political and administrative arm of the Shanghai Museum, by 1952.100

The senior staff spent the majority of their first years of appointment training the new hires – the Class of 1952. Members of the Cultural Relics Management Board took turns working at Customs but complained vociferously about conducting inspections, because Customs kept “random, chaotic, and messy” warehouses that mixed antiquities with broken type writers, leather goods, and dank books.101 The senior staff’s dissatisfaction with Customs gave the Class of 1952’s training real urgency. After all, the senior staff had something to gain from creating the PRC’s first generation of Red antiquarians. Once trained, the Class of 1952 could relieve the senior staff from working at the Shanghai docks.

100 By “old society” I refer to how the PRC described pre-1949 society – a phrase still in use by most of my interviewees. Interview with Zhong Yinlan July 10th, 2009.
101 Quote obtained from Shanghai shi renmin zhengfu guanyu shi wenwu guanli weiyuanhui chengli fangan, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu, [Shanghai Municipal Government’s Requests and Rescripts on the Establishment of a Municipal Cultural Relics Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-765, SMA, Shanghai. Description of warehouse conditions obtained from Shanghai shi renmin zhengfu guanyu shanghai shi wenwu guanli weiyuan hui suo baoguan de riben guihuan wenwu de chuli baogao he zhengfu yuan de pifu, [Shanghai People’s Government’s Disposal Report on the Cultural Relics Management Bureau’s Cultural Relics that the Japanese Returned, with Rescripts from the State Department] April 23rd, 1954 – August 5th, 1954, B1-1-1372, SMA, Shanghai.
The Class of 1952 uniformly called the senior staff laoxiansheng (venerable sir). Xie Zhiliu, for example, was Xie lao (venerable sir Xie). Nearly sixty years later, my interviewees pronounce these honorifics with bodily expressions of respect. They call their first months of work “going to school” or “taking lessons.” When describing her lessons Zhong Yinlan actually gets up, hunches over her shoulders, folds her hands in the form of a notepad and nods her head up and down. Li Junjie never fails to straighten his frame when he says “venerable sir”. He points his glance upwards, cups his hands and says “every week the venerable sirs held their lessons.”

Li then gestures writing and utters “we wrote things down”. These vocal and bodily habits

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102 This term literally translates into “old mister”. The phrase, however, does not capture the valences of respect inherent in the term xiansheng, or the honorific lao when it is attached to xiansheng. I thank Benjamin Andersen and Dana Byrd for their suggestion of the term “venerable sir”.

103 Interview with Zhong Yinlan, June 16th, 2009; Interview with Chen Peifen, June 22nd, 2009.

104 Interview with Li Junjie, June 29th, 2009.

105 Interview with Li Junjie, June 29th, 2009.
reflect the extent to which new-hire training marked the Class of 1952. They learned how to interact with donors, party officials, as well as quotidien museum visitors. The museum’s senior staff taught the Class of 1952 how to give the impression of being cognoscenti while maintaining a humility that bespoke respect for potential benefactors.

Training the new hires took months. Senior staff such as paleographer Yang Kuan (also the Shanghai Museum’s Director), archaeologist Jiang Dayi, and painter Shen Jianzhi designed the sessions from scratch. The teaching team literally wrote its own survey of Chinese art.

Select members of the Class of 1952 copied out the senior staff’s drafts by hand and assembled a textbook using the museum’s own mimeograph press. Those who still have their mimeos today dub them the “pen edition” because their cohorts hand-cranked the originals with pen and ink.

The training sessions underlined Chinese antiquities’ “Chineseness” and used this quality to glorify the achievements of Chinese civilization. Ma Defu, the ceramics lecturer, described

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106 For additional findings that confirm the relationship between physical bearing and historical experience, see Arthur Kleinman and Joan Kleinman, “How Bodies Remember: Social Memory and Bodily Experience of Criticism, Resistance, and Delegitimation following China’s Cultural Revolution,” *New Literary History*, 25, no. 3, (1994): 707-723.

107 These individuals were also well supported by Chinese Communist Party members within and overseeing Shanghai Museum administration. For Yang Kuan’s own account of his experiences in the party see Yang Kuan, *Lishi jiliu zhong de dongdang he quzhe: Yang Kuan zi zuan* [The Vicissitudes of Historical Drama: Yang Kuan, an Autobiography] (Taipei, 1993), for examples of his work as it reflects Marxist ideologies see Yang Kuan, *Shanghai Yang bian fu* [Shang Yang’s Reforms and State Control in China] (Shanghai, 1973); Yang Kuan, *Gushi xintan* [New Discoveries about Ancient History] (Beijing, 1965); For Jiang Dayi’s work as it reflects Jiang’s support of the Chinese Communist Party, see Jiang Dayi, *Tianbei minzhong kangzhan shilue* [A Record of the People of Tianbei’s Resistance Against the Japanese] (Zhexi, 1942); While Shen Jianzhi, published very little, evidence of his approved status may be found from his personnel records with Shanghai Museum administration, *Shanghai shi renmin zhengfu guanyu shi wenwu guanli wenyuanhui chengli fangan, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu* [Shanghai Municipal Government’s Requests and Rescripts on the Establishment of a Municipal Cultural Relics Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-765.

108 Interview with Li Junjie, June 29th, 2009.
ceramics as “the Chinese working people's great invention.”

His genealogy of Chinese kilns argue that Yue kilns have a foundational role in the propagation of ceramic arts throughout mainland China (Figure 1.2). They were used by Shanghai Museum exhibitions to justify Chinese civilization’s mark on artistic creativity amongst ethnic minority peoples. Jiang Dayi called Shang and Zhou dynasty bronzes “the zenith of excellence.” “Whether from the perspective of form, patterning, or metal quality...they are the best of the entire world’s bronze cultures”. Chinese paintings also stood “first in the world” in its poetry, form, and intellectual merit. “All of New China's people should perceive paintings from a nationalistic perspective, and consider ancient paintings as part of our mother country's great artistic heritage.” These statements created a master narrative for the Shanghai Museum collection. They also highlighted the PRC’s investment in those “cultural relics and ancient remains that are part of our nation’s cultural inheritance.”

109 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
111 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
112 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
113 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
114 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
The lessons and exhibitions that drew from the Shanghai Museum's Survey of Chinese art equated “Chineseness” with creativity. According to the textbook, Chinese creativity not only benefited the Chinese themselves, but also all the peoples with whom the Chinese came into contact. Museum exhibits, which both drew from the textbook and advertised the textbook for sale to all visitors, expanded this argument. They integrated all categories of art into one consistent, historical narrative that underscored Chinese creativity’s ability to absorb and sinicize foreign influence. The Wei/Jin/Northern and Southern Dynasties gallery, for example, used Buddhist art to “explain that Chinese people not only have great inventive abilities, but also the
first-rate tradition of absorbing and integrating foreign countries’ outstanding culture.” When leading guided tours, the Class of 1952 assured visitors that Chinese civilization's sinicizing effect on creativity is how “art reaches the next step in development”.

The senior staff privileged Maoist ideology in the classroom. Lessons used class-oppression as a framework to interpret objects as well as events, and encouraged the Class of 1952 to integrate Marxist terminology into their articulation of Chinese cultural heritage. For example, Jiang Dayi, author of the pen edition’s bronzes chapter and the Shanghai Museum’s senior archaeologist, contextualized the museum's collection of ancient bronze relics as follows: “Only the extorting classes could use bronze crockery...the repressed and extorted masses used pottery, bamboo, or bone utensils”. Student scribbles in the margins of one pen edition repeated, “Shang dynasty had slave mentality, slavery still existed.”

The pen edition’s chapter on ceramics best illustrates how the senior staff integrated proletarian revolutions into aesthetic education. Its introduction to imperial red porcelain

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118 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.

119 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.

portrayed a regional administrator, Pan Xiang, as a eunuch-tyrant who “harassed the people” with heavy taxes.121 Pan Xiang’s “oppressive management” incensed a ceramist named Tong Bin, who protested by “walking into fire and burning to death”.122 Tong Bin’s desperate act both galvanized “great peasant rebellions” against Pan Xiang and left a lasting aesthetic legacy. Mixed with porcelains in his kiln, Tong Bin’s blood produced a bright, scarlet glaze, now known as imperial red.123

Tong Bin’s life story bears clear parallels to Socialist martyr narratives, which use similarly gruesome anecdotes to heroize proletariat sacrifices in the Chinese Civil War (1945 – 1949).124 In the Class of 1952’s Survey of Chinese Art, however, Tong Bin’s story does far more than replicate Communist propaganda. The narrative transformed rhetoric about the revolution into an origins myth about aesthetic innovation. At the same time, it rewrote the imperial history of Jingdezhen, an imperial ceramics production center and Tong Bin’s home, from the perspective of “ordinary people”. This was an alternative to traditional art historical narratives, which had focused on Jingdezhen’s imperial patronage.

The Marxist turn transformed Chinese Ceramics into artifacts of ideological harmony between antiquarianism and Marxism. The research themes, such as labor, trade demands, and

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121 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
122 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
123 Introductory lessons for Shanghai Museum Junior Staff, Private collection of Xia Shunkui.
taxation, remain how the history of Chinese ceramics is studied today – especially as new archaeological finds have expanded the available data on everyday life in Jingdezhen. As the Class of 1952 learned, antiquarianism rescued Tong Bin's innovations from obscurity. By articulating ordinary people's mastery of clay and fire, ceramics connoisseurship became a vehicle to facilitate artisan wisdom and personal sacrifice.

Training young antiquarians to be Red also meant political socialization. The Class of 1952 regularly participated in recreational activities with other municipal employees, including police officers, postmen, and bankers. Zhu Shuyi, who visited Zhongshan Park with her cohorts every Sunday, fondly boasted that “I still have the awards that I won from these athletic


126 The now seminal study on political socialization is Gabriel A. Almond and Sidney Verba, The Civic Culture, (Princeton, 1963); while few studies exist on how these activities affected young people in the PRC, studies on East Erman socialization efforts reveal that the state used a variety of “transmission belts”, including organized leisure activities, to shape political culture in everyday life. See Sterling Fishman and Lothar Martin, Estranged Twins: Education and Society in the Two Germanys, (New York, 1986); Alan McDougall, Youth Politics in East Germany: The Free German Youth Movement, 1946 – 1968, (Oxford, 2004); Ester Von Richthofen, Bringing Culture to the Masses: Control, Compromise and Participation in the GDR, (New York, 2009).

contests.”

Li Junjie learned to sing and play soccer while others took dance lessons. Many found the activities so engrossing that they “didn’t go home in the evenings”. The Ministry of Culture even distributed entertainment passes for Soviet and Czechoslovakian dance performances, which the Class of 1952 attended with avid curiosity. My interviewees point out that working at the museum enabled them to “horse around. There were so many activities. At night in the People's Square, the singing, dancing, and general carousing was all night long.”

These activities both reinforced their confidence in PRC priorities and boosted their interest in the museum profession. In fact, the camaraderie developed during classroom and leisure activities kept new hires from moving to other industries. Chen Peifen asserted that she turned down other career opportunities because “I liked the environment and the people...the things that I was learning here were more interesting and I stayed.”

The Art Dealers’ Trade

While socialization campaigns meant fun and games for the Class of 1952, they hounded Shanghai’s art dealers. State intervention in the antiquities trade quickly escalated from the enforcement of stricter export regulations to the institutionalized appropriation of profits and inventory. The Five-Anti campaign, an anti-capitalist political movement that ran for the first ten months of 1952, exposed Shanghai’s dealers to crippling municipal audits. The auditors

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127 Interview with Zhu Shuyi, January 15th, 2010.
128 Interview with Li Junjie, January 21st, 2010.
129 Interview with Zhu Shuyi, January 15th, 2010.
130 Interview with Zhu Shuyi, January 15th, 2010.
131 Interview with Li Junjie, January 21st, 2010.
132 Interview with Chen Peifen, June 22nd, 2009.
accused dealers of regularly flouting commercial regulations: Some haggled despite instructions to keep prices as marked, others evaded taxes, posed as collectors to avoid auditors, or simply kept incomplete accounts. The most serious charge by far, however, was smuggling.

According to municipal investigators, art dealers habitually “claimed that real antiquities are fake and ancient objects are reproductions. Common ruses include using “glazes to cover imperial markings,” applying “flour and paint to camouflage antique surfaces,” and allowing “alcohol to change the texture of lacquer covers.” The municipality accused dealers of tampering with inventory as well as forging receipts and declaration forms. Investigators speculated that Shanghai’s art dealers maintained extensive smuggling routes that stretched from Dalian to Guangzhou. Municipal officials even warned that many “have family and friends in Hong Kong. Some even own stock in Hong Kong dealerships.”


134 Shanghai shi wenhuaxiezheguanlijuan nian shanghai shanghaishichang pingkuanguangxiao [Shanghai Municipal Cultural Affairs Administration’s Statistics Regarding Shanghai’s Cultural and Artistic Industries 1952], March, 1952, B172-1-167, SMA, Shanghai.

135 Shanghai shi wenhuaxiezheguanlijuan nian shanghai shanghaishichang pingkuanguangxiao [Shanghai Municipal Cultural Affairs Administration’s Statistics Regarding Shanghai’s Cultural and Artistic Industries 1952], March, 1952, B172-1-167, SMA, Shanghai.

136 Shanghai shi wenhuaxiezheguanlijuan nian shanghai shanghaishichang pingkuanguangxiao [Shanghai Municipal Cultural Affairs Administration’s Statistics Regarding Shanghai’s Cultural and Artistic Industries 1952], March, 1952, B172-1-167, SMA, Shanghai.

137 Shanghai shi wenhuaxiezheguanlijuan nian shanghai shanghaishichang pingkuanguangxiao [Shanghai Municipal Ministry of Culture’s Statistics Regarding Shanghai’s Cultural and Artistic Industries 1952], March, 1952, B172-1-167, SMA, Shanghai.
information about the Hong Kong art market, once they know Hong Kong wants something, they buy it in large quantities then either export it themselves or sell to others” - an act often involved smuggling. Pinpointing the exact details of Shanghai’s smuggling operations, however, “was not easy to manage.” Investigators agreed that art dealers had no incentive to turn their colleagues over to an administration that capped their business.

Shanghai tried taxing dealers into submission. In 1954, Chinese Communist Party (CCP) agents pressured dealers to buy bonds for “national economic building”. Senior dealers had to sell bonds to junior dealers at mandatory socialization classes. During each session, agents indoctrinated guild members with new industry priorities. Lessons included “follow state laws and regulations,” “turn in those who evade taxes,” “avoid purchasing illicit antiquities and help police apprehend transgressors,” and “protect the national essence, do not export precious cultural relics.” CCP agents also encouraged dealers to look into each other’s finances, supplies, and stocks. Each class ended with self-criticism meetings where dealers

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141 *Shanghai shi guwan shangye tongye gonghui tongye gonghui qingkuan yuebao yi nianbaoyi jiaogong dinghuo guanxichang yu fei guanzhichang zonghe biaoo*, [Shanghai antiquities industry guild events, monthly reports, annual reports, restorations and orders, with a compiled list of related factories and unrelated factories] May 1955 – February 29th, 1956, S186-4-13, SMA, Shanghai.

142 *Shanghai shi diyi shangye ju guanyu 1955 nian ge tongye gonghui siying shangye pucha gongzuo xiaojie*, [Shanghai First Commercial Bureau’s Conclusions Regarding Its Investigation on Private Industries and Guilds in 1955]
wrote confessions detailing how socialist education and bond purchasing enlightened their
“understanding of the nation’s industries.”

The municipality took its bond campaign seriously. Eighty-four percent of Shanghai’s
antiquities trade, or 147 out of 176 dealerships, bought bonds by the end of 1954. The debts
amounted to more than three billion RMB. By way of comparison, in 1954 the industry paid
its workers twenty million RMB. According to these numbers, dealers owed the state the
equivalent of staff salaries for the next fourteen years. The municipality collected payments
monthly, which amounted to payments of thirty-three million per month, industry-wide.

Storefronts that lapsed on payments had to apply for reprieve. Until the municipality approved
the reprieve, dealers accrued penalty fees. This meant that on average, each dealers paid
229,856 yuan a month, or had to liquidate the equivalent 2.3 rosewood writing desks, in order to

147 The municipality collected payments monthly. The payments amounted to 33,788,889 per month.
satisfy their commitment to the city. Every art dealer in Shanghai felt the pressure. To meet their payments, dealers had to divest fast, and cheap.

In defense of their livelihood, dealers commissioned guild histories that framed their profession in Socialist terms. One history argued that dealers rescued art appreciation from class oppression. “In feudal, imperialist times...barely a handful of people could appreciate” Chinese art because “the art objects that people created with their wisdom only circulated amongst the ruling few.” Art dealing, however, “uniformly enriched and raised people’s material and cultural standards” by making antiquities accessible to “people interested in our ancient civilization”. The Chinese Curio Markets, dealers argued, “made Chinese arts and crafts popular” and got “capitalist countries all over the world aware of our nation's unique culture and art”.

Guild histories also highlighted dealers' popularization of Chinese cultural heritage at the same time as they minimized the industry's commercial ties. The accounts specifically touted dealers' role in “archaeological research”, where they provided museums with artifacts that garnered “high commendations, pride, and a bright future” for Chinese civilization.

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149 Shanghai shi guwan shangye tongye gonghui gongzuo renyuan mingdan, gongzi shouju he shouzhi yujuesuan ji guding zichan mingxi biao, [Shanghai Antiquities Guild Members’ Census, Salary Receipts and Sales Predictions as well as Permanent Assets Audit] December 31st, 1953 – February 20th, 1956, S186-4-18, SMA, Shanghai.
150 Shanghai guwan shangye lishi yange, [Shanghai Antiquities Industry's Historical Evolution], 1954, S186-3-1, SMA, Shanghai.
151 Shanghai guwan shangye lishi yange, [Shanghai Antiquities Industry's Historical Evolution], 1954, S186-3-1, SMA, Shanghai.
152 Shanghai guwan shangye lishi yange, [Shanghai Antiquities Industry's Historical Evolution], 1954, S186-3-1, SMA, Shanghai.
153 Shanghai guwan shangye tongye gonghui gongzuo zongjie, [Conclusion of Shanghai Antiquities Industry Guild's Work's work], 1951 – 1954, S186-4-3, SMA, Shanghai.
narratives simultaneously credited art dealers with popularizing ancient Chinese civilization and appealed to the PRC’s investment in Chinese cultural heritage.

Art dealers characterized their industry in the framework of class-struggle, portraying themselves as honest laborers who suffered at the hands of corrupt administrators. In the face of autocratic foreign officials who “randomly searched houses, held people without reason, and demanded bribes,” their guild “fought for their rights” and won “just settlement that settled the hearts of our fellow workers.” These achievements putatively put art dealers in the same position as CCP exemplars, such as tenant farmers who suffered at the hands of profiteering landlords. The histories also served as the antiquities industry's new compact with the PRC. Each concluded with lofty proclamations that asserted the dealers' commitment to “preserving the national essence...welcoming world peace, and the development of international commerce.”

The guild's panegyrics didn't assuage the municipality. The municipality did, however, recognize that dealers ran “a profitable business” whose earning potential outshone its transgressions. Even the Ministry of Culture noted that selling antiquities “helps the nation

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155 Shanghai guwan shangye tongye gonghai gongzuo zongjie, [Conclusion of Shanghai Antiquities Industry Guild's Work], 1951 – 1954, S186-4-3, SMA, Shanghai.


157 Shanghai guwan shangye lishi yange, [Shanghai Antiquities Industry's Historical Evolution], 1954, S186-3-1, SMA, Shanghai.

158 Shanghai shi wenhua ju guanyu 1952 nian shanghai wenhua yishu shiyue jiben qingkuang tongji biaobao, [Shanghai
It all came down to hard cash. In the interest of expanding China's international trade, Shanghai officials agreed to “encourage and support” the commercial antiquities sector, especially insofar as it “accelerates arts and crafts production.”

Arts and crafts production encouraged dealers to invest in cheaper inventory. Traders began to sell objects made with cheaper materials, such as newly mined jade and ivory from Northwest China. Storefronts shied away from arts and crafts made with nephrite, coral, and amber, as they necessitated a level of craftsmanship that dealers could not afford. Objects that guaranteed quick and easy turnovers, such as furniture, stamps, and reproduction antiquities, became industry staples. The growing trade in arts and crafts, as Cultural Relics Laws defined the category, kept the art market in business. The cultural relics-half of dealers' stock, however, remained in limbo.

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163. Shanghai guwan shangye tongye gonghui gongzuo zongjie, [Conclusion of Shanghai antiquities industry guild's work], 1951 – 1954, S186-4-3, SMA, Shanghai.

164. Shanghai shi wenhua ju guanyu guwan ye guikou wenti de qingli, [Shanghai Cultural Affairs Administration's Requests Regarding the Nationalization of the Curios Industry], March 29th, 1956 – August 15th, 1956, B172-4-531, SMA, Shanghai.
The Nationwide Divestment of Art

Art dealers weren’t the only people who desperately needed cash. The aforementioned socialization campaigns severed domestic exchanges with overseas partners, which reduced income amongst formerly elite households. The Shanghai Museum staff affirmed that the Five-Anti movement struck Shanghai’s wealthy industrialists especially hard. Li Junjie explained that “the Five-Anti campaign was about people who had tax evasion...Well some people, they owed the state money and they couldn’t pay it back, so they had to sell their things, they had to sell cultural relics.” Private collectors’ divestment needs formed the basis of Shanghai’s antiquities bonanza in early 1950s. The museum “unfailingly accumulated books and cultural relics from private collections because at present most collectors are in dire straits”. Museum administrators couched these acquisitions in subtle terms, claiming that once collectors learned that “their ancestors’ books and cultural relics were in danger of dispersal, they willingly contributed to the state”. Amongst themselves, however, museum staff agreed that empty coffers motivated the sales. “In the end it all comes down to money. At that time if the state became interested in your

166 Interview with Li Junjie, January 21st, 2010.
167 Shanghai shi renmin zhengfu guanyu shi wenwu guanli wenyuanhui chengli fangan, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu, [Shanghai Municipal Government’s Requests and Rescripts on the Establishment of a Municipal Cultural Relics Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-765, SMA, Shanghai.
168 Shanghai shi renmin zhengfu guanyu shi wenwu guanli wenyuanhui chengli fangan, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu, [Shanghai Municipal Government's Requests and Rescripts on the Establishment of a Municipal Cultural Relics Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-765, SMA, Shanghai.
collection, they would send someone over and give you a price."  

Museum employees also pressured collectors to divest. Both the senior staff and the Class of 1952 visited collectors regularly – a gesture that some perceived as rude and threatening. For example, when museum staff approached Yan Huiyu (1895 – 1968) for antiquities the collector threw his guests out. Yan literally pulled out his drawers and said “you look, I’ve got plenty of money, I don’t sell things, I have money, why would I sell things?” The museum staff, however, paid Yan so many visits that “they almost wore out his front steps”. Zhu Junbo, an employee at Duoyun Xian Art House, explained that,  

"The Cultural Relics Management Board comes to your house and says oh you have some nice things in your house. Our Museum is lacking the same kinds of nice things. The first time you don’t want to, the second time...the third time, you’re scared. Some people gave things willingly, and some people were just scared. If I don’t give it to them this time, the next time there’s some kind of political movement, then maybe they’ll arrest me."  

As Zhu pointed out, while some collectors divested antiquities willingly, others had reservations that repeated visits and concurrent political circumstances made moot. Li Junjie confirmed the museum’s position: “We were a political organization, we had a political department and could help the collectors. If the collectors had problems.” This combination of persistence and...
pressure worked. “If we go and visit them, even if they don't donate they'll sell to you. Shanghai worked. Eventually, even the obstinate Yan Huiyu sold antiquities to Shanghai. He did so, however, with regret: “these things have accompanied me my whole life.”

Between 1950 and 1954, mayor Chen Yi gave the museum unprecedented financial support, partly in recognition that in comparison to the rest of the PRC, Shanghai's preponderance of local wealth offered “more cultural relics and rank a special category...in cultural relics acquisition and promulgation.” Chen Peifen boasted that “Chen Yi our mayor really cared...he had some culture in him. He gave lots of funding.” This level of support continued even after 1956, when Chen Yi stepped down as mayor and “went to the central bureau.”

Whenever Shanghai requested supplementary funds for new acquisitions, “old ancestor Chen he was fine with it. He just nods.” This enabled Shanghai to make bail out-level offers. In fact, municipal budget officer Liu Shiji revealed to the museum staff that up until 1962, the municipality's museum and library got “one third of the city's culture and education budget” so their acquisitions teams could “buy a lot of cultural relics.”

176 Interview with Li Junjie, April 27th, 2010.
178 Shanghai bowuguan, shanghai shi wenguan hui, shanghai tushuguan fu jing gongzuo zu gongzuo baogao, [Work Report from the Shanghai Museum, Shanghai Cultural Relics Management Bureau and Shanghai Library's Trip to Beijing], June 20th, 1953, B172-4-230, SMA, Shanghai.
179 Chen Yi had the city mayor's post from 1949 – 1954. Interview with Chen Peifen, June 22nd, 2009.
180 Interview with Li Junjie, April 27th, 2010.
181 Interview with Li Junjie, April 27th, 2010.
182 Interview with Li Junjie, April 27th, 2010.
By 1953, the National Summit of PRC Museums had appointed Shanghai as the lead in converting antiquities from private to public property. The Shanghai Museum staff attributed this decision to the density of private collectors and antiquities in their region. “South East China has the highest concentration of antiquities and most of it is in Shanghai...we need to prevent [these objects] from going overseas...use multiple methods to soothe collectors and build their confidence [in the PRC].”\(^{183}\) The summit identified museum professionals as special emissaries in an imminent transformation wherein “the top cultural relics that are spread amongst private hands will inevitably be nationalized,” and placed in museum custody.\(^{184}\)

The summit also identified art dealers as primary obstacles to its acquisition project. Zhang Congyu (1915 – 1963), a Shanghai antiquarian who moved to Beijing to take up dual positions at the Palace Museum and the State Administration of Cultural Heritage, warned that “the important thing is not to let dealers take advantage in the interim, and take charge of standardizing acquisition prices.”\(^{185}\) This assessment enabled the Shanghai Museum to manipulate art market prices to its own advantage. Strong political and financial backing soon made Shanghai the nation’s highest bidder for antiquities. Meanwhile, heavy taxes and

\(^{183}\) *Shanghai shi renmin zhengfu guanyu shi wenwu guanli wenyuanhui chengli jiang, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu*, [Shanghai Municipal Government's Requests and Rescripts on the Establishment of a Municipal Cultural Relics Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-765, SMA, Shanghai.

\(^{184}\) *Shanghai bowuguan, shanghai shi wenguan hui, shanghai tushuguan fu jing gongzuo zu gongzuo baogao*, [Work Report from the Shanghai Museum, Shanghai Cultural Relics Management Bureau and Shanghai Library’s Trip to Beijing], June 20\(^{th}\), 1953, B172-4-230, SMA, Shanghai.

\(^{185}\) *Shanghai bowuguan, shanghai shi wenguan hui, shanghai tushuguan fu jing gongzuo zu gongzuo baogao*, [Work Report from the Shanghai Museum, Shanghai Cultural Relics Management Bureau and Shanghai Library’s Trip to Beijing], June 20\(^{th}\), 1953, B172-4-230, SMA, Shanghai.
socialization campaigns kept art dealers from taking advantage of Shanghai’s antiquities divestment bonanza. In other words, the Shanghai Museum manipulated the market so that it, and only it, could profited from nationwide divestment of art.

The Class of 1952 confirmed that the museum’s acquisitions offers topped the nation. Elsewhere on the mainland, prices went down because “if everybody wants to sell, then of course the prices would be lower...if this object was originally 2000rmb, if everyone's selling, then I’ll buy it at 1800. If you don’t sell I’ll buy it from someone else.”186 The best antiquities got stuck in the domestic market because Cultural Relics laws made it “illegal to sell overseas”.187 Thus, when it became clear that dealers “could make the train money back and still make a profit off their sales,” collectors and dealers across the nation chose to liquidate their collections in Shanghai.188 All worked on the received knowledge that “people paid more for things in Shanghai.”189 The exact price differences between cities remain unclear. The Class of 1952, however, stressed that “at that time, having five RMB more was a really big deal, so of course they came and sold things to Shanghai...that’s how a lot of things came to Shanghai.”190 The museum’s ledgers confirm that throughout the 1950s, new acquisitions came from faraway cities such as Beijing, Tianjin, and Hefei, as well as Shanghai and its nearby provinces.

It should be noted that in addition to the 1795 demarcation, Cultural Relics laws

186 Interview with Li Junjie, January 21st, 2010.
187 Interview with Li Junjie, June 29th, 2009.
188 Interview with Li Junjie, June 29th, 2009.
189 Interview with Li Junjie, June 29th, 2009.
190 Interview with Zhu Junbo, December 17th, 2009.
encouraged museum institutions to evaluate Chinese antiquities according to a Three-Tier system. The tiers correspond to a nationwide standard for antiquities that PRC cultural institutions used to evaluate art as early as 1949. First-Tier refers to “important cultural relics worthy of preservation.” These objects usually took center place at exhibitions and in museum catalogs. Second-Tier antiquities “are average cultural relics which, unless part of a larger set of objects which the Department of Cultural Affairs will preserve, may, after inspection, be distributed to various film companies, theater groups, cultural centers, libraries, etc. as props and exhibition material.” Third-Tier antiquities “are not cultural relics and have no preservation value”. This category of objects comprise the bottom rank of all museum collections, if they make it to museums at all. Some individual variations exist in tier rankings across the country. For sake of quality control, however, all PRC museums uniformly refrained from identifying more than one percent of their collections as First-Tier.

The figure entitled “Shanghai Museum First-Tier Acquisitions 1949 - 1959” (Figure 1.4) charts purchases against cost-free transactions, such as donations, internal transfers,
expropriations, and requisitions, for First-Tier acquisitions at the Shanghai Museum.\textsuperscript{194}

\begin{figure}[h]
\centering
\includegraphics[width=\textwidth]{shanghai_museum_first-tier_acquisitions_1949-1959.png}
\caption{Shanghai Museum's First-Tier Antiquities Acquisitions, 1949 – 1959.}
\end{figure}

Seventy-two percent of the museum’s 288 First-Tiers came from purchases. By way of comparison, the Shanghai Museum owned 149,000 antiquities in 1959, suggesting that the First-

\textsuperscript{194} Data extracted from \textit{Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie, [Cultural Division and Shanghai Ministry of Culture’s Reports and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections’ Index, Illustrated Album, and Graphics Archive]}, February 1963 – November 1963, B172-1-443, SMA, Shanghai; \textit{Shanghai shi wenhua ju guanyu shangbao shanghai gumin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum]}, August 1960 – October 1965, B172-1-498, SMA, Shanghai.
Tier rank is indeed rare – about .002% of the entire collection. The fact that the majority of these came to Shanghai through purchases suggests that money and pressure opened doors. Museum ledgers note that the majority of First-Tier acquisitions came from private sales, by collectors who divested as a result of active door-knocking and above-market prices. Some acquisitions also came from dealers living outside of Shanghai, confirming that Shanghai's offers topped the nation. As Li Junjie explained, the Shanghai Museum spent more than one million RMB on acquisitions between 1949 and 1959. Yearly salaries for museum employees, in contrast, added up to 135,320 RMB. In other words, the acquisitions budget could pay for the next eight years' worth of employee salaries.

The Four Vajrapani

Art dealers heard dark news in June of 1955. The Shanghai Police arrested Zhang Xuegeng, a seasoned dealer whose assets held the antiquities industry in awe, for smuggling. Zhang Xuegeng was one of the Four Vajrapani. He and fellow Vajrapanis Ye Shuzhong, Hong Yulin, and the expatriate J. T. Tai made profits that put them at the top four-percent of their industry. They acquired antiquities from throughout mainland China and catering extensively to foreign clientele. The Shanghai Museum's senior staff considered the dealers' appraisal


197 For more information on J. T. Tai, see Christie's, “Property of the Ping Y. Tai Foundation” Fine Chinese Ceramics and Works of art September 17th, 2008.

198 Nicknames reminiscent of the Buddhist pantheon are commonly used to underline the greatness of the
skills on a par with their own – two of the Vajrapani even advised museum acquisitions. The ramifications of this crackdown are still whispered about today.

The Shanghai Police had linked Zhang Xuegeng to an illegal shipping container. Police records allege that the container, which belonged to both Zhang and J. T. Tai, contained more than ten thousand contraband antiquities, including bronze relics from the Three Dynasties era, Tang dynasty pottery, and gold and silver implements from the Qin and Han dynasties. The No. 2. Intermediate People's Court immediately froze the dealers' assets and detained their employees for questioning. The Shanghai Police then opened investigations on Ye Shuzhong and Hong Yulin, effectively putting the antiquities industry's top brass out of business.

Police investigators interrogated the entire Shanghai antiquities guild. Guild members were divided into small groups and required to confess all extant transgressions against the state. As with many such interrogations, the interrogators told dealers "if that person had completely confessed, then it was fine...once you tell us everything then you are not a counter-

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200 Shanghai shi guwan shangye tongye gonghui qingkuai yuebao yi nianbao yi jiaogong dinghuo guansichang yu fei guansichang zonghe biao, [Shanghai antiquities industry guild events, monthly reports, annual reports, restorations and orders, with a compiled list of related factories and unrelated factories] May 1955 – February 29th, 1956, S186-4-13, SMA, Shanghai.
revolutionary.”201 Those who didn’t cooperate, however, risked getting into trouble because “then we had to go and investigate and make sure they tell us everything.”202

Guild members soon confessed to all manners of smuggling, condemned Tai as “a traitorous merchant”, and confirmed that the “court’s decision is definitely correct and important”.203 Under interrogation, some admitted to minor crimes such as “not trusting the state and hoarding American dollars”.204 Others wrote “I am willing to confess my wrongs in front of all my industry cohorts and our financial management comrades.”205 These interrogations began as an inquiry into the Four Vajrapani’s smuggling ring. The resultant confessions, however, constituted a full investigation into Shanghai’s antiquities industry.

The investigation destroyed the Four Vajrapani. Zhang Xuegeng got fifteen years in prison. He was fifty-three years old in 1955 and would have been sixty-eight upon his release; too old to start over in any industry.206 That didn’t matter though – he died in prison. Hong

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201 Interview with Xia Shunkui, April 26th, 2010.
202 Interview with Xia Shunkui, April 26th, 2010.
203 Shanghai shangye gonghui shangtong yuebao zhongye zhongwen yuebao [Shanghai antiquities industry guild events, monthly reports, annual reports, restorations and orders, with a compiled list of related factories and unrelated factories] May 1955 – February 29th, 1956, S186-4-13, SMA, Shanghai.
204 Shanghai shangye gonghui shangtong yuebao zhongye zhongwen yuebao [Shanghai antiquities industry guild events, monthly reports, annual reports, restorations and orders, with a compiled list of related factories and unrelated factories] May 1955 – February 29th, 1956, S186-4-13, SMA, Shanghai.
205 Shanghai shangye gonghui shangtong yuebao zhongye zhongwen yuebao [Shanghai antiquities industry guild events, monthly reports, annual reports, restorations and orders, with a compiled list of related factories and unrelated factories] May 1955 – February 29th, 1956, S186-4-13, SMA, Shanghai.
206 I calculated Zhang’s age based on his registration certificate with the Shanghai Curios Trader’s Association. Shanghai shangye gonghui shangtong gonghuai huiyuan zhongwen shu, [Shanghai Antiquities Industry Guild Members Initiation Documentation] January 1946, S186-1-5, SMA, Shanghai.
Yulin, who was forty-six at the time of his arrest, tried to defect to Hong Kong but soon got mixed up in forgery claims.\textsuperscript{207} One particularly gray day, the penniless dealer jumped off a building. The Shanghai Museum had confiscated all of his stock.

Ye Shuzhong fought his fifteen-year sentence all the way to the Shanghai Higher People's Court. The dealer argued that charges against him should be reduced because the municipality was trying him for sales that occurred between 1927 and 1942, before Cultural Relics laws existed.\textsuperscript{208} Ye added that he was never the main perpetrator on any of his overseas deals. He was a middleman for overseas dealers like C. T. Loo, who orchestrated the transactions and took most of the profits.\textsuperscript{209} The Higher Court acknowledged Ye's appeal, but did not exonerate him. The fifty-one year old got transferred to hard labor in Qinghai, a bitterly cold province on the Tibetan plateau, and never came back.\textsuperscript{210} The only time his family saw him again was when they went to Qinghai to collect his body, which had already been cremated.\textsuperscript{211}

None of the Vajrapani's families ever recovered from the taint of having produced a smuggler. Chen Peifen, who tracked the Vajrapanis' children through Shanghai Museum connections, explained that the municipality confiscated the dealers' homes and the stigma of

\textsuperscript{207} Song, Bainian shoucang: 20 shiji zhongguo minjian shoucang fengyun lu, 382.
\textsuperscript{208} Song, Bainian shoucang: 20 shiji zhongguo minjian shoucang fengyun lu, 380.
\textsuperscript{210} For a thorough discussion of labor conditions in Qinghai during this era see Greg Rohlf, “Dreams of Oil and Fertile Fields: The Rush to Qinghai in the 1950s,” Modern China, 29, no. 4 (2003): 455-489.
\textsuperscript{211} Oral interview with Chen Peifen, February 1st, 2010.
guilt kept their children from getting decent jobs. Even in the 1980s, when she visited one of Ye Shuzhong's daughters, the family regarded her with fear and suspicion. As she parked her bicycle in their housing complex “the whole complex was saying someone’s coming, someone’s coming...they were afraid because if one person was no good, then the whole family gets affected.” To underscore the impact that such an arrest had on one’s family, Chen Peifen added that “until this day, Ye Shuzhong’s two remaining kids, one is 60, one is 55 or so, neither of them are married...even if you’re a woman, you have to have something to be able to get married. It’s like they were garbage sweepers.” In short, the Vajranapis’ arrest stamped their children as people without social status – the lowest of the low.

J. T. Tai, the only Vajrapani to escape the raids, stayed in America. According to those who worked with him in New York, Tai talked about Shanghai to no one.

Figure 1.5. J. T. Tai and Ping Y. Tai at Mrs. Tai’s sixtieth birthday celebration (1975) in New York. Photograph courtesy of Christie’s.

212 Oral interview with Chen Peifen, February 1st, 2010.
The Shanghai Museum became the major beneficiary of the Four Vajrapani’s downfall. The No. 2 Peoples Court officially condemned the dealers as criminals. Therefore, all their stock got appropriated for the museum collection.215

**Nationalization**

The nationalization of industries began just as the dust settled on the Four Vajrapani. The four men’s disappearance signaled the end of an era. Private art dealing shut down. The state made all privately businesses into State Owned Enterprises, transferring all proprietors and their employees to work in state-appointed *danwei* (work units).216 The work unit administered everything: Housing, child care, training, health care, stores, post offices, as well as permission for marriage, child-bearing, and travel. Dealers soon understood that regardless of their guild histories or earning potential, “private parties could not deal in works of art anymore. They don’t let you do business.”217 Shops in the Chinese Curio Markets “still look the same, here there’s some ceramics, there’s furniture, but it’s not separate stores.”218 They now belonged to a municipal work unit where all inventory and profits belonged to the state.

Nationalization enabled the Shanghai Museum to acquire the pick of antiquities

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218 Interview with Zhong Yinlan, July 10th, 2009.
industry stock. This meant the museum could appropriate art market inventory just as it did court-confiscated personal property.\textsuperscript{219} All the antiquities that belonged to the Four Vajrapani, for example, became museum property upon their arrest.\textsuperscript{220} Museum employees picked out the best of the lot and sent the rest, largely antiquities post-dating 1795, to commercial work units like the newly nationalized Chinese Curio Markets.\textsuperscript{221} The Class of 1952 called this process inventory clearance.

Inventory clearance caused widespread panic amongst already apprehensive dealers. Some kept “a large amount of antiquities in storage for many years” and didn’t want to lose it all to the state.\textsuperscript{222} Others wondered whether the municipality suspected that dealers who had already fled for Hong Kong kept their Shanghai storefronts as a smuggling depot. No one knew what the future portended.

The Shanghai Museum cleared T. Y. King’s store on March 6th, 1956. The Kings had already fled the mainland in 1949. One employee, the elderly Li Chaozhen, stayed behind.

\textsuperscript{219} Shanghai shi renmin weiyuan hui wenyi bangong shi guanyu shanghai shi siyin guwan shang anpai gaizao ji wenwu zhengli gongzuo de youguan wenjian, [Shanghai Municipal People’s Board, Arts and Cultural Office’s Documents Regarding Reformation Plans for Shanghai’s Art Dealers and the Organized Allocation of Cultural Relics] March 1955 – November 1955, B9-2-25, SMA, Shanghai.

\textsuperscript{220} Wenhua bu, shanghai shi wei xuanchuan bu, shanghai shi wenhua ju guanyu jiachang wenwu chukou jianding gongzuo he guwan ye guanli de yijian, baogao, pipu ji jianding biaozhun, [The Cultural Affairs Administration, The Shanghai Representatives Board’s Propaganda Board, and Shanghai Municipal Ministry of Culture’s Reports, Objections, Approvals and Appraisal Standards for Improving the Management Of Export Appraisals and the Antiquities Industry] February 1960 – November 1960, B172-1-364, SMA, Shanghai.

\textsuperscript{221} Shanghai shi wenhua ju shehui wenhua xitong de bianzhi wenti, [Shanghai Cultural Affairs Bureau’s Decisions Regarding the Organization of Municipal Cultural Institutions] April 1956 – December 1956, B9-2-56, SMA, Shanghai.

\textsuperscript{222} Shanghai shangye yiju guanyu shi bowuguan tiqiu jinchaiji guwu jinguo qingkuan baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities], 1956, B123-3-571, SMA, Shanghai.
Rumors about museum staff tagging and commandeering inventory swept the Chinese Curio Markets within the day. Dealers who peeked in T. Y. King’s saw commandeered items displayed in the windows, marked with tags that read “already selected for the Shanghai Museum”. More than 150 objects, including a pair of woven shoes from the Warring States era, Shang dynasty oracle bones, Han lacquer, Tang jewelry, and Yuan ceramics, bore the museum’s seal.

Dealers panicked. They wanted to know whether the King family received any compensation from the museum (no), if the museum had permission to commandeer any and all inventory (yes), and whether private buyers had the opportunity to give counter offers to the museum (no). The rumors caused so much agitation that by the end of the week, district administrators refused to allow museum staff daylight access to T. Y. King’s. City officials warned that “it is no longer beneficial to expropriate at will...the antiquities guild is abuzz with rumors and it looks bad politically.” Officials expressed particular concern over the Hong Kong connection – “the Cultural Bureau needs to devise a different approach, otherwise this will have a negative impact overseas.” In response, district administrators called Li Chaozhen and T. Y.

223 *Shanghai shangye yiju guanyu shi bowuguan tiqiu jincaiji guwu qingkuan baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities],* 1956, B123-3-571, SMA, Shanghai.

224 *Shanghai shangye yiju guanyu shi bowuguan tiqiu jincaiji guwu jinguo qingkuan baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities],* 1956, B123-3-571, SMA, Shanghai.

225 *Shanghai shangye yiju guanyu shi bowuguan tiqiu jincaiji guwu jinguo qingkuan baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities],* 1956, B123-3-571, SMA, Shanghai.

226 *Shanghai shangye yiju guanyu shi bowuguan tiqiu jincaiji guwu jinguo qingkuan baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities],* 1956, B123-3-571, SMA, Shanghai.
King’s daughter in for a talk. Both were told not to discuss inventory clearance with anyone.\footnote{Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities}, 1956, B123-3-571, SMA, Shanghai.

The Shanghai Museum, however, retained its ability to appropriate stock. Its employees just had to exercise more discretion in the future.

Art dealers soon found out that the Shanghai Museum got the pick of T. Y. King’s stock for a pittance. The museum paid five thousand RMB for 151 objects, all of which were antiquities that predated the Yuan dynasty. Li Chaozhen wanted to negotiate for ten thousand RMB, but got rebuked.\footnote{Shanghai shangye yiju guanyu shi bowuguan tiqu jincaiji guwu qingkuang baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities], 1956, B123-3-571, SMA, Shanghai.} By way of comparison, in 1958 J. T. Tai sold a Song dynasty jar (Longquan kiln) in London for £620, or 4,237 RMB.\footnote{Shanghai shangye yiju guanyu shi bowuguan tiqu jincaiji guwu qingkuang baogao, [Shanghai First Commercial Bureau Report Regarding the Municipal Museum Appropriating T. Y. King’s Antiquities], 1956, B123-3-571, SMA, Shanghai.} The Shanghai Museum’s confiscations list for T. Y. King included three Song dynasty ceramics from the same Kiln. The set included a matched pair, which alone was worth more than 4,237 RMB.\footnote{Art Files: Burling – Chang, Wen-Ti Box 6. Frank Caro, 1953 - 1969, Folder 15, Letter from Avery Brundage to Frank Caro dated November 13\textsuperscript{th}, 1958. Asian Art Museum of San Francisco, Avery Brundage Archives, San Francisco.} Nevertheless, the Shanghai Museum got all three ceramics, plus 148 other top-tier antiquities, for only five thousand. The museum used nationalization to justify this price. As Zhu Junbo explained, after 1956 “all the stores changed, it all belonged to the state [gestures]...this belongs to the state, that belongs to the state...if you bought it for 3 rmb then you sell it to me for 4rmb. It wasn’t doing business, it

\footnote{For an example of the financial means necessary to obtain a matched pair vase, see Jessica Harrison Hall, “Sir Percival David’s Taste,” Apollo Magazine, No. 566 (2009): 40 – 45.}
was just an internal transfer.”

It would be a mistake, however, to claim that the nationalization of industries expanded
the Shanghai Museum’s reach. The requisitions made during inventory clearance were
consistent with those that the Class of 1952 had performed since they started work. The chart
entitled “Shanghai Museum General Acquisitions 1949 – 1959” (figure 1.6) visualizes the
history of appropriations at the Shanghai Museum by comparing purchases to cash-less
transactions from its first decade in existence.232

231 Interview with Zhu Junbo, December 17th, 2009.
232 Data extracted from Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping
jianmu, huace, tupu de tongzhi, baogao, zongjie, [Cultural Division and Shanghai Ministry of Culture’s Reports
and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections’ Index, Illustrated Album,
and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; Shanghai shi wenhua ju
guanyu shangbao shanghai gemin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de
baogao, mulu, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier
Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial
Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.
Figure 1.6. Shanghai Museum's General Antiquities Acquisitions, 1949 – 1959.

The top sections of each acquisition column show that the majority of the Shanghai Museum's permanent collection came from cash-free transactions. If anything, the Shanghai Museum's cash-free acquisitions from 1956 were less than those that it got, on average, over the previous seven years. In 1956 the Class of 1952 brought back 12,634 antiquities without having to pay for them. Between 1949 and 1955, the Class of 1952 appropriated, on average per year, 13,540 antiquities – a difference of 6,342 objects in total. In its first decade of existence, the museum got 132,000 of its 149,000-object collection cash-free. This means Shanghai only had to paid for
eleven percent of its entire collection. This is in stark contrast to the First-Tier acquisitions chart (Figure 1.4), which shows the museum paying for seventy-two percent of its collection.

The remarkable requisitions-to-purchases ratio in the Shanghai Museum’s general acquisition ledgers has everything to do with the creation of a museum professionals’ identity. Enforcing Cultural Relics laws allowed museum employees to present themselves as custodians of Chinese cultural heritage. Appropriations legitimated this identification. The museum argued that its participation in PRC ideological movements “raised the people’s political awareness...increased their demand to learn culture and elevated their need for museums.”233 Appropriations expanded the museum collection, which, when exhibited, “enriches laborers and students’ understanding of the motherland’s history, allow the people to critically absorb our ancient cultural essence, raise ethnic pride, and develop new ethnic cultures.”234 In sum, the museum’s role in cultural heritage promotion justified the appropriation of art.

The institutional infrastructure for appropriations was immense. The museum operated a Cultural Relics Warehouse that shifted through factories and recycling centers for antiquities that it acquired by internal transfer.235 It also maintained a trade-and-transfer partnership with Shanghai’s Bureau of Higher Education: Universities and colleges relinquished their collections

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235 Huadong wenhua bu guanyu jianguo suoshu de luxun jinian guan, wenwu cangku yijiao shanghai shi wenhua ju lingdao de tongzhi ji shanghai shi wenhua ju de jiejiao jihua, baogao, [China Eastern Region Ministry of Culture’s Notification Regarding Transferring the Luxun Memorial Museum and Cultural Relics Warehouse to the Shanghai Cultural Affairs Administration’s Authority, with the Shanghai Cultural Affairs Administration’s Plans and Report Regarding the Acceptance of Transfer], December 1952 – May 1953, B172-1-107, SMA, Shanghai.
of ancient bronzes and mirrors to the Shanghai Museum in exchange for fossils. Defunct cultural institutions such as the Shanghai History Museum and the Shanghai Confucius Research Institute also relinquished their possessions to the Department of Cultural Affairs, which automatically transferred the artifacts to the Shanghai Museum. Museum employees could also, as previously mentioned, appropriate antiquities from abandoned estates and persons under trial. Whenever a court trial resulted in the confiscation of personal property, for example, the Shanghai Museum could request that its employees takeover the appropriation process. The museum staff called the subjects of appropriation hanjian or “traitors of the Han people, at that time they still used that term.” Employees who participated in appropriations found many of the homes unoccupied because “they were all gone, gone off to Taiwan, or some people were captured and jailed already.” Nevertheless, “they had lots of objects in their home. You would go over there and take a look, then fill out forms for anything you wanted to take back.” In interviews, members of the Shanghai Museum confirmed that “once the house was searched all cultural relics got confiscated and sent to the museum.”

The museum’s position in municipal infrastructure made appropriating easy. Ostensibly,

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236 *Shanghai shi wenhua ju guanyu shinian lai wenwu gongzuo, qiangjiu gongzuo de zongjie, tongji shuzi*, [Shanghai Cultural Affairs Administration’s Conclusion and Statistics Regarding the Past Ten Year’s Work on Cultural Relics Preservation and Rescue] October 1959 – March 1960, B172-1-341, SMA, Shanghai.

237 *Shanghai shi wenhua ju guanyu shinian lai wenwu gongzuo, qiangjiu gongzuo de zongjie, tongji shuzi*, [Shanghai Cultural Affairs Administration’s Conclusion and Statistics Regarding the Past Ten Year’s Work on Cultural Relics Preservation and Rescue] October 1959 – March 1960, B172-1-341, SMA, Shanghai.

238 Interview with Xia Shunkui, April 26th, 2010.

239 Interview with Xia Shunkui, April 26th, 2010.

240 Interview with Xia Shunkui, April 26th, 2010.

241 Interview with Chen Peifen, June 22nd, 2009.
appropriations paperwork took time because Shanghai maintained distinct offices for all its cultural institutions. By municipal appointment, however, the same administrators who served the city’s myriad cultural boards and institutions also ran the Shanghai Museum. Thus, in practice Shanghai Museum employees simply went to their supervisors if they wanted “a letter of introduction.” By authority of that letter, museum staff could enter defunct institutions, frozen estates, or recycling centers. Once inside, they “appraised the items and took them back to the museum.”

By the end of 1956, Shanghai had successfully branded art dealing as a delinquent profession that promoted national economy with one hand but squandered cultural relics with the other. Dealers’ authentication skills remained valuable, but the taint of smuggling cut off any potential for upward mobility. The municipality forbade museums from hiring art dealers outright. The Ministry of Culture branded art dealers “individuals with serious historical and political problems” and placed them on the same scale as “tomb raiders and other bad elements.” Those with “close relationships with overseas art dealers” were either immediately terminated from cultural institutions or kept under close surveillance and consistently placed in

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242 Interview with Chen Peifen, June 22nd, 2009.
243 Interview with Chen Peifen, June 22nd, 2009.
245 Wenhua bu, huadong wenhua ju guanyu wenbo, tushu gongzuo de zhishi, guiding ji woju youguan de qingshi baogao, [Ministry Of Culture And China Eastern Cultural Bureau’s Directives And Regulations Regarding Museum And Library Work And Our Bureau’s Related Petitions And Reports] 1954 – 1955, B172-4-301, SMA, Shanghai.
reeducation programs. These procedures dramatically changed art dealers’ identities. They transformed from entrepreneurs to suspicious elements who not only needed “reeducation in political understanding”, but also “intimate attention to their personal rehabilitation.”

This transformation of identity enabled the Shanghai Museum to achieve what Zhang Congyu had proposed at the National Summit of PRC Museums in 1953. They took over distribution in the Shanghai art market. “The Cultural Relics Store and the Arts and Crafts Stores can sell” antiquities if and only if the Shanghai Museum processed them first. Art dealerships had to keep “any kind of cultural relic” for the museum. Employees referred to these transactions as “the agreement” between museum and market. Sun Jiecong, an employee at Duoyun Xian Art House, explained that “if our work unit, us retail, commercial work units, if we got anything good...the first thing we have to do is to tell the museum, ask them if they want it.” If the museum replied yes, then the object automatically became museum property. If “the Shanghai museum thought well we already have this” then the item was offered to “a museum outside the area.” Only when no museums expressed interest did Duoyun Xian make the item available on the open market.


248 Interview with Sun Jiecong, December 20th, 2009.

249 Interview with Sun Jiecong, December 20th, 2009.

250 Interview with Sun Jiecong, December 20th, 2009.

251 Interview with Sun Jiecong, December 20th, 2009.
Xia Shunkui, a member of the Class of 1952, asserts that antiquities' transformation from private to public asset would not have been possible without the nationalization of industries. Nevertheless, he privileges the promotion of Chinese cultural heritage over the erasure of art dealers' upward mobility. “In terms of protecting cultural relics, we had some achievements. Whether they were supposed to confiscate those objects, what can we say about that? That's just the politics of the time.”

Period reports confirm Xia’s convictions. Nationalization reports stress that State Owned Enterprises provided a minimum standard of living for dealers. Jobs at the antiquities danwei “weren’t well paid or anything”, but the salaries ensured that dealers “can at least pass the days.” The danwei even tried to pay wives and older relatives, whom typically worked without pay in family-owned businesses. In other words, nationalization took away art dealers' businesses, but not their livelihood.

Smugglers On Exhibit

Museum exhibitions reinforced the distinction between museum professionals and art dealers. Throughout nationalization, Shanghai Museum exhibitions such as “Ancient Relics That Antiquities Dealers Who Transgressed the Law Tried To Smuggle” cast art dealing in a negative light. The Shanghai Police provided “photographs, antiquities and account books”

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252 Interview with Xia Shunkui, April 26th, 2010.
253 Interview with Chen Peifen, June 22nd, 2009.
254 Zhongguo zhubao yuqi gongsi shanghai shi gongsi guanyu zhubao yuqi ye tanshang si xie shang dingxin de baogao, [The Chinese Jewelry and Jade Company’s Shanghai Branch Report Regarding Workers' Salary Settlements], 1956, B123-3-300, SMA, Shanghai.
255 Shanghai shi wenwu baoguan weiyan hui guanyu songshang bufu guan shang daoyun gudai wenwu zhanlan choubei weiyan hui huiyi jilu de han, [Shanghai Municipal Cultural Relics Protection Management Bureau’s Documents Regarding Member Meeting Minutes In Preparation for Its Ancient Relics That Antiquities
from at-large dealers like C. T. Loo, while Customs contributed frequent-offenders lists.\textsuperscript{256} Exhibitions featured “expropriated artifacts from Zhang Xuegeng’s case”, as well as “court records, confessions, photos of secret rooms where dealers hid their antiquities, and photos of antiquities smuggled overseas after 1949.”\textsuperscript{257} Labeling on the displays encouraged museum visitors to denounce antiquities smuggling and “isolate law-breakers.”\textsuperscript{258} The galleries even showcased exemplary letters, purportedly sent in by individuals who wanted to shame art dealers for participating in an industry that peddled Chinese cultural heritage.\textsuperscript{259}

The 1956 Vajrapani show opened alongside a courtroom-style exhibition entitled “America’s Conspiracy and Cultural Relics Orphaned in Taiwan.”\textsuperscript{260} This exhibition literally put

\begin{itemize}
\item Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
\item Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
\item Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
\item Shanghai shi wenwu baoguan weiyuan hui guanyu songshang bufa gawan shang daoyun gudai wenwu zhanlan choubai weiyuan hui huiyi jifu de han, [Shanghai Municipal Cultural Relics Protection Management Bureau’s Documents Regarding Member Meeting Minutes In Preparation for Its Ancient Relics That Antiquities
the antiquities industry's association with overseas collections on trial. Shanghai Museum staff mounted photographs of “our nation’s cultural relics in Taiwan” as evidence of an “American imperialist plot.” Signboards posted throughout the museum praised nationalization for “its enforcement of policies that properly protect cultural relics” and highlighted “the Chinese Communist Party and the state’s steady privileging of cultural relics.” In order to appeal to general audiences, the museum even simplified the names of specific antiquities. Archaic Chinese words and specialized terminology like “mid-mountain style” got edited out because “ordinary audiences find them...too complicated and not easy to understand.” Instead, displays featured new names that described the objects’ period and categorical designation. “Mid-mountain style colored pottery container” became “colored pottery container from the new stone age.”

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261 Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.

262 Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.


264 Wenhua bu, shanghai shi wenhua ju guanyu zuzhi shanghai bowuguan jindai meishu gongyiping shougou weiyuan hui, yinzhi wenwu tupian xingxiao guowai deng de baobao, pfu, [Ministry of Cultural, Shanghai Cultural Bureau’s Reports and Rescripts Regarding Shanghai Museum’s Board For The Acquisition of Contemporary Arts And
The exhibitions worked. Art dealers who didn't hear the death knell when the Vajrapani got arrested saw the end when they visited the Shanghai Museum. Their nationalization applications stressed that “the state and the party’s guidance and teachings have elevated our guild members' ideas and enlightenment”, inspiring dealers to “link our future with that of the state.” Dealers even offered to do exhibitions of their own. Attendants at the Chinese Curio Markets could showcase select curios because “delegations to Shanghai often enjoy visiting the Shanghai Art Market, either as a part of a tour or to purchase.” These exhibits could act as a diplomatic lubricant: “All the nations of the world are enamored with the handicrafts that our nation’s workers have invented, including ceramics, bronzes, jades, and stone carvings.” These proposals came to naught. In the years following nationalization, museum employees increasingly cast art dealers into commercial roles, even as museums exercised more power in the art market.

**Collector Psychology**

Their first four years at the Shanghai Museum taught the Class of 1952 that amassing a

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265 *Shanghai diyi shangye ju guanggao, guwan, qideng, bingxiang geyin shengqing shu*, [Nationalization Application Letters from Shanghai’s Advertising, antiquities, Automotive, Electric, and Refrigeration Companies] 1956, B123-3-530, SMA, Shanghai.

266 *Shanghai diyi shangye ju guanggao, guwan, qideng, bingxiang geyin shengqing shu*, [Nationalization Application Letters from Shanghai’s Advertising, antiquities, Automotive, Electric, and Refrigeration Companies] 1956, B123-3-530, SMA, Shanghai.

267 *Shanghai diyi shangye ju guanggao, guwan, qideng, bingxiang geyin shengqing shu*, [Nationalization Application Letters from Shanghai’s Advertising, antiquities, Automotive, Electric, and Refrigeration Companies] 1956, B123-3-530, SMA, Shanghai.
collection took money and state collaboration. But that's not all. To get more than Shanghai's best, to get China's best, the Class of 1952 needed relationships, access, and sheer tenacity.

Zheng Zhong, a *Wenhui* newspaper reporter who worked the Shanghai Museum beat throughout the latter half of the twentieth century, dubbed the museum's acquisition techniques its “collector psychology.”

Between 1952 and 1956, junior employees’ biggest responsibility was to track down antiquities. The museum assembled its own acquisitions team. Senior staff personally trained junior employees in how and where to locate top-quality artifacts, both in the classroom and on the field. Senior archaeologist Jiang Dayi, for example, mentored junior archaeologist Sun Weichang when they paired up to excavate Shanghai’s hinterland counties. When the two first entered a small town, Jiang sent Sun to bed early and woke the younger man up at dawn the next morning. They walked to the local tea-house for breakfast and approached regulars to ask whether anyone in town had found any archaeological material. Jiang noted that tea-houses were excellent sources of local information. “There are lots of elderly people and they would

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269 Shanghai’s cultural institutions did not have much of a collection when Mayor Chen Yi inaugurated plans to establish them in 1950. Although the CRMB inherited all the archaeological artifacts from the city’s defunct history museum, the quality and quantity of those objects did not measure up to the city’s ambitious acquisition plan. Even the institutions’ own employees opined that “in terms of quality our collection was a zero.” Interview with Li Junjie, June 29th, 2009.
270 Interview with Sun Weichang, April 30th, 2010.
gossip...some might tell you something.” Sun confirmed that tea-house sources led the pair to ancient artifacts “in locals' houses. They might have artifacts in their house that they just use as everyday tools, like pans that fed the chickens.” The museum successfully acquired hinterland artifacts at below-market prices because “the farmers didn't care, they don’t know how much it's worth in the city.” Jiang’s tea-house technique unearthed many artifacts and excavation sites in the Shanghai countryside and remains a part of archaeological training today.

Museum administrators also installed donor-relations programs to gain access to private collections. Municipal officials collaborated as museum doyens taught the Class of 1952 proven techniques for soliciting Jiangnan's private collectors. Some of these techniques gave symbolic capital. City officials presented official commendations and merit awards for private contributions, demonstrating that the state held donors in high regard and awarded them accordingly. Others, such as regular social visits and special invite lists, suggest a more personal touch.

The acquisition of the Pan family art collection best illustrates the Shanghai Museum’s use of collector psychology. On July 6th of 1951, Pan Dayu wrote a letter to the Shanghai
Cultural Ministry expressing her desire to donate “two great bronzes named Yu and Ke...to the municipal collection for permanent safe keeping.”

The Pan family collection commanded an international reputation, but few antiquarians had ever gained access to their Suzhou estate.

The museum seized this opportunity. Administrators immediately commandeered two trucks and filled the vehicles with custom-made storage containers, hay camouflage, cotton cushioning, as well as one bronze connoisseur, four art dealers, and fourteen movers.

Once the retrieval team brought Ke and Yu back to Shanghai, museum staff installed both in a special exhibit and dedicated a state ceremony to the Pans. Tang Tao, the Ministry of Culture’s regional bureau chief, awarded Pan Dayu with two thousand RMB for “preserving our people’s cultural inheritance and spreading nationalism.”

As news of the donation trickled from Shanghai to Beijing, the Pans saw laudatory coverage in both local and national news.

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278 Zheng, Haishang shoucangjia [Shanghai Collectors]: 12.
279 Interview with Li Junjie, June 29th, 2009.
281 Zheng, Haishang shoucangjia [Shanghai Collectors]: 14.
Collector psychology like that described above opened doors. Li Junjie explained that private owners may sell their antiquities for the right price but they “also loved owning it” and “would rather not part with it.” Collectors wanted to see their treasures “become part of a permanent institution.” Thus, collector psychology practices portrayed the Shanghai Museum as the permanent institution. Employees “kept up relations with donors” and “did lots of services for them.” Li confirmed that collector psychology, or the museum’s willingness to invest both financially and personally in potential donors, helped it obtain not only the best antiquities in Shanghai, but also in China. Like Pan Dayu, “a lot of donors in those early days were from Suzhou”, but they chose to “give [their collections] to Shanghai and not Suzhou. That's because

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282 Interview with Li Junjie, June 29th, 2009.
283 Interview with Li Junjie, June 29th, 2009.
284 Interview with Li Junjie, June 29th, 2009.
Shanghai had the infrastructure first. Indeed, Pan Dayu would donate and sell hundreds of antiquities to the Shanghai Museum over the next two decades, including bronzes relics, ancient mirrors, jade ornaments, paintings, and calligraphy. Pan’s enthusiasm even motivated the rest of her family. For example, Ding Xierou, Pan Dayu’s sister, also donated her art collection to the Shanghai Museum.

Collector psychology practices complicate the PRC’s overarching narrative about art acquisition in the early 1950s, which claim that private collectors donated out of a newly-discovered sense of nationalism. From 1950 to 1956, PRC media promoted numerous stories about the myriad individuals who donated antiquities to state cultural institutions. Wenwu, the PRC’s premiere journal of art and archeology, even designated a Donations and Benefactors section in each of its issues. These publications manufactured the fiction that many of the PRC’s museum collections came from voluntary, jingoistic donations made in the 1950s. This fiction of

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285 Interview with Li Junjie, June 29th, 2009.
286 Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie, [Cultural Division and Shanghai Ministry of Culture’s Reports and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections’ Index, Illustrated Album, and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; Shanghai shi wenhua ju guanyu shangbao shanghai gemin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.
289 For an example see “Juanxian: Zhoudai tongqi Guojizhi baipan gui zhu renmin,” Wenwu can kao zi liao 1, no.1-6, (1950): 56-57.
donation perpetuates to the present. The descendants of art dealers and collectors maintain that “elites in China are the most nationalist” because “look at everything the government did to them, and yet they still donate their collections to the state.”

Shanghai’s case contradicts the prevailing narrative. Museum records demonstrate that institutions played a crucial role in rallying and recruiting donations. Figure 1.6, entitled “Shanghai Museum Donors by Year of Donation, 1950 – 2007”, demonstrates active intervention’s impact on antiquities acquisition.

**Shanghai Museum Donors by Year of Donation, 1950 - 2007**

![Graph showing donation timeline](image)

Figure 1.8. Shanghai Museum Donors By Year Of Donation.

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290 Interview with Ma Zhongde, June 20th, 2009.
291 Data retrieved from the Donors Plaque in the Shanghai Museum Lobby
On average, the Shanghai Museum received donations from 18 individual donors each year, though the institution's median number of donors between 1950 and 2007 is ten per year. This indicates that in some years, unusually large numbers of donors contributed to the Shanghai Museum, pulling the mean to the right of the median. The peaks and valleys in Figure 1.8 confirm these findings. The number of donors-per-year ranges between two (years 1972 and 1999) and 128 (year 1960).

*Wenwu*’s claims regarding nationalistic giving predicts that years with the greatest number of donors would appear between 1949 and 1953 – the crucial years of PRC nation-building. Instead, the years in which so many donors gave that the numbers appear as outliers in the dataset are 1951, 1956, 1959, 1960, and 1961. These dates have nothing to do with nation-building. 1951, 1956, 1959, 1960, and 1961 correspond to years when museum employees actively engaged donors for institutional reasons. In 1951, for example, 108 donors gave to the museum, six times the above-mentioned mean. The staff won these donors by undertaking intense recruitment activity for the museum’s grand opening on December of 1952. As Li Junjie explained, the museum’s collection was “equal to zero” and the staff had to organize a major acquisition effort to create a permanent collection. The years 1959, 1960, and 1961, correspond to both the Great Leap Forward, during which agricultural campaigns inflicted tremendous social, political, and financial strain on both ordinary and elite Chinese, and a second

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292 Interview with Li Junjie, June 29th, 2009.
grand-opening for the Shanghai Museum. In October of 1959 the museum moved to a larger, more prestigious location in downtown Shanghai. Museum employees took this move so seriously that they dubbed its transportation logistics the “Forty-Day's Battle.” Donation records collaborate this sentiment. A total of 261 donors contributed antiquities to the permanent collection in those three years. Minus the exception of 1951, that's more donors than the previous decade combined. While the museum employees insist that donor recruitment drove successful acquisitions, one suspects that the overwhelming need to maintain basic sustenance for families undergoing Great Leap Forward movements also played a role in antiquities divestment. The same sinister logic applies to 1956, the year of nationalization. Given the level of panic that inventory clearance imposed on Shanghai’s art market, it is difficult to believe that individuals donating to the Shanghai Museum had only nationalism on their minds.

The Shanghai Museum’s donation patterns correspond with that of the Palace Museum in Beijing, whose peaks also do not correlate with the so-called jingoistic surge of the early 1950s. Nationalism may have motivated some private collectors. The distribution in

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293 For Frank Dikötter’s seminal study on the social and political ramifications of the Great Leap Forward see Frank Dikötter, Mao’s Great Famine: the History of China’s Most Devastating Catastrophe, 1958 – 1962. (London, 2010). For a detailed study on how socialization campaigns impacted art acquisition as well as political culture in the PRC, see Chang-tai Hung, Mao’s New World: Political Culture in the Early People’s Republic. (Ithaca, 2011).

294 Wenhua bu guanyu zhaokao quanguo wenwu, bowuguan gongzuohuiyi de tongzhi ji shanghai shi wenhua ju de huibao cailiao, [The Ministry of Culture's Reports and Materials Regarding the Notification to Publicize the Nation's Cultural Relics, Museum Administrative Meeting Minutes, and the Shanghai Cultural Affairs Administration], February 1960 – June 1960, B172-1-362, SMA, Shanghai.

Shanghai’s donor ledgers, however, suggest that institutional motivations like “expanding our collection and exhibition space”, as well as larger shifts in the PRC’s political socialization plans, have greater predictive power when it comes to determining the number of individual donors on a year-to-year basis. “Nationalistic giving” only lent dramatic flair to the museum’s collector psychology practices. In Shanghai, as is true throughout mainland China, donors played just a small role in an elaborate drama. In this drama, museums use donations as the operative fiction to create, and legitimize, their role as custodians of Chinese cultural heritage.

The greatest irony, however, lies in comparing the figure entitled Shanghai Museum Donors By Year Of Donation to the figure entitled Shanghai Museum’s General Antiquities Acquisitions, 1949 – 1959 (Figure 1.6). While donations gave the museum a boost in acquisitions in the late 1950s, these numbers pale in comparison to the acquisitions bonanza that the Shanghai Museum achieved between 1949 and 1953, the years that museum employees and official sources highlight as the crowning era of nationalistic giving. 1949 – 1953 are also the years with the most dramatic non-purchase to purchase ratios. In those four years, 95% of the museum’s acquisitions came cash-free – out of 96,863 objects, 91,777 were acquired without payment. In contrast, between 1954 and 1959, the museum acquired 52,181 objects, and paid for 23% of them.

296 Wenhua bu guanyu zhaokao guanguo wenwu, bowuguan gongzuoda tongzhi ji shanghai shi wenhua ju de huibao cailiao, [The Ministry of Culture’s Reports and Materials Regarding the Notification to Publicize the Nation’s Cultural Relics, Museum Administrative Meeting Minutes, and the Shanghai Cultural Affairs Administration], February 1960 – June 1960, B172-1-362, SMA, Shanghai.
The statistics above reveal the cracks in the Shanghai Museum’s operative fiction. Those who dealt with collectors on a daily basis saw a blurry line between donations, divestments, and appropriations. Municipal administrators even portrayed private collectors as resources, “Shanghai has a lot of pools of water, every collector is like a pool of water.” The ideological campaigns created opportunity. “Those big rich families, after 1949 they didn’t have income anymore” and “if you want to pass the days, to eat, then you can sell your family collections.” Thus, “once the Shanghai cultural bureau knows who has nice things in their house, they can go to work on those individuals. They can tell you to donate it, or sell it to the museum.” In sum, while the Shanghai Museum touts its wealth of philanthropic bequests, the subtext of the bequests had little to do with voluntary giving.

Interviews with the Class of 1952 indicate that the Shanghai Museum’s collector psychology practices carried a long life span. The Pan clan, for example, received regular visits from the museum staff for five decades. On each visit, the Pans received token gifts. Museum employees brought moon cakes during the Mid-Autumn festival and sweet glutinous rice cakes for the Lunar New Year, a courtesy that the institution extended to all its major donors. The curatorial department offered appraisal services and “didn’t take appraisal fees from our collectors.” When visiting or receiving visits from private collectors, the museum staff never

297 Interview with Zhu Junbo, December 17th, 2009.
298 Interview with Zhu Junbo, December 17th, 2009.
300 Interview with Li Junjie, June 29th, 2009.
“sat facing south,” meaning they deferred master’s honors as a sign of deference.\textsuperscript{301} The conservation department offered repair services for collectors with broken ceramics and fragile paintings.\textsuperscript{302} Additionally, the museum regularly sent collectors special invitations for antiquities discussion-groups, closed exhibitions, and special viewings with the education department.\textsuperscript{303} The institution inaugurated these practices in 1950, before the museum’s grand opening, and continues to employ them today. When museum staff introduced reporter Zheng Zhong to the Pan Clan in the 1990s, the reporter immediately noticed the institution’s mark on the family. Pan Dayu and her daughter greeted the museum staff “like family, and immediately fell into chatting about mutual acquaintances’ comings and goings.”\textsuperscript{304} Collector psychology practices encouraged relationship building, which enabled Shanghai to buy from Suzhou and Hangzhou families even though the families’ regional allegiances had nothing to do with Shanghai.

The Class of 1952 employed collector psychology practices far and wide. The techniques gave Shanghai an edge, especially as employees found themselves in competition with acquisition teams from other wealthy municipalities. The Shanghai staff interpreted their interaction with other museum employees as part of a nationwide trend. As Huang Xuanpei observed, “Shanghai could to go other provinces and other provinces also came to us.”\textsuperscript{305} These acquisition visits aroused turf wars between museums. Institutions guarded local collections jealously and refused

\textsuperscript{301} Interview with Zhong Yinlan, June 16\textsuperscript{th}, 2009.
\textsuperscript{302} Interview with Jin Jiaping, January 13\textsuperscript{th}, 2010.
\textsuperscript{303} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{304} Zheng, \textit{Haishang shoucangjia} [Shanghai Collectors]: 15.
\textsuperscript{305} Interview with Huang Xuanpei, January 12\textsuperscript{th}, 2010.
to relinquish choice antiquities to out-of-towners.\textsuperscript{306} Shanghai, for example, competed with neighboring provinces like Zhejiang and Jiangsu for access to wealthy collecting families in Suzhou and Hangzhou.\textsuperscript{307} Beijing and Liaoning teams frequently traveled to the Jiangnan region, all the while jostling for artifacts in the Chinese southwest and northeast.\textsuperscript{308} Collector psychology, however, gave Shanghai’s acquisitions team advantages that other museums didn’t have. Local collectors felt encouraged to sell to the Shanghai Museum because collector psychology practices indicated that its staff might grant special favors.

The Shanghai Museum’s nationwide acquisition program depleted private collections in poorer cities such as Suzhou and Hangzhou. This led some to complain that in the PRC’s hierarchy of cities, administrators in lower-level cities “can’t sit on your position securely unless

\textsuperscript{306} Wenhua, shanghai shi wenhua ju guanyu zuzhi shanghai bowuguan jindai meishu gongyiping shougou weiyuan hui, yinzhi wenwu tupian xingxiao guowai deng de baobao, pifu, [Ministry of Cultural, Shanghai Cultural Bureau’s Reports and Rescripts Regarding Shanghai Museum’s Board For The Acquisition of Contemporary Arts And Crafts, The Sale Of Reproduction Cultural Relics And Print Material Overseas, Etc] September 18\textsuperscript{th}, 1954 – February 24\textsuperscript{th}, 1956, B172-4-419, SMA, Shanghai.

\textsuperscript{307} For one example see correspondence regarding Shanghai competing with Suzhou for a wooden Buddha statue in Wenhua, shanghai shi wenhua ju guanyu zuzhi shanghai bowuguan jindai meishu gongyiping shougou weiyuan hui, yinzhi wenwu tupian xingxiao guowai deng de baobao, pifu, [Ministry of Cultural, Shanghai Cultural Bureau’s Reports and Rescripts Regarding Shanghai Museum’s Board For The Acquisition of Contemporary Arts And Crafts, The Sale Of Reproduction Cultural Relics And Print Material Overseas, Etc] September 18\textsuperscript{th}, 1954 – February 24\textsuperscript{th}, 1956, B172-4-419, SMA, Shanghai.

\textsuperscript{308} Wenhua, shanghai shi wenhua ju guanyu zuzhi shanghai bowuguan jindai meishu gongyiping shougou weiyuan hui, yinzhi wenwu tupian xingxiao guowai deng de baobao, pifu, [Ministry of Cultural, Shanghai Cultural Bureau’s Reports and Rescripts Regarding Shanghai Museum’s Board For The Acquisition of Contemporary Arts And Crafts, The Sale Of Reproduction Cultural Relics And Print Material Overseas, Etc] September 18\textsuperscript{th}, 1954 – February 24\textsuperscript{th}, 1956, B172-4-419, SMA, Shanghai; Wenhua, caizheng bu deng guanyu xiaxiang shougou chutu wenwu, baocun zhubao yuqi, guwan wenwu deng guizhong wuping banfa tongzhi, Han, [Ministry of Culture, Ministry of Finance And Others’ Notifications And Directives Regarding Methods For Purchasing Excavated Cultural Relics In The Countryside, The Preservation Of Jewelry And Jade Wares, Curios, Cultural Relics And Other Precious Materials] May 28\textsuperscript{th}, 1956 – October 10\textsuperscript{th}, 1956, B172-4-530, SMA, Shanghai.
you give the people in Shanghai what they want.”

Similarly, commercial work units protested that “it’s not selling to them, it’s called letting them have it.”

The Shanghai Museum’s acquisition drives also occasionally backfired. In the winter of 1955, Huang Xuanpei and his acquisitions partner, Chen Desheng, took a bus to a train to a boat that finally deposited them on Dongting Shan, the biggest island on Lake Tai. They went from house to house, giving out their hotel address and telling residents that Shanghai had a keen interest in acquiring any ancient bronzes, ceramics, bamboo carvings, or embroideries – the senior staff assured the two that Suzhou’s Lake Tai region had “lots of private collections.”

Then the lake froze. The two only had funds to last them ten days but could not find a boat to take them off the island for nearly a month. Huang commented that in retrospect, it was amazing he and Chen had managed to acquire anything at all from Suzhou. Their ordeal made them looked like paupers who “collected garbage.”

Conclusion

By the conclusion of nationalization in 1956, the Shanghai Museum had already established itself as the critical link between high culture and ordinary people. Making headway amongst China’s private collectors allowed the museum to transition from a serendipitously well-located, regional collection to a cultural institution with resources that commanded national

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310 Interview with Zhu Junbo, December 17th, 2009.
311 Interview with Huang Xuanpei, January 12th, 2010.
312 Interview with Huang Xuanpei, January 12th, 2010.
renown. Gaining distribution authority over Shanghai’s art market, the biggest in China, allowed museum employees to distinguish their professional identities from that of art dealers. All the while, training the Class of 1952 transformed Shanghai’s chicken hatchers and alley kids into the PRC’s first generation of Red antiquarians, a key step in maintaining winning over Jiangnan’s older elites.

Key differences, nevertheless, remained between the present Shanghai Museum of international stature and its regionally-based self in 1956. The Class of 1952 were still green. They could give gallery talks and carry out everyday museum operations, but didn’t know the difference between a Chao Menfu and a Bada Xianren painting. The nationalized economy gave the museum more reach in the art market. Collectors who had no incentive to sell, however, could still shut their doors when museums came calling. What private collectors, art dealers, and the Class of 1952 had yet to experience is the Shanghai Museum’s transformation into one of the world’s biggest collections of Chinese art. Throughout this transformation, the museum staff maintained relationships with private collectors and the art market, but gradually erased their collection’s provenance in favor of a fiction of donation that the museum itself authored. Dealers like Ye Shuzhong had only lived through the transformation of antiquities from private to public property. The fully elaborated integration of antiquities into Chinese cultural heritage is yet to come.
Chapter Two: from Trash to Treasure, 1956 – 1966
Country Boy

Twelve-year-old Gu Youchu was small for his age. When the “short and plump” country kid came to Shanghai in 1946, he wondered how mom would manage the farm without him. He came for a three-year apprenticeship with Li Yuyi, the owner of a plaster molds manufacturing factory. Boss Li nearly sent Gu back. “He didn't like that I was small and short.” Boss Li’s wife convinced her husband otherwise. She “said I want him, he’s from Pudong, she liked that we were from the same town.” That was the last time Gu got to talk with his “mouth full of country language.”

The apprenticeship was hard. If Gu forgot to sweep the floor Boss Li would “pull at my

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313 Interview with Gu Youchu, February 1st, 2010.
314 Interview with Gu Youchu, January 14th, 2010.
315 Interview with Gu Youchu, January 14th, 2010.
316 Interview with Gu Youchu, January 14th, 2010.
ears. The technical training, however, came easily to the Pudong native. Gu quickly became an expert draftsman. By 1956, he could sketch free-hand, model, as well as make artisan replicas from plaster.

Nationalization broke up Boss Li's business. Gu got transferred to the China Crafts Commune, where he designed sculptures for Sino-Soviet friendship ventures. He excelled once again, winning awards for making molds that reproduced fine-grained details. As a result, the commune administrators soon pulled Gu aside and “said there's some people that want you”. He was being transferred to the Shanghai Museum. Gu had no choice in the matter. “The upper bureaucracy had letters of introduction”, and in Shanghai “if you have a letter of introduction there's nothing you can say, those politicos have more power than you do.”

As I have argued in Chapter One, the transformation of professional identities amongst Shanghai's cultural industry workers went hand in hand with the transformation of antiquities in China: From private to public property. In this chapter, I examine the absorption of previously marginalized artisans into the Shanghai Museum's existing coterie of professionals. I explore the continuities of identity formation as introduced in Chapter One, and show how craftsmen such as Gu Youchu became indispensable to the museum's monopolization of art

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317 Interview with Gu Youchu, January 14th, 2010.
318 Interview with Gu Youchu, January 14th, 2010.
319 Interview with Gu Youchu, January 14th, 2010.
320 In Chapter One, entitled Inventing The Shanghai Museum, I argue that professional identities amongst Shanghai's cultural industry workers changed profoundly between 1950 and 1956. Museum employees emerged as preservationist custodians of China's cultural heritage, while art dealers became vilified as smugglers who industry needed social reform. I show that this redefinition of identity accelerated the nationwide change in antiquities ownership, which put museums in control of distribution in the Chinese art market.
restoration – a major link in the art market supply chain. I argue that monopolizing art restoration enabled the Shanghai Museum to maximize profits manipulating prices on the art market, which expanded the scale of private art collecting both in China and overseas.

While I focus on museum professionals’ impact on the art market, I also interrogate the Shanghai Museum’s collecting interests in so-called arts and crafts – antiquities that the PRC’s Cultural Relics laws designate as exportable commodities. Institutional growth in both the financial and bureaucratic realms enabled the museum to promote some art and crafts, such as ethnic minority artifacts, to canonical status. While local initiatives, such as the salvaging of ancient bronzes and paper from Shanghai’s industrial manufacturers, motivated some of these designations, others came from the museum’s desire to compete with international collecting trends. This process suggests that the making of an art historical canon is not a one-sided, or even top-down process. The creation of art historical categories is instead, I argue, a dynamic phenomenon co-produced by different constituents, all of whom operate simultaneously in the regional, national, and international arena.

**Red Restoration**

When Gu Youchu got to the Shanghai Museum, he met fellow transfers like Xie Hua, barely seventeen-years-old and the youngest in a family of book repairers. They all worked in the Conservation Workshop, a new department that restored paintings, calligraphy, bronzes, 

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ceramics, as well as “minor decorative arts”. Museum administrators made all the younger transfers apprentices to more senior transfers, whom the museum staff called laoshifu (master artisan). Almost all the master artisans had done contract work for local collectors as well as dealers in the Chinese Curio Markets. As the restoration of paintings, ceramics, and bronzes was a limited profession, they also worked more mundane jobs, such as making poker cards, glue, and shoe heels.

Ostensibly, the museum opened a Conservation Workshop because “without immediate rescue, we’ll be in danger of losing our skill repository” of master restorers. The senior staff argued that Shanghai’s existing pool of restorers have “serious gaps...thus, we need to invest heavily in new talent and increase the number of senior professionals and new apprentices, in order to nurture successors for these difficult-to-fill positions.”

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322 “Minor decorative arts” refers to miscellany such as lacquers, jades, wooden figures, etc. This is consistent with Chinese art category terminology across the PRC, as well as overseas. For specific reference to the formation of this workshop see Shanghai shi wenhua ju shehui wenhua xitong de bianzhi wenti, [Shanghai Cultural Affairs Bureau's Decisions Regarding the Organization of Municipal Cultural Institutions] April 1956 – December 1956, B9-2-56, SMA, Shanghai.

323 Personnel information gathered from Interview with Jin Jiapin, January 13th, 2010 and Interview with Xie Hua, January 22nd, 2010. For official records regarding the allocation of art restorers to Shanghai’s newly nationalized pipe, sewing machine, and umbrella manufacturers, as well as their subsequent re-allocation to the Shanghai Museum’s Conservation Workshop, see Shanghai shi wenhua ju shehui wenhua xitong de bianzhi wenti, [Shanghai Cultural Affairs Bureau's Decisions Regarding the Organization of Municipal Cultural Institutions] April 1956 – December 1956, B9-2-56, SMA, Shanghai.


workshop was itself an act of conservation. The museum recognized a rare skill set amongst previously marginalized artisans and presented them with an opportunity to rise above lower-level careers.\textsuperscript{326}

In practice, getting in-house restorers altered the art market. It enabled the museum to regulate art restoration, or, as the municipality called it, enforce the “Reform, Break-up, and Destruction of Opportunistic Profiteering From the Sale of Cultural Relics, Painting, and Calligraphy.”\textsuperscript{327} Museum administrators suspected that restorers fueled the black market by “making fakes, participating in profiteering, and selfishly opening their own underground painting repair shops.”\textsuperscript{328} Specifically, “if an art dealer got an object that was missing everything, a ceramic that was broken everywhere,” a restorer “would could fix it for them so that it looked unblemished” and help the dealer with “his underground deals”.\textsuperscript{329}

Creating the Conservation Workshop, however, rendered restoration services unavailable to the private sector. It allowed

\begin{itemize}
\item \textsuperscript{326} Eddy U offers a thorough examination of the costs and benefits of similar bureaucratic decisions in Eddy U, \textit{Disorganizing China, Counter-Bureaucracy And The Decline of Socialism}, (Stanford, 2007).
\item \textsuperscript{327} \textit{Shanghai shi renwei, wenhua ju guanyu wenwu baohu danwei de xiouchan, caichu ji daiji wenwu shuhua touji fanmai huodong de jihua baogao he pifu}, [The Shanghai People's Representative Board and the Cultural Affairs Administration's Replies and Reports Regarding the Reform, Break-up, and Destruction of Opportunistic Profiteering From the Sale of Cultural Relics, Painting, and Calligraphy] April 7th, 1964 – December 19th, 1964, B3-2-139, SMA, Shanghai.
\item \textsuperscript{328} \textit{Shanghai shi renwei, wenhua ju guanyu wenwu baohu danwei de xiouchan, caichu ji daiji wenwu shuhua touji fanmai huodong de jihua baogao he pifu}, [The Shanghai People's Representative Board and the Cultural Affairs Administration's Replies and Reports Regarding the Reform, Break-up, and Destruction of Opportunistic Profiteering From the Sale of Cultural Relics, Painting, and Calligraphy] April 7th, 1964 – December 19th, 1964, B3-2-139, SMA, Shanghai.
\item \textsuperscript{329} \textit{Shanghai shi renwei, wenhua ju guanyu wenwu baohu danwei de xiouchan, caichu ji daiji wenwu shuhua touji fanmai huodong de jihua baogao he pifu}, [The Shanghai People's Representative Board and the Cultural Affairs Administration's Replies and Reports Regarding the Reform, Break-up, and Destruction of Opportunistic Profiteering From the Sale of Cultural Relics, Painting, and Calligraphy] April 7th, 1964 – December 19th, 1964, B3-2-139, SMA, Shanghai.
\end{itemize}
the museum to take over a major link to the art market supply chain. Indeed, museum administrators boasted that its workshop would “repair a gap in the socialist education of town and country.”

Municipal officials tracked down restorers through industry contacts, personnel files, and sent candidates to the museum in droves. By 1960, the Conservation Workshop employed so many master artisans that private citizens had a hard time contracting independent art restoration. Collectors in Shanghai and its surrounding provinces complained vociferously, stating that they felt they “had to have some kind of guanxi [relations] with the Shanghai Museum” in order to get any restoration done. Even the Department of Cultural Affairs objected. “Collectors have no way to meet restorers and directly discuss the specifics of what should be done on a commission...there are hardly any painting repair shops on the street anymore, nor are there restoration masters.” The Conservation Workshop monopolized

330 *Shanghai shi renwei, wenhua ju guanyu wenwu baohu danwei de xioushan, caichu ji daji wenwu shuhua touji fanmai huodong de jihua baogao he pifu*, [The Shanghai People's Representative Board and the Cultural Affairs Administration’s Replies and Reports Regarding the Reform, Break-up, and Destruction of Opportunistic Profiteering From the Sale of Cultural Relics, Painting, and Calligraphy] April 7th, 1964 – December 19th, 1964, B3-2-139, SMA, Shanghai.


332 *Shanghai shi wenhua ju, wenguan hui wenwu, ziran bowuguan lingdao guanxi deng baogao*, [Shanghai Cultural Affairs Administration and Cultural Relics Management Bureau’s Reports Regarding Leadership and Relationship Relevant to Cultural Relics Museums and Natural History Museums] January 22nd, 1963 – December 16th, 1963, B3-2-165, SMA, Shanghai.

333 *Shanghai shi wenhua ju, wenguan hui wenwu, ziran bowuguan lingdao guanxi deng baogao*, [Shanghai Cultural Affairs Administration and Cultural Relics Management Bureau’s Reports Regarding Leadership and Relationship Relevant to Cultural Relics Museums and Natural History Museums] January 22nd, 1963 –
Shanghai's restoration services. Any member of the general public who wanted antiquities repaired had to visit the museum and pay "prices calibrated according to services rendered". 

Figure 2.2. Shanghai Museum's Retail Charges For Painting And Calligraphy Repairs. SMA, Shanghai.

December 16th, 1963, B3-2-165, SMA, Shanghai.

The Conservation Workshop presented a lucrative business opportunity. The museum charged a basic service fee to set wooden rollers on scrolls, reinforce painting and calligraphy scrolls, mount scrolls, and collate albums. Prices varied according to the size: big albums, for example, cost more than small albums. Additional services, such as saturating colors, painting over faded surfaces, smoking paper to create an antiquated look, and using silk and satin, cost an additional five to fifty percent. As the price chart further indicated (Figure 2.2), its estimates use contemporary art objects as the baseline.\textsuperscript{335} Older calligraphy and painting were subject to a 5.80RMB per hour professional’s fee, as well as additional charges. The restoration of antiquities that already belonged to the museum, however, cost nothing. The museum kept its conservators on permanent retainer, with strict rules against taking private orders.

Private sector commissions were so lucrative that the workshop’s earnings paid for itself. Table 2.1 illustrates restoration earnings between 1960 and 1962.\textsuperscript{336}

\textsuperscript{335} \textit{Shanghai shi renwei, shanghai shi wenhua ju guanyu tongyi shanghai bowuguan sheli zhuangbiao mengbu de baogao, pifu,} [Shanghai People’s Representative Board and Shanghai Municipal Cultural Affairs Administration’s Reports and Edits on Approving the Setup of A Conservation Department at the Shanghai Museum] August 1962 – March 1963, B172-1-442, SMA, Shanghai.

\textsuperscript{336} In its first decades the Shanghai Museum’s exhibition space could not offer a de-humidified environment for ancient artifacts, so the Conservation Workshop made reproductions for display. Run-offs from the reproduction process got sold for profit at the museum store. Data for Table 1 extracted from \textit{Shanghai shi renwei, shanghai shi wenhua ju guanyu tongyi shanghai bowuguan sheli zhuangbiao mengbu de baogao, pifu,} [Shanghai People’s Representative Board and Shanghai Municipal Cultural Affairs Administration’s Reports and Edits on Approving the Setup of A Conservation Department at the Shanghai Museum] August 1962 – March 1963, B172-1-442, SMA, Shanghai.
Table 2.1. Painting Restorations at the Shanghai Museum’s Conservation Workshop, July 1960 – June 1962

<table>
<thead>
<tr>
<th>Commission Type</th>
<th>Number of Commissions</th>
<th>Number of Work Hours</th>
<th>Charges (RMB)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ancient paintings</td>
<td>747</td>
<td>3,824</td>
<td>0</td>
</tr>
<tr>
<td>Reproduction paintings</td>
<td>691</td>
<td>1,025</td>
<td>0</td>
</tr>
<tr>
<td>Outside commissions</td>
<td>774</td>
<td>3,904</td>
<td>14,441</td>
</tr>
<tr>
<td><strong>Sum</strong></td>
<td><strong>2249</strong></td>
<td><strong>8,664</strong></td>
<td><strong>14,441</strong></td>
</tr>
</tbody>
</table>

In two years, the workshop repaired 747 ancient paintings, reproduced 691 paintings (for exhibition and sale), and repaired 774 paintings for outside collectors and donors. While outside commissions only comprised one third of the workshop’s total number of commissions, they occupied more than 45% of its total working hours. Private commissions alone earned 14,441 RMB. By way of comparison, salary for a 25-person team cost 15,662 RMB. This suggests that the workshop’s total output could both sustain itself and earn additional income for the museum. Additionally, the workshop took commissions from local work units at cost, which gave the museum social and political leverage. Between 1958 and 1962, in-house restorers “reproduced 19,854 pieces of cultural relics and repaired 2,249 pieces of calligraphy and painting” for both the museum and other municipal work units. Museum administrators

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337 Wenhua bu, shanghai shi wenhua ju guanyu zuohao wenwu baohu gongzuo de tongzhi, baogao ji shanghai shi wenhua ju baohu yu yuan, longhua is de cu bu fangan, [The Cultural Affairs Administration, Shanghai Ministry of Culture’s Notifications and Reports Regarding Optimizing Cultural Relics Preservation Performance, And the Shanghai Cultural Affairs Administration’s Preliminary Plans for Protecting the Yu Gardens and the Longhua Temple] February 1956 – January 1957, B172-1-221, SMA, Shanghai.

338 Wenhua bu guanyu shanghai bowuguan fangmei yanjiu shiyuan de pifu ge jianguan qingzhu huodong de baogao, 1963 – 1972 nian keyan guihua, [The Cultural Affairs Administration’s Responses to the Shanghai Museum’s Mold-Prevention Experiments and Report on the Celebration Plans For The State’s Ten Year
boasted that on the basis of these services, its conservators “provided important research resources and attended to the needs of international cultural exchange.” In fact, the Conservation Workshop garnered so much recognition that the Ministry of Culture in Beijing asked the Shanghai Museum to teach conservation methods around the country, as an example to other cultural institutions.

Monopolizing art restoration also gave the museum unprecedented insight into private antiquities ownership. Without leaving their office, museum staff saw, and interacted with, private collectors throughout Shanghai and its neighboring provinces. Between 1958 and 1962, the workshop “repaired 1,204 cultural relics for 36 collectors”. These opportunities allowed the staff to encourage a wider demographic of collectors to donate, leveraging the fact that the workshop took care of their antiquities and thereby made the collectors “a part of the museum.”

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342 Interview with Xie Hua, January 22nd, 2010.
Furthermore, the workshop enabled the museum to erase accidents. In 1963, for example, the Shanghai Museum was courting a private collector for his Song dynasty blue and white ceramic. The acquisitions team offered the collector 700 RMB, but he refused to sell.³⁴³ “The museum really wanted this thing, so we said to him could we keep it for a while, so we could study it.”³⁴⁴ The collector agreed and left. During a study session, senior archaeologist Jiang Dayi dropped the ceramic on the floor. It shattered. According to the museum staff, “one student came by...and patted him somehow”, which surprised Jiang into loosening his grip.³⁴⁵ Jiang immediately called the workshop. Ceramics restorer Yao Hongfa “came and he looked at it, he got a white piece of paper, licked his fingers and took the pieces all up with his finger tips.”³⁴⁶ The museum put Yao in a small hotel where no one could see and sent a bunch of cigarettes to speed him along. Much to the museum’s relief, “after a week he really did fix it.”³⁴⁷

The museum even used the above-mentioned events to negotiate with the ceramic’s owner. When the collector came for his antiquity, museum staff said “I’ll tell you the truth, we were careless, when we held it in our hands it fell on the floor, and now it’s completely shattered.”³⁴⁸ Instead of compensating the collector for damages, however, the museum reasserted its interest to acquire the piece for 700 RMB. The staff showed the collector his blue

³⁴³ Interview with Jin Jiaping, January 13th, 2010.
³⁴⁴ Interview with Jin Jiaping, January 13th, 2010.
³⁴⁵ Interview with Jin Jiaping, January 13th, 2010.
³⁴⁶ Interview with Jin Jiaping, January 13th, 2010.
³⁴⁸ Interview with Jin Jiaping, January 13th, 2010.
and white and said “We've fixed it, but if you take it back there's no point.”

Yao had repaired the artifact so well that the collector could hardly tell any accident occurred at all. He “looked at the thing under the sun, rang his fingers on it and said, no it hasn't been broken, you're lying to me.”

The Second Grand Opening

In the midst of the Great Leap Forward (1958 - 1962), the Shanghai Museum moved from its original location on #325 West Nanjing Road to the Chinese Remittance Bank building at #16 South Henan Road, in the heart of Shanghai’s financial district. By definition, museums contributed little to the Great Leap Forward's focus on industrial and agricultural growth. The Shanghai Museum's association with bronzes, however, allowed it to work with steel manufacturing, a key item on the Great Leap Forward's agenda. Furthermore, the new museum site gave the Class of 1952 space to sort through metal castoffs from Shanghai’s municipal and backyard steel furnaces. Thus began the museum's collaboration with local metal refiners.

The Department of Cultural Affairs merged the Shanghai Museum with the Cultural

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Relics Rescue Warehouse (henceforth Warehouse), a municipal department for salvage archeology that had been in place since 1949. This facility trolled smelting pits and retrieved artifacts of value from local steel and paper refineries. In order to sift through the thousands of tons of metal that came to Shanghai for processing, the museum created a special department for “the rescue of ancient objects from all regions of Shanghai”, which was made up of Warehouse employees as well as members of the Class of 1952. These individuals regularly inspected more than 290 metal recycling stations in Shanghai and its surrounding hinterlands.

Some employees got the difficult assignment of working in remote stations. For

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example, inspections at outer Jiading district, an area more than sixty miles (97KM) away from
the museum, required employees to “leave their house at 4AM in order to report to the factories
by 6AM”. Many worked without face masks and “the bronze gases steamed and overwhelmed
us, to the point where we could taste sweetness in our mouths.” Steel mills kept scrap ores
uncovered, so inspectors worked outdoors in all seasons. Chen Peifen recalled that in the
summer, “as you climb up the planks on the metal heap your shoes make this zhi-zhi sound
because the soles are melting.” During the winter inspectors wore thick gloves to keep their
fingers from freezing to metal. Lu Songlin, who worked inspections from 1956 to 1993, joked
that the job made his team look so shabby that they called themselves jianpolan (trash-pickers),
a term that described beggars who salvaged garbage.  

356 Shanghai shi wenhua ju guanyu shinian lai wenwu gongzuo, qianjiu gongzuo de zongjie, tongji shuzi, [Shanghai
Ministry of Culture’s Conclusions and Statistics Regarding the Past Ten Year’s Work In Cultural Relics And
357 Shanghai shi wenhua ju guanyu shinian lai wenwu gongzuo, qianjiu gongzuo de zongjie, tongji shuzi, [Shanghai
Ministry of Culture’s Conclusions and Statistics Regarding the Past Ten Year’s Work In Cultural Relics And
358 Interview with Chen Peifen, July 3rd, 2009.
359 Interview with Lu Songlin, September 24th, 2009.
Figure 2.3. Premiere Zhou Enlai admiring a retrieved Han dynasty bronze mirror with Shanghai Museum employee Ma Chengyuan. (Circa early 1960s) Courtesy of Zheng Zhong.

The Shanghai Museum’s salvage archeology program was astonishingly effective. In their first year of operation (1959 - 1960), Lu and his cohorts retrieved more than ten thousand bronze relics from local smelting pits. The artifacts were so numerous that the museum cataloged them by the ton.\(^{360}\)

As dictated by the Department of Cultural Affairs, bronze specialists such as Jiang Dayi and Ma Chenyuan categorized salvaged bronzes according to the three-tier system. First-Tier retrievals either stayed at the museum or got distributed amongst museums outside Shanghai.\(^{361}\) Second-Tier retrievals didn’t interest the museum. The museum had to recompense refineries

\(^{360}\) *Shanghai shi disan jie renmin daibiao dahui disanci huanyu wenjiao jie daibiao fayan gao*, [Third Shanghai Municipal People’s Representative Conference’s Third Meeting Regarding Cultural And Educational Field Representatives’ Speech Draft] May 12\(^{\text{th}}\), 1960 – May 17\(^{\text{th}}\), 1960, B1-1-791, SMA, Shanghai.

\(^{361}\) *Huadong wenhua bu, Shanghai shi wenhua ju guanyu wenwu zhengli cangku ku can tongqi waili wenti de baogao, pifu*, [The China Eastern Cultural Affairs Administration and the Shanghai Cultural Affairs Administration’s Report and Responses To The Disposal Of Bronze Objects Stored In the Cultural Relics Rescue Warehouse] September 1\(^{\text{st}}\), 1953 – November 4\(^{\text{th}}\), 1955, B172-4-422, SMA, Shanghai.
for all salvaged artifacts by weight, so instead of allotting money for unwanted bronzes the museum transferred them to theaters and film companies, which used the artifacts as props.\textsuperscript{362} Some Second-Tier retrievals also became decoration at hotels and restaurants.\textsuperscript{363} Third-Tier retrievals interested neither the museum nor the art market, so their whereabouts depended on “the needs of the state”.\textsuperscript{364} Some returned to the smelting pits, while sellable trinkets went to the export art market.

The national and municipal government even incorporated salvage archeology into projects such as the creation of roads and communal farms. Throughout the Great Leap Forward, the Shanghai museum was responsible for antiquities unearthed during road construction and tilling. Thus, museum employees sometimes found themselves traveling to construction sites and agricultural communes.\textsuperscript{365} First-tier finds went to the museum. Second and third tier objects, however, got distributed “according to the needs of road building or

\textsuperscript{362} Huadong wenhua bu, Shanghai shi wenhua ju guanyu wenwu zhengli cangku ku cu tongqi waili wenti de baogao, pifu, [The China Eastern Cultural Affairs Administration and the Shanghai Cultural Affairs Administration’s Report and Responses To The Disposable Of Bronze Objects Stored In the Cultural Relics Rescue Warehouse] September 1\textsuperscript{st}, 1953 – November 4\textsuperscript{th}, 1955, B172-4-422, SMA, Shanghai.

\textsuperscript{363} Shanghai shi renmin zhengfu, shi wenhuaju guanyu wenwu huiji, guanli yu zhu zhi jing liu fenggong de zhishi ji longhua ta xıushan wenti, [Shanghai Municipal People’s Government, Municipal Department Of Cultural Affairs' Directives Regarding The Collection, Management And Organization of Leadership And Division Of Labor For Cultural Relics, Plus Problems Regarding The Restoration Of Longhua Pagoda] 1954, B34-2-211, SMA, Shanghai.

\textsuperscript{364} Huadong wenhua bu, Shanghai shi wenhua ju guanyu wenwu zhengli cangku ku cu tongqi waili wenti de baogao, pifu, [The China Eastern Cultural Affairs Administration and the Shanghai Cultural Affairs Administration’s Report and Responses To The Disposable Of Bronze Objects Stored In the Cultural Relics Rescue Warehouse] September 1\textsuperscript{st}, 1953 – November 4\textsuperscript{th}, 1955, B172-4-422, SMA, Shanghai.

\textsuperscript{365} Shanghai shi renmin weiyuan hui fabu Shanghai shi lishi he gemin yijian baochu banfa yu youguan wenwu baochu guanli zhenji deng wenti de tongzhi, tonggao, diyi pin wenwu baochu mindan, [Shanghai Municipal People’s Representative Board Promulgates Shanghai Municipal Historical And Revolutionary Site Preservation Methods And Related Cultural Relics Preservation Management And Acquisition Regulations, Plus First List Of Objects For Cultural Relics Preservation] January 2\textsuperscript{nd}, 1959 – December 21\textsuperscript{st}, 1959, B1-1-1468, SMA, Shanghai.
industrial and agricultural industry growth”, pending permission from the appropriate “district and county officials.”\textsuperscript{366}

The three-tier system served two important functions. First, it inaugurated new evaluation standards for Chinese art. The logic of evaluating by tiers runs counter to the idea of a pre-existing greatest hits list of Chinese art, filled with objects whose value are independent of market and political needs. According to tier-based evaluations, all salvaged artifacts are subject to “the needs of the state”, such as gaps in museum collections around the country, art market trends, and the Great Leap Forward’s drive for steel.

Secondly, the tier-based system allowed the Shanghai Museum to expand the visibility of bronzes relics in Chinese art. The salvage archeology team sent Anhui’s new provincial museum 163 bronzes, a substantial sum that remains the core of Anhui’s bronze collection.\textsuperscript{367} Similarly, Shanghai sent the National Palace Museum in Beijing 175 salvaged bronzes and helped the Northwestern History Museum in Shaanxi province expand its collection by thirty-two bronzes.\textsuperscript{368} By way of comparison, the Shanghai Museum’s permanent collection only contained

\textsuperscript{366}\textit{Shanghai shi renmin weiyuan hui fabu Shanghai shi lishi he gumin yiji baohu banfa yu youguan wenwu baohu guanli zhenji deng wenti de tongzhi, tonggao, diyipu wenwu baohu mindan,} [Shanghai Municipal People’s Representative Board Promulgates Shanghai Municipal Historical And Revolutionary Site Preservation Methods And Related Cultural Relics Preservation Management And Acquisition Regulations, Plus First List Of Objects For Cultural Relics Preservation] January 2\textsuperscript{nd}, 1959 – December 21\textsuperscript{st}, 1959, B1-1-1468, SMA, Shanghai.


105 First-Tier bronze objects as of 1964. This injection of artifacts fundamentally altered the role of bronzes in Chinese museums. Ancient bronzes gained a denser, more identifiable presence in PRC collections, while the Shanghai Museum gained a reputation as the institution that put bronzes on the Chinese art historical map.

In order to alleviate the strenuous schedule that pit inspectors had to maintain on a daily basis, the Shanghai Museum produced posters that encouraged “comrades at each factory, warehouse, recycle station to be on constant alert for the protection of cultural relics.” These posters often appeared at the entrances of steel refineries and paper mills. Members of the Class of 1952 also distributed them to other municipal work units, with the request that they be posted in the cafeterias.

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369 Data gathered from Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie, [Cultural Division and Shanghai Ministry of Culture's Reports and Rescripts Regarding Publishing the Shanghai Museum's First Tier Collections' Index, Illustrated Album, and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; Shanghai shi wenhua ju guanyu shangbao shanghai gumin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu, [Shanghai Cultural Affairs Administration's Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.

370 Shanghai shi wenhua ju guanyu shinian lai wenzu gongzuo, qianjiu gongzuo de zongjie, tongji shuzi, [Shanghai Ministry of Culture's Conclusions and Statistics Regarding the Past Ten Year's Work In Cultural Relics And Cultural Relics Rescue] October 1959 – March 1960, B172-1-341, SMA, Shanghai.
Figure 2.4. A Shanghai Museum-designed poster that promulgates antiquities retrieval during the Great Leap Forward. SMA, Shanghai.
The bold, and black pictographs that frame the poster in Figure 2.4 declare “PROTECT CULTURAL HERITAGE, EVERYONE IS RESPONSIBLE!”371 Fine print in the lower left hand corner summarize the major aspects of Cultural Relics law enforcement, and point out the categories of artifacts to which the public should pay closer attention. The images scattered throughout the length of the poster illustrate artifacts that have already been salvaged from industrial and agricultural movements, such as a Warring States era pot, a Tang dynasty mirror, and prehistoric stone tools. The captions underneath each image identify the artifact by name and age, and when possible, the site from which the Shanghai Museum’s salvage archeology team retrieved it.

Pit inspectors would have found some of the artifacts pictured in Figure 2.4 surprising. Across the nation, salvage archeology programs prioritized the preservation of some categories of bronzes over others. This system of prioritization imposed a hierarchy of preservation that is absent from this poster. For example, cities and towns had no obligation to preserve religious artifacts if their districts already had several extant samples, even if the retrievals predated the Yuan dynasty.372 This exemption included bronze Buddhas, human figures, lions, bells, incense burning vessels, all of which metal refineries could melt down. Municipal refineries could also

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372 Wenhua bu, Shanghai shi wenhua ju guanyu wenwu baohu, kaogu faju, guji xiushan, sanmu qingli deng de tongzhi, diaocha baogao, wang lai han, [the Cultural Affairs Bureau and the Shanghai Ministry of Culture’s Correspondence Regarding Its Investigation and Reports on Cultural Relics Protection, Ancient Site Restoration, and Tomb Cleanup] January 11th, 1958 – December 18th, 1958, B172-4-948, SMA, Shanghai.
smelt Ming and Qing dynasty bronzes that bore no identifiable markings. Bronzes that only had markings such as “reign dates, the commissioner’s name, the artist’s markings, or average designs” were transferred to art dealerships for sale, as the PRC preferred only to keep bronzes made by “historically important artists or [bearing] rare and beautiful patterning”. According to these rules, neither the temple nor the Buddha statue in Figure 2.4 would have been salvaged – they were more likely to be treated as export stock or ore.

Museum visitors, on the other hand, would find themselves equally surprised to see the cannons, arm bands, and the “bloody coat of transportation worker Zhong Quanzhou”, which feature prominently at top of Figure 2.4. While the Shanghai Museum rarely exhibited these categories of art, Great Leap Forward policies mandated that inspectors collect, catalog, and preserve them for the museum industry at large. The state planned to display “weapons used against our enemies before the Revolution” at national, municipal, and township history museums. According to the Shanghai Museum’s press office, these objects propagated

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375 Many of these objects were later allocated to the collections of national and municipal history museums, which where they were used to articulate the history of the Chinese Communist Party. Quote comes from *Wenhua bu, Shanghai shi wenhua ju guanyu wewwu baohu, kaogu faju, gui xiushan, sanmu qingli deng de tongzhi, diaocha baogao, wang lai han*, [the Cultural Affairs Bureau and the Shanghai Ministry of Culture’s Correspondence Regarding Its Investigation and Reports on Cultural Relics Protection, Ancient Site Restoration, and Tomb Cleanup] January 11th, 1958 – December 18th, 1958, B172-4-948, SMA, Shanghai.
“workers' brave self-defense under Communist leadership” and deserved a place in Chinese cultural heritage.\(^{376}\)

Bronze artifacts that pre-dated the Ming dynasty, such as *dings* (three or four-legged cooking vessels), wine vessels, war bells, farm implements, and work tools, were at the top of pit inspectors' retrieval lists. Ancient weapons, such as arrow heads, spears, knives, and swords, also took priority. Consequently, these categories of art frequently appeared on the Shanghai Museum's first-tier antiquities inventory under “internal transfer” (indicating that it came from smelting factories or similar sources). In fact, these are the kinds of bronze relics that most museum-goers expect to see when they visit Chinese art museum today. One wonders how our mental image of ancient Chinese bronzes might be different had Great Leap Forward programs calibrated their preservation priorities towards religious artifacts, or implements of the imperial courts.

**Antiquarian Training Program**

The late 1950s and early 1960s saw Shanghai Museum administrators actively campaigning for professionalization. Skill sets such as the ability to recognize, evaluate, and

\(^{376}\) Wenhua bu, shanghai renwei, shi wenhua ju guanyu jiaqiang wenwu baohu gongzuo de tongzhi, tongbao ji wanglai han, [The Ministry of Cultural, Shanghai People's Assembly, Municipal Cultural Affairs Administration's Notifications, Notices, and Correspondence Regarding Strengthening the Protection of Cultural Relics] January 7\(^{th}\), 1959 – December 21\(^{st}\), 1959, B172-5-83, SMA, Shanghai.
acquire top-end antiquities were “rare and difficult to acquire.”377 The Class of 1952 needed programs that made them proficient in antiquities identification, authentication, transcription, and evaluation, because they were eventually expected to replace the senior staff. After all, men like Xie Zhiliu, Shen Jianzhi, and Jiang Dayi were advanced in years when the museum hired them in 1949. Most of them “have diabetes...are more than fifty years old...have chronic illnesses and can only work half days”.378 Furthermore, the senior staff’s elite backgrounds rendered them ineligible to become the “class-less...museum cadres” that a state-level museum needed to sustain its future.379

Museum administrators proposed that the PRC invest in the Class of 1952. These “young comrades” had the potential to “inherit the older generation’s professional knowledge.”380 They also had the humble backgrounds necessary for upward mobility in PRC administration. In

377 The Shanghai Library also moved from the old Jockey Club building, which it shared with the Shanghai Museum, to a new location at 1634 Middle Huaihai Road. Shanghai shi wenhua ju guanyu ju shu xiju, she wen danwei zuizi jigou, renyuan bianzhi, ganbu diaopei deng de qingshi, baogao, [The Shanghai Ministry of Culture’s Report Regarding Work Unit Organization, Human Resource Structuring and Cadre Allocation in The Ministry’s Drama, Culture, and Social Divisions] January 26th, 1959 – December 31st, 1959, B172-5-132, SMA, Shanghai.


fact, the municipality referred to the Class of 1952 as “new-born strengths” and cadres – the period moniker for individuals with the potential to lead their organization. These individuals had the potential to become the PRC’s first generation of Red antiquarians.

The Class of 1952’s chicken-hatching roots, however, also held them back. As museum administrators noted, “their education levels are on average not high. Most are at the junior high school level, some have high school standards, few possess college or professional training.” A 1956 census noted that only forty-two of the museum’s 114 cadres had high school diplomas. Some self-identified as “skilled worker from the trades.” Others had primary or junior high school. Less than nineteen percent of the Class of 1952 had any exposure to college educations. Therefore, the Cultural Heritage Management Board proposed that the museum establish a formal training program, which would take “immediate steps to ensure that our younger generation can inherit these professional skills and gain the necessary experience.”


384 Interview with Gu Youchu, February 1st, 2010.

385 The Shanghai Library also moved from the old Jockey Club building, which it shared with the Shanghai Museum, to a new location at 1634 Middle Huaihai Road. Shanghai shi wenhua ju guanyu ju shu xiju, she wen danweizuzhi jigou, renyuan bianzhi, ganbu diaopei deng de qingshi baogao, [The Shanghai Ministry of Culture’s Report Regarding Work Unit Organization, Human Resource Structuring and Cadre Allocation in The
By 1961, more than twenty junior employees got promoted to apprentices in the museum's program for Red antiquarianism. The administration kept this program small, partnering select senior staff with no more than three apprentices. Wang Qingzheng, an apprentice who later became the Shanghai Museum’s Vice President, learned how to read and identify stele rubbings with Xu Senyu, head of the Cultural Relics Management Board. Other apprentices, like Zhong Yinlan and Zhu Henghui, learned painting and calligraphy appraisal from Senior Painting Researcher Sheng Jianzhi. Some of these arrangements lasted for five or six years, others remained paired up for decades and now take apprentices of their own.

Red antiquarian coursework varied from apprenticeship to apprenticeship. For example, Sheng Jianzhi, an elderly man with chronic arthritis and ulcers, had Zhong Yinlan and Zhu Henghui visit his house every Monday to take half-day lessons. Chen Peifen studied bronzes

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389 Interview with Zhong Yinlan, June 16th, 2009.
with Jiang Dayi at his house every Sunday morning, where Jiang's wife showed her the week's assignments while Jiang took his morning walk in the park. Others, like Feng Xiaogeng and Yang Jiangfa, trained on the job because their apprenticeships involved using large printing and photography equipment that the museum built on-site.

The lessons emphasized hands-on practice. Zhong Yinlan explained that “the way my teacher trained me wasn't school based, he didn’t talk to me about theory”. In fact, Shen Jianzhi told her “books you can read at home” and had her practice painting for three years. She literally learned “good and bad of ink and brush” hands-on. Similarly, Chen Peifen learned to punctuate old Chinese and transcribe seal script before she learned to identify bronze relics. Her mentor, Jiang Dayi, highlighted the ability to read ancient Chinese above all else and had her transcribe lengthy passages using the museum’s own bronze and stele rubbings. Every Sunday morning Chen brought her transcriptions to Jiang's house where “he would ask. Well what about it? Did you read them? What do you think about it? What are the perspectives? Then I would have to reply.” Chen “had to tell him what I knew...How do I say this, what is this, what does this passage say, where are you putting the punctuations, what do you think these words are, is it a

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390 Interview with Chen Peifen, June 22nd, 2009.
392 Interview with Zhong Yinlan, January 5th, 2010.
393 Interview with Zhong Yinlan, January 5th, 2010.
394 Interview with Chen Peifen, June 22nd, 2010.
person's name, a location, and when you interpret it, can you link it up with what it said before up here?" After she defended her interpretations, Jiang corrected her copy.

The antiquarian training program fostered a unique culture of expertise at the Shanghai Museum. Professionalization through hands-on learning, specifically the day-to-day work of looking at paintings, transcribing bronzes, and sketching and molding ceramics and lacquer casts, made experience a credible measure of expertise. The museum even called employees who “knew what they were doing” zhuanjia (experts). Zhuanjia distinguished the Class of 1952 from the more common antiquarian title of jianshang jia (connoisseurs). It highlighted the trainees’ hand skills, specifically that they “could tell reals from fakes” without social pretense. This privileging of practical experience is consistent with PRC administrative practices going back to 1949. Even when mayor Chen Yi was recruiting senior staff for the Shanghai Museum’s inauguration, personnel reports underlined the importance of hiring “experts and experienced individuals...to takeover management of books and ancient relics”. The phrase jianshang jia never appear on these documents. The title risked the taint of elite backgrounds, which went against the very idea of casting antiquities as the common cultural heritage of everyday Chinese.

395 Interview with Zhong Yinlan, January 5th, 2010.
397 Interview with Lu Songlin, September 24th, 2009.
398 Interview with Lu Songlin, September 24th, 2009.
399 Shanghai shi renmin zhengfu shi wenwu guanli wenxuahui chengli fangan, renyuan pinyong, niandu yewu jihua deng wenti de qingshi ji pifu, [Shanghai Municipal Government's Requests and Rescripts on the Establishment of a Municipal Cultural Heritage Management Board including Administrative Outline, Hiring, and Yearly Budget], September 1949, B1-2-76S, SMA, Shanghai.
The important distinction between calling antiquarians experts, as opposed to connoisseurs, also shaped how the Class of 1952 envisioned their careers. They looked up to the museum’s President, Shen Zhiyu, not only because of his authority over the museum but also for his lack of pretension. Museum employees admired the fact that Shen “was a simple guy, he just stood there in his blue cotton-padded jacket.” The emphasis on hand skills became integral to the museum’s definition of Chinese creativity, and the competitive advantage of its professionals. When I asked members of the Class of 1952 to assess the difference between overseas museums and their own, for example, they unanimously pointed out the distinction between knowledge and skill. Overseas museums “keep calling in these college graduates as if they know more, like they’re valuing their knowledge. But they really should be nursing their...skills.” Indeed, Shanghai’s antiquarian training programs fashioned a particular assessment of professionalization, one in which open access to active involvement and the ability to identify and evaluate artifacts mattered more than university credentials and high test scores.

The privileging of hand skills also sowed tensions between those employees with higher education (senior staff) and those without. Administrators like Xu Senyu and Li Yanong punctuated their careers with academic scholarship and erudite publications. Xu Senyu took the Qing Imperial examinations and earned juren (recommended man) status, whereas Li Yanong

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401 Interview with Lu Songlin, September 24th, 2009.
402 Interview with Shen Minren, September 24th, 2009.
studied at Kyoto University. Similarly, Xie Zhiliu acquired his skill set through the study of ancient Chinese poetry and painting, which made him a college professor before it made him the paintings “expert” that the Shanghai Museum hired in 1949. In short, senior staff equated antiquarianism with higher education. The privileging of hand skills was therefore as new to the the Class of 1952 as it was to the senior staff.

The conflict between scholarly distinction and practical experience reveals itself in everyday language at the museum. Educated employees often referred to unskilled workers as meiyou wenhua (without culture), a derogatory term that shamed the uneducated for their lack of learning. Employees who privileged hand skills took offense at this term and used it to warn one another about the treacheries of dealing with those who privileged scholarly distinction. Zhong Yinlan and her fellow apprentices called senior staff like Xu Senyu and Xie Zhiliu "part of the old society", casting the Class of 1952 as part of a new world order that “got trained to be experts in their turn.”

Senior conservators at the Conservation Workshop sometimes pulled young apprentices aside and warned “you have less wenhua, you have to be careful.” Some employees even framed professional conduct in the context of wenhua. Gu Youchu highlights

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403 Within the Chinese Imperial examination hierarchy, earning juren status makes one eligible for the national level exams for civil service. It also gives the status-bearer higher social status due to his rare achievement in the rite of public and private life.


405 Interview with Zhong Yinlan, July 10th, 2009.

406 Interview with Gu Youchu, February 1st, 2010
the following example, “in general we were very casual in the workshop, if our nose was leaking we just patted it off and wiped off our hands. No one cared.” Visits from upper administration, however, changed the atmosphere. When Xia Shunkui, the department’s manager, “came it was different. Especially if the director came, you had to stand up straight and look correct. You had to know your face.” The junior employees attributed these tensions to the administrators’ privileging of wenhua. They told each other that if they didn’t feign some wenhua “the leaders might turn against you, make you go and work in hard labor.”

Cultivating Private Collecting

Contemporary narratives presuppose a gap between art market performance in the Maoist years and the years following 1978, when Reform era economic prosperity encouraged record-breaking prices in the Chinese art trade. The Shanghai Museum’s records, however, indicate that nationalized art dealerships cultivated private collecting both in China and overseas, throughout the so-called Socialist era. The Shanghai Museum’s enforcement of Cultural Relics laws enabled state-run art dealerships to nurture the growth of the domestic art market as well as the export trade with the international art market. These market manipulations not only fueled existing interests in collecting, but also paved the way for bigger, wetter appetites in the years to come.

By 1958, the Shanghai art market’s 215 private curio shops, stands, and migrant

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407 Interview with Gu Youchu, February 1st, 2010
408 Interview with Gu Youchu, February 1st, 2010
409 For more discussion about post-1978 art market trends see Chapter 5.
dealerships had nothing of the brick-a-brak coziness that so charmed overseas collectors like Sir David Percival back in the 1930s and 40s. The Shanghai First Municipal Trade Bureau merged the shops into six antiquities conglomerates: the Chinese Curio Markets in Huangpu district (downtown Shanghai), the Xinlong Store in Luwan district (former French concession), Gusong Ji in the South City District (City God’s Temple), the Renli Store in Jinan district (Jinan temple), and Zunyi zhai in Hongkou district (former Japanese concession). The Chinese Curio Markets remained the biggest antiquities bazaar in Shanghai, employing 169 of 178 individuals in the industry. The other five locations got transformed into specialized retail stores, which sold reproductions or export-only arts and crafts for low-end collectors.


Figure 2.5. The Shanghai Antique and Curios store in Hongkou district, a contemporary remnant of the consolidated antiquities conglomerates of the late 1950s and 60s. Photograph taken by author in June, 2010.

Consistent with the redefinition of art dealers’ professional identities as outlined in Chapter One, smuggling remained a primary concern. In 1958, the Ministry of Culture asserted that Shanghai art dealers “like Jin Yuanyong, Huang Kangxiang, and others traveled with large amounts of cash, without the Cultural Relics Management Board’s permission, directly to [Zhenjiang provincial towns] like Xiaoxing, Yuyao, Shangyu, Ningbo... Lanxi, Jinhua, Wukang and other localities to purchase cultural relics”. Only the Shanghai Museum’s vigilant enforcement of Cultural Relics laws curbed these illegal activities, and “cut off art dealers’ illegal activities and tomb robbing in [Zhejiang and other nearby] provinces”.

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412 Wenhua bu, Shanghai shi wenhua ju guanyu wenwu baohu, kaogu faju, guji xianshan, sanmu qingli deng de tongzhi, diaocha baogao, wang lai han, [the Cultural Affairs Bureau and the Shanghai Ministry of Culture’s Correspondence Regarding Its Investigation and Reports on Cultural Relics Protection, Ancient Site Restoration, and Tomb Cleanup] January 11th, 1958 – December 18th, 1958, B172-4-948, SMA, Shanghai.

413 Wenhua bu, Shanghai shi wenhua ju guanyu wenwu baohu, kaogu faju, guji xianshan, sanmu qingli deng de tongzhi,
The museum staff’s Customs inspection records suggest, however, that smuggling was a non-issue when considered in the context of the nationwide effort to profit from the export art trade. The focus on maximizing profits from overseas sales is evident both in volume of antiquities inspected for export, as well as the consistent expansion in Customs inspection personnel. Indeed, one of the primary purposes of the Shanghai Museum’s antiquarian training program was to increase the number of museum employees capable of working at Customs.414

By 1962, the Customs inspection team expanded from ten to twenty members, while the number of inspectors-on-retainer grew from five to sixteen.415 Figure 2.6 illustrates how these changes impacted the antiquities export trade.416


415 For 1950s Customs inspectors see *Shanghai shi renmin weiyuan hui pifu youguan wenwu, gumu, baohu guanli, chukou jianding banfa deng wenjian*, [Shanghai Municipal People’s Representative Board’s Decisions Regarding Cultural Relics, Ancient Tombs’ Protection and Management, and Export Appraisal, Etc] January 1958 – December 1958, B1-2-1262, SMA, Shanghai; For 1960s Customs inspectors see *Shanghai shi renwe, shanghai shi wenxuan ju guanyu xiuding, diaozhen shi wenwu tushu ji tezhong gongyi pin chukou jianding weiyuan hui zuzhi zhangchen, weiyuan mindan de baogao, pifu he gongzuo zongjie*, [The Shanghai People’s Representative Bureau, Shanghai People’s Representative Bureau’s Propaganda Division, Shanghai Municipal Cultural Affairs administration’s Report, Correspondence and Conclusions Regarding Fixing and Restructuring the Municipal Cultural Relics, Books, and Specialized Arts and Crafts Export Appraisal Board’s Proceedings and Board Members] March 1962 – September 1962, B172-1-417, SMA, Shanghai.

The step-wise pattern in Figure 2.6 suggests that nationalization enabled the Shanghai Museum staff to appraise more antiquities in 1955, 1956, and 1957, than the staff did between 1950 and 1954. The number of inspected antiquities rose higher still after 1958, when the museum expanded its Customs inspection team from ten to twenty inspectors. On average,

between 1950 and 1954 the number of inspected export antiquities per year was 25,718 objects. In the years leading up to and following nationalization (1955 - 1957), the number of inspected antiquities increased to an average of 52,761 per year. Then, in the years starting with 1958, the appraisal team inspected an average of 72,494 export antiquities per year, increasing its 1955 – 1957 numbers by thirty-seven percent. In other words, the Shanghai Museum's inspectors enabled the municipal art trade to increase output by an average of 25,000 objects per year, once every three or four years.

Figure 2.6 also suggest that the museum's vigilant smuggler's watch was just for show. The minuscule darker bands on the lower regions of each column indicate the number of contrabands discovered during Customs inspection. The remarkable ratio of approvals to rejections demonstrate that inspectors did not discover more contraband as a result of inspecting more antiquities. In their first decade on duty, inspectors only marked 3,804 out of 437,230 artifacts as contraband, or less than 0.8% of all inspections. In short, Customs inspectors’ primary role was to enable the export trade to sell more antiquities overseas, which increased store revenues, and earned profits for the state.

In 1960, the municipal Cultural Affairs Administration announced that the Shanghai Museum’s Customs inspection team “fought for and gained foreign currency, working in

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conjunction with the nation's socialist development plans to grow resources.” As Chapter 1 demonstrated, art dealerships often used their ability to earn foreign currency to underscore their value to the state. By 1960, however, that recognition for earning foreign currency went to the Shanghai Museum. Members of the Class of 1952 took credit for the antiquities trade’s own profits.

The Shanghai Museum also sought out specific art dealers, whose skills the museum wanted to utilize. Museum administrators developed an active interest in Ye Shuzhong, the art dealer whom the municipality arrested and exiled to Qinghai during nationalization. Despite Ye’s tainted personnel record and his association with the condemned Four Vajrapani, museum administrators remembered him for the high-quality antiquities he identified and evaluated for the museum in the early 1950s. Furthermore, the museum valued Ye’s business network: “He knew lots of collectors and he made lots of introductions...say he saw something good, say a Qing dynasty thing, then he would come to the museum and sell it to you, he takes a cut like a commission.”

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419 For more on the Shanghai Museum’s persistent effort to expand its reach into the art market as well as the entrepreneurial network of dealers with exceptional art authentication knowledge, see Shanghai shi wenhua ju shehui wenhua xitong de bianzhi wenti, [Shanghai Cultural Affairs Bureau’s Decisions Regarding the Organization of Municipal Cultural Institutions] April 1956 – December 1956, B9-2-56, SMA, Shanghai.

420 Interview with Xia Shunkui, April 28th, 2010.
Between 1960s and 1964, the museum’s petitions to get Ye Shuzhong early release got approval from officials as powerful as “Fang Xing, the associate director of Administration of Cultural Heritage.” In a meeting with the municipal court, "Fang Xing brought it up. He said that Ye Shuzhong, back when he was an art dealer, was a major art dealer, and his appraisal skills were especially impressive...Now it had already been so many years since Ye Shuzhong had been sent away, and was it possible to get him an early release, and have him come back.”

This request was highly unusual, especially given Shanghai’s zero tolerance policy on art smuggling. Even museum administrators admitted that “this was not something that normal people can do, it has to be a suggestion from high up in the bureaucracy.” Nevertheless, Ye Shuzhong's record with the Shanghai Museum convinced municipal officials that the dealer, however disreputable, was a strong asset. His reputation for spotting a good investment rivaled that of Xue Guisheng, one of the municipality’s most trusted agents in the Chinese Curio Markets. As Jin Jiapin explained, in comparison with Xue Guisheng, “we don’t even need to talk about it. Ye Shuzhong had a better eye, and higher status.”

The petition for Ye's early release failed for political reasons. According to Jin Jiapin, who participated in petitioning, “there were a lot of reports flying back and forth...but in the end it didn’t go through.” In fact, when I questioned other members of the Class of 1952 about the art

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422 Interview with Jin Jiapin, January 13th, 2010.
dealer, they simply said “Oh don't mention the things that [they] did. They were working on political movements at the time, we try not to talk too much about those things. It was in the 1960s. How would we know if all those things are fairly meted out.” The 1950s campaign to recast art dealers as profiteers and smugglers had worked too well. However the museum staff wanted Ye Shuzhong, no amount of lobbying could erase the taint that the Class of 1952 themselves had helped create.

At face value, the above ministrations sound like bureaucratic wrinkle-smoothing. Upon closer examination, they reflect larger shifts in the Shanghai Museum’s role amongst PRC cultural industries. Its regulation of the art market demonstrates the museum’s reach in PRC policy-making. By the 1960s, Shanghai Museum staff not only knew which dealers and collectors owned what antiquities, they also had the authority to object when individuals sold their antiquities privately. The staff knew what collectors like Wu Hufan owned because it maintained an internal reporting system through public services, like hospitals and the Shanghai Police. For example, when Wu checked into the hospital in 1963, the museum staff visited, sent condolences, and “sent people to ask those who knew Wu about whether he still keeps paintings in Hong Kong”.

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426 Interview with Zhu Shuyi, January 15th, 2010.
Museum staff even questioned Wu’s visitors to “find out from his visiting friends as well as others close to us whether Wu has a student named Wang Jiqian in America...he used to sell calligraphy and painting, sometimes to foreigners, and inquire whether Wu still maintains contact with Wang.”

Shanghai Museum staff also regulated the cost of art for both the domestic and export markets. It raised prices on antiquities that sold well and depress prices on antiquities that did not. The staff based these evaluations on their own acquisitions experience, which gave the Shanghai Museum a strong reputation for determining value as well as availability. The Department of Cultural Affairs even warned against trusting museum evaluations to a fault.

“When comrade Xie Zhiliu believes that this is a scroll that belongs to Wu Hufan, other comrades don’t even think to double check him.” This led to the dangerous assumption, the department warned, that “once objects arrive and either Venerable Sir Xu or comrade Xie Zhiliu express their opinions then everything is settled.”

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Museum-led price evaluations enabled the antiquities trade to enjoy good general health in the late 1950s and early 1960s. Industry financial reports reveal that the danwei made 49% profits in the first six months of 1963 alone.\textsuperscript{432} Between 1958 and 1962, storefronts not only sold 60,000RMB worth of reproduction artifacts overseas, but also provided 2,190 exhibition-quality antiquities for museums throughout the PRC.\textsuperscript{433}

Figure 2.7 illustrates the Shanghai Museum’s role in increasing profitability in the commercial sector.\textsuperscript{434} It shows the museum’s adjustment of average prices for the sale of exportable, unexportable, and negotiable antiquities in 1962. As noted in Chapter 1, exportable and unexportable are categories that designate whether inventory was sold in China or overseas. Negotiable antiquities, on the other hand, occupy a gray-zone in the 1795-demarcation. Museum staff can arbitrate, depending on market needs, whether Customs can export antiquities in the negotiable category. This category includes antiquities that bear no date of creation, or whose date of creation crosses the 1795 demarcation, such an undated painting made by an artist who


died in 1796.

Figure 2.7. The Shanghai Museum’s price adjustments for on-site purchasing and retailing in the Shanghai art market. SMA, Shanghai.

The chart entitled *Purchase Price Adjustments, 1962* examines how much Shanghai collectors received from selling to the nationalized antiquities industry. 1962 is not the only year in which the Shanghai Museum adjusted prices in the art market, but the data is representative of how market intervention worked throughout the late 1950s and early 1960s. The chart shows that individuals received an average of forty-seven percent more RMB for selling exportable antiquities, twenty-eight percent for unexportable antiquities, and nine percent for selling negotiable antiquities than they did in the previous year. The differences between categories suggest that the booming overseas trade raised offers on exportable goods. Domestic sales were also robust, which explains why prices rose in the unexportable category as well. Negotiable
antiquities, which required extended bureaucratic investment in order to clear inspections, bore the least change in price.

The chart entitled Retail Price Adjustments, 1962 examines what the antiquities trade charged customers for buying antiquities. Overall, buyers saw more dramatic changes than sellers. Average retail prices for exportable antiquities rose 100% in comparison to the previous year. Unexportable antiquities rose ninety-six percent, while negotiable antiquities rose twenty-nine percent. While the differences between categories vary dramatically, the hierarchy of change between exportable, unexportable, and negotiable antiquities remained the same.

Overseas demand accounts for some of price increases. Export opportunities were so lucrative that some dealerships set up a partitioned area where “local residents could not enter...catering to the special needs of foreign guests”. The partition allowed dealers to “easily and quickly change” prices in order to “win more foreign currency”. This policy irked many foreign buyers, who found price differences between stores, and sometimes between transactions. Some “extremely unsatisfied foreign merchants” complained vociferously. “I've


437 Shanghai shi diyi shangye ju, shanghai shi zonghe maoyi gongsi, fengxian shangye ju guanyu zhubao peipin, guwan, jiuhuo jiage wenti baogao yijian, [The Shanghai First Municipal Commission of Commerce, Shanghai Comprehensive Trade Company, and Fengxian Commercial Bureau's Report and Discussions Regarding the
already paid the money I’m supposed to pay, why do I have to pay additional amounts, I don’t know what kind of trade policy you’re running.” 438 Nevertheless, the foreigner’s section worked wonders. Between 1964 and 1965, Shanghai’s antiquities industry raised export prices by an additional fifty to 200 percent and “increased the price of some rare, extremely fine curios by more than a dozen times”. 439 In the first four months of 1965 alone, the danwei made 147,000 RMB in foreign currency, an increase of sixty-nine percent from the previous year. 440

Domestic collecting also kept the market strong. The Shanghai Museum staff calibrated prices in specific categories of art according to regional interests. The Ministry of Commerce noted that painting prices rose in 1962 because “within the country those who love it are many, and their purchase power is strong”. 441 The museum reduced prices for embroideries, coins, and


jade because “internal sales are not good” and “there are too many extant examples in folk collections already.” Although profit margins were lower in the 1960s than they are after 1978, the robust domestic sales figures show that domestic collectors remained active. Both the Shanghai Museum and the municipality firmly believed that Chinese collectors had the spending power. When I pressed Chen Peifen for how Shanghai maintained its domestic market throughout the Great Leap Forward she replied that in Shanghai “the water is deep, there's always people with money.” After some thought, she added: “some people are like that, they just can't possibly spend all the money that they have.”

**Ethnic Minority Art**

The Shanghai Museum not only regulated prices amongst Chinese art collectors, it also regulated the categories of art that collectors would acquire. This is best illustrated in the museum’s interest in ethnic minority artifacts, which the staff began to acquire in the late 1950s. This project coincided with the PRC’s larger campaign to portray its fifty-five minority peoples as...
Chinese, a movement in which many cultural institutions participated. In 1959, for example, the Shanghai Museum opened an exhibit using minority artifacts that it requisitioned from the Royal Asiatic Society and Aurora University Museums (former British and French institutions in Shanghai). The exhibit, entitled Fraternal Peoples' Arts and Crafts, proclaimed that “the Northeast and Tibet are indivisible parts of our nation.” Museum guides told visitors that non-Chinese institutions, like the Royal Asiatic Society and Aurora University, were to blame for casting ethnic minority peoples as foreign. They called the “American, British, and other imperialist powers...twisted and shameless” for “dividing the Northeast, Tibet, and other regions from our national map, and claiming that Northeasterners and Tibetans are not Chinese.”

As the museum staff proceeded with the exhibition, they found that ethnic minority artifacts were becoming collectables on the international Chinese art market. Chen Peifen explained that this growing trend prompted the museum to start an aggressive acquisitions campaign. “At the time we knew that there were lots of foreigners who were coming to buy ethnic


447 *Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han*, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ’The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.

448 *Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han*, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ’The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
minority relics, and if we didn't buy it up then, we would have nothing left to collect.”

The museum started collecting close to home. Fudan University had a collection of Gaoshan artifacts (a Taiwanese minority) which the Class of 1952 petitioned for requisition. The petition asserted that the artifacts reinforced “existing museum exhibitions, they also illustrate the intimate relations between the Han and their fraternal peoples.” The Conservation Workshop also played a role. As the petition went on to argue, “Fudan University's preservation facilities are not ideal”, while the museum had resources to resolve “serious worm infestations” in the university's collection of bamboo and wood sculptures. This requisition was successful. By December of 1960, Fudan University agreed to transfer its Gaoshan artifacts, which included sculptures as well as clothing, to the Shanghai Museum’s custody.

An international scandal soon prompted the museum to do far more than submit petitions. In 1959, a Swedish dealer named Naseem Nelson had bought 28,200 USD worth of antiquities, including bronze and wooden Buddhas, bronze relics, and carpets, from the Beijing Special Arts and Crafts Company and exported them back to Sweden. Soon, the PRC's

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449 Interview with Chen Peifen, April 6th, 2010.
450 Shanghai wenhua ju guanyu jie shou yijiao ju juanxian wenwu, tushu de laiwang han (yi), [The Shanghai Cultural Affairs Administration’s Correspondence Reagarding Accepting, Transferring, Appropriating, and Donations of Cultural Relics and Books (one)] September 24th, 1959 – December 12th, 1960. B172-5-245, SMA, Shanghai.
451 Shanghai wenhua ju guanyu jie shou yijiao ju juanxian wenwu, tushu de laiwang han (yi), [The Shanghai Cultural Affairs Administration’s Correspondence Reagarding Accepting, Transferring, Appropriating, and Donations of Cultural Relics and Books (one)] September 24th, 1959 – December 12th, 1960. B172-5-245, SMA, Shanghai.
452 Shanghai wenhua ju guanyu jie shou yijiao ju juanxian wenwu, tushu de laiwang han (yi), [The Shanghai Cultural Affairs Administration’s Correspondence Reagarding Accepting, Transferring, Appropriating, and Donations of Cultural Relics and Books (one)] September 24th, 1959 – December 12th, 1960. B172-5-245, SMA, Shanghai.
453 Wenhua bu, Shanghai wenhua ju, shi wenguan hui guanyu wenwu chukou jianding gongzuo ji wenwu shangye guanli wenti de qingshi, huibao, wanglai han, [The Ministry of Culture, Shanghai Cultural Affairs Administration, Municipal Cultural Relics Management Bureau’s Requests, Reports, and Correspondence Regarding
Ministry of Culture noticed that Swedish newspapers were advertising that “Sweden is the first foreign country to receive permission to buy and sell antiquities from China”. The advertisements claimed that the relics “came from Tibet as well as newly excavated Ming dynasty tombs in the Beijing hinterlands.” Furthermore, the newspapers published readers’ response letters asserting that “the Swedish used relics that the Chinese state stole from Tibetan monasteries to help the PRC gain profit”. The ministry reeled. The scandal seemed to fly in the face of ongoing efforts to incorporate Tibet and other ethnic minority regions into greater China.

The scandal prompted the Ministry of Culture to declare ethnic minority artifacts an integral aspect of the national essence. Customs inspectors decreed that all ethnic minority

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artifacts that predate 1949 were no longer eligible for export – in other words, those artifacts now had their own category in the Chinese art historical canon. At the same time, the Shanghai Museum staff inaugurated an ambitious plan to acquire artifacts from those Chinese provinces with rich concentrations of ethnic minorities.

Museum administrators assigned Ma Chenyuan and Li Rongnie, two experienced staff members, to go to the North and Southwestern provinces and “acquire [previously undiscovered] minority peoples’ artifacts as well as investigate kiln sites.” The expedition proved extraordinarily trying. Ma and Li “could not communicate with minority-peoples” because they did not speak the local dialects. They traveled without public “transportation so we walked for days to reach our location”, often “crossing mountains and not eating for an entire day”. The local grain, hulless barley, gave Ma excruciating indigestion. Li soon fell sick with “a fever of 41C and...was hospitalized”. Nevertheless, the two men persisted. Even with his fever


459 Shanghai shi wenhua ju guanyu shangbao shanghai gumin lishini jian guan, shanghai bowuguan, shanghai luxun jian guan yiyi cangping de baogao, mulu, [Shanghai Cultural Affairs Administration's Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.

460 Shanghai shi wenhua ju guanyu shangbao shanghai gumin lishini jian guan, shanghai bowuguan, shanghai luxun jian guan yiyi cangping de baogao, mulu, [Shanghai Cultural Affairs Administration's Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.


Li insisted on crossing the “thousand-meter sands of the Great Mongolian Desert” to get yet more antiquities.  

The expedition finally made headway when Ma and Li linked up with “local divisions and party representatives”, who used their regional networks to help the two locate, identify, and acquire artifacts from ethnic minority enclaves with known repositories of objects. With the help of these local cultural institutions and cadres, Ma and Li successfully purchased family heirlooms, including “jewelry, everyday utilitarian objects, musical instruments, and carpets”, as well as hand-made objects such as “embroideries, wax-dyed cloth, ornaments”, and ritualistic relics. Within the year, the Shanghai Museum gained “1,108 artifacts from 35 of our fraternal minority peoples.” In fact, the majority of objects in the museum’s Minority Artifacts Gallery today come from acquisitions made during Ma and Li’s expedition.

By 1961 the Shanghai Museum had the mainland’s biggest institutional collection of ethnic minority artifacts, but struggled to assess this collection’s value. In fact, the staff were scared of the artifacts. Chen Peifen, who unpacked the packages that Ma and Li sent back, said

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467 Interview with Chen Peifen, April 6th, 2010.
“when I took those things out of the box, cringe! Oh! But you couldn’t get rid of it.” She recalled one instance when “there was something with hair on it, when I reached my hand into the box to get it, I just started screaming.” These objects had little in common with the bronzes, ceramics, and paintings that the Class of 1952 had learned to appraise in antiquarian training.

The Chinese art historical canon simply had no criteria for evaluating ethnic minority artifacts. In fact, junior employees thought the objects were cast-offs. Low acquisition prices seemed to support that stance – “it was easy to buy, those minorities didn’t want to bother with all of their relics either.” Thus, gallery scripts from the 1960s do not define ethnic minority artifacts as an example of Chinese creativity. Neither did the artifacts appear in the main exhibition galleries, which ostensibly “focus on the excellent artistic creations that Chinese people produced.” In fact, the museum did not put any artifacts on permanent display until 1996, when the generation of individuals who had acquired and cataloged the objects had already retired.

The Class of 1952 feared that prolonged exposure to ethnic minority artifacts, as well as the borderlands that produced them, turned urbanized Han Chinese into savages. After all, the minority peoples “had all these skull caps, they made a bowl out of skull caps...those people living

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468 Interview with Chen Peifen, April 6th, 2010.
469 Interview with Chen Peifen, April 6th, 2010.
470 Interview with Chen Peifen, April 6th, 2010.
in Tibet were cruel.”⁴⁷² Ma and Li’s return only confirmed the Class of 1952’s fears. The two “looked like wild men.”⁴⁷³ They were unkempt. “Their pants were all torn.”⁴⁷⁴ Neither bothered to send their pants out for mending. Instead, Ma and Li “said they would buy a handkerchief to mend it”, a recourse that urbanized Shanghainese believed only the very impoverished would choose.⁴⁷⁵ Their colleagues thought these poor sartorial choices were the impact of Ma and Li’s exposure to the uncivilized, rural provinces. Indeed, museum administrators worried that their own staff were transforming into people as savage as the ethnic minorities that they created exhibits about.

Despite the aesthetic difficulties, the state’s interest in demonstrating that “our myriad peoples have long shared the same sensibilities” pushed the Shanghai Museum to integrate ethnic minority artifacts into their story of art.⁴⁷⁶ The staff were told to double acquisition efforts because “at present our work is not complete, we cannot acquire every minority people’s arts and crafts without gaps, we must keep replenishing our collection going forward.”⁴⁷⁷

⁴⁷² Interview with Chen Peifen, April 6th, 2010.
⁴⁷³ Interview with Chen Peifen, April 6th, 2010.
⁴⁷⁴ Interview with Chen Peifen, April 6th, 2010.
⁴⁷⁵ Interview with Chen Peifen, April 6th, 2010.
⁴⁷⁶ Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
⁴⁷⁷ Shanghai shi wenhua ju guanyu jushu shewen danwei juban ‘Shinian lai shanghai wenwu bowuguan de chengjiu’ deng zhanlan de jihua, zongjie, laiwang han, [Shanghai Municipal Cultural Affairs Administration’s Plans, Conclusions, and Correspondence Regarding the Social and Cultural Danwei’s Preparation for ‘The Ten Year Anniversary of Shanghai’s Cultural Relics Museum’ and Other Exhibitions] January 5th, 1959 – December 5th, 1959, B172-5-104, SMA, Shanghai.
Museum administrators touted exemplary acquisition efforts. During his hospital stay, Li asked about possible acquisition hotspots from “fellow patients who were minority-peoples”. The Shanghai Museum praised Li as an example of employees who “think only of how to acquire a bit more artifacts”. These gestures formed part of a growing trend, amongst museums across the PRC, to frame ethnic minority artifacts as categories of art that always belonged to the Chinese art historical tradition.

The acquisition of ethnic minority artifacts demonstrates far more than canonical mutability. It suggests that while the emphasis on Chinese national unity comes from state directives, the identification and evaluation of artifacts pertaining to Chinese cultural heritage is a more complicated phenomenon, co-produced by domestic as well as overseas influences. The interest in cataloging, studying, and displaying ethnic minority artifacts, some of whose value have still yet to be determined by the art historical establishment, came from regional museums as well as traders in faraway countries like Sweden. Therefore, like the Chinese art historical canon,

the establishment of Chinese cultural heritage, though often shaped by PRC directives, is also a co-produced phenomenon that derives meaning from on-going negotiations with regional, national, and international constituents.

**A National Institution**

For the most part, PRC cultural institutions kowtowed to the demand of those in the state capital. Shanghai’s role in art canonization and art market regularization, however, soon enabled it to push back when Beijing’s museums came elbowing into its territory. The conflicts revealed themselves most explicitly during the nationwide project to requisition artifacts for two new cultural institutions in Beijing: the Museum of the Chinese Revolution and the Chinese History Museum. The planning committees sent Shanghai an order for 358 objects, including signature bronzes such as the Dayu ding and Dake ding. The requisition threatened to transfer some of the museum’s finest antiquities to Beijing, including antiquities dating to the Shang, Zhou, and Tang dynasties.

The Shanghai Museum staff refuse to cooperate. They sent a letter to the Department of Cultural Affairs, not only rejecting Beijing’s request but also reprimanding the capital for putting them in a difficult position. The staff took offense at Beijing’s attitude. As Huang

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484 Wenhua bu, Shanghai shi wenhua ju guanyu shi wenguan hui, Shanghai bowuguan suocang wenwu diaobao zhongyang lishi bowuguan de wanglai han, [The Ministry of Culture and the Shanghai Municipal Cultural Relics
Xuanpei explained, “If you take everything nice from all over the country, then what's the point of having regional museums? Why don’t people just go to Beijing to see everything?” Shanghai refused to open its storerooms. Chen Peifen recounted that “They said, we want to go into your storehouse and look by themselves... well what should we do, just close up the museum? We said you can’t just go in there and mess everything up.” Museum administrators took a firm stand. Beijing should “acquire and transfer antiquities from the National Palace Museum in Beijing, not transfer things from Shanghai”.

The Shanghai Museum specifically objected to Beijing's interest in the Dayu and Dake dings. The staff regularly used Pan Dayu’s donation of both bronzes as an exemplar story in donor recruitment. If Beijing removed the two relics, then Shanghai’s donation rhetoric would suffer.

We often conceive of donations as an exchange between the museum, potential donors, and the general public. In its negotiations with the Ministry of Culture, however, the Shanghai Museum turned the language of donation against other museums. Museum staff argued that their collection represented “part of a personal relations network”, a strong regional foundation


Interview with Huang Xuanpei, January 12th, 2010.

Interview with Chen Peifan, January 25th, 2010.

for philanthropy that might breakdown if state expropriation occurred. In particular, Ma Chenyuan told Beijing that “this object, the old donor gave it to us, we have to go and ask her what she thinks about the requisition, otherwise she would think that we were just giving away her things.” In other words, as the authors of its operative fiction, the Shanghai Museum retained unmitigated rights to designate the terms of any bequest. Beijing could not simply transfer Shanghai’s relics to museums where its donors had no personal affiliation.

The Shanghai Museum’s official donation documentation explicitly state that donors gave their antiquities to guojia, or the nation as a whole. When I point out the documentation’s lack of regional distinctions, however, my interviewees point out that institutional competition still mattered. Beijing had no right to expropriate Shanghai’s property but “Beijing was greedy – they knew that they would not have many opportunities to take those items, so they just asked for a lot.” Hardly an institution to suffer such affronts passively, the Shanghai Museum asserted that if Beijing wanted its antiquities, then it had to give explicit reasons why it couldn’t find the same category of objects in the capital, and it had to pay the Shanghai Museum for all requisitions.

After much back and forth, including face-to-face meetings between museum administrators as well as ministry officials, the two cities reached a compromise. The Ministry of

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488 Interview with Chen Peifen, July 3rd, 2009. See Chapter 1, 3, and 4 for more on how expropriations installed the very foundations of the collection whose philanthropic origins the Shanghai Museum staff are working so hard to articulate.

489 Interview with Chen Peifen, January 25th, 2010.

490 Interview with Chen Peifen, July 3rd, 2009.
Culture sent the Shanghai Museum an official letter of apology stating that “our ministry has criticized the History Museum” for “causing difficulties for Shanghai’s Museum and Cultural Relics Management Bureau.” Beijing museum administrators also hand wrote a letter of apology, stating that “so long as other provinces and cities can take care of our needs, we will not appropriate unnecessarily from Shanghai”. The ministry reduced the size of Beijing’s request from 358 objects to 142 objects, paid the Shanghai Museum 2,132.68RMB, and provided Shanghai with a replica of the Dayu ding for as long as Beijing held the original on display. A compromise of this magnitude: Specifically, a sixty percent reduction in expropriation, payments, as well as a promise to replace and return requisitions, was unprecedented. Even museums that shared the Palace Museum title, such as that in Shenyang, had to relinquish antiquities to Beijing upon request. The special treatment that Shanghai received from the Ministry of Culture underscored its status amongst the nation’s cultural institutions, as well as its power dynamic with central administration.

Conclusion


The Shanghai Museum’s standing on the international museum circuit could only be “recognized” in the 1980s, when a more transparent cross-flow of artifacts, exhibitions, and personnel began to take place between Shanghai and museums in North America, Europe, and Japan. Not until the 1990s would funding from these regions become fully visible in the Shanghai Museum budget. Moreover, it took a more dramatic state transition – the rise of Deng Xiaoping and his associated economic policies in the years after 1978, to make the PRC’s stake in Chinese cultural heritage more explicit. In the 70s and 80s, the most significant indicators of international interest in China’s “cultural inheritance” were the expansion of overseas Chinese art museums. Institutions such as the Nelson-Atkins Museum in Kansas City, the Cleveland Museum of Art in Ohio, the Asian Art Museum of San Francisco, the Sir Percival David Foundation of Chinese Art in London, and the Tokyo National Museum in the Ueno Park complex in Japan became major cultural destinations for both domestic and international visitors. The growing sophistication of Chinese art collections abroad made the PRC’s privileging of Chinese cultural heritage visible, and ultimately indispensable.

Even so, the museum’s indispensability to Chinese cultural heritage required new

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strategies for promulgation and evaluation. By the 1960s, the concept of “cultural inheritance” had already transformed individual collecting whims, such as specific types of bronze relics and ethnic minority artifacts, to fully elaborated categories of art in the Chinese art historical canon. Furthermore, the Shanghai Museum’s regulatory role in the art market marked the institution as a key player in both the commercial and non-profit aspects of cultural heritage creation. But even these transitions demanded new professional capacities. Would the Class of 1952 replace the senior staff to become fully elaborated Red antiquarians? Or would their newly acquired skills and responsibilities taint these young people with elite preoccupations that flew in the face of the greater Socialist project? Or perhaps, as some suggested, cultural institutions’ apparent rise was simply a remnant of capitalist interests that lingered in the PRC, and an artifact of the Chinese art trade’s reaction to bright financial forecasts.
**Warning Shot**

In the Spring of 1966 a delegation of officials walked up to the third floor of Duoyun Xian, a Shanghai work unit that sold Chinese antiquities. Sun Jiecong, the store's Director, greeted them at reception. She didn't know who the men were. People who liked antiquities often came to look around and “if anyone came, then I received them, whatever they wanted to see I would show them.” These men, however, asked for something unusual. They wanted a list of the individuals who bought art at the store. Looking back, Sun realized that the men “wanted that information to use against older officials. People like Wang Yiping...because they would come and look at stuff...they bought things.” She gave the men Duoyun Xian's guestbook and they left. Within a few months, Sun heard that Wang Yiping (1914 – 2007) got attacked during a Cultural Revolution rally in Beijing. The former Shanghai Museum President spent the next five years in reeducation and hard labor.

Li Junjie, a junior employee who joined the Shanghai Museum in 1952, remembers “it was in June and July of 1966 when [Cultural Revolution campaigns] started” in Shanghai.

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495 A danwei, sometimes translated as work unit, is both the name given to a place of employment and the principle instrument in implementing party policy in the PRC.
496 Interview with Sun Jiecong, December 20th, 2009.
497 Interview with Sun Jiecong, December 20th, 2009.
498 Interview with Sun Jiecong, December 20th, 2009.
499 For more on Wang Yiping's political career in Shanghai see Shanghai Gazetteer online, Zhuan ye zhi, Di Liujie weiyuan hui zhuren, [Section Six Heads Of Board], Available <http://www.shtong.gov.cn/node2/node2245/node72907/node72917/node72962/node72967/userobject1ai86003.html> [11 June, 2011].
500 Interview with Li Junjie, June 29th, 2009.

They called it the Four Olds campaign (1966 – 1968). The students’ destructive momentum escalated as more and more volunteers joined up, demonstrating in the streets and focusing the brunt of their violence on Huangpu district – downtown Shanghai. All the shopkeepers on Nanjing Road watched as “Red Guards were going on the street, going into people’s houses and threatening to burn things down.”\footnote{Interview with Li Junjie, April 27th, 2010.} Many feared that Red Guards would “treat the museum as part of the Four Olds [as well], especially the religious objects.”\footnote{Interview with Li Junjie, June 29th, 2009.} All cultural institutions in the municipality immediately put sentries at their doors.\footnote{Shanghai gazetteers online, Shanghai wenwu gowuguan zhi, Dashi ji [Annales] Available <http://www.shtong.gov.cn/node2/node2245/node4467/node20331/index.html> [February 2011]} Despite the precaution, Shanghai Museum employees who “saw them smashing up the signboards in stores” wondered what anyone could do if Red Guards “brought their hammers and knocked up the exhibitions” in the museum gallery.\footnote{Interview with Zhong Yinlan, July 10th, 2009.}

This chapter demonstrates that Chinese cultural institutions did far more than shut down and scatter in the first four years of the Cultural Revolution.\footnote{The generalization that all cultural institutions shut down during the Cultural Revolution arose from political and economic updates written by former China-hands during the 1960s and has perpetuated through subsequent studies focusing on the PRC’s education and religious sectors. For examples see Foreign Expert,} From behind closed doors,
Shanghai’s museums and libraries leveraged Cultural Revolution campaigns to the benefit of both institutional collecting and art market sales. Museum employees actively participated in the nationwide seizure and confiscation of art. They appropriated some objects based on museological concerns such as preservation and canonization, and seized others for the purpose of earning foreign currency on international art market.\(^{507}\) I argue that these activities enabled the Shanghai Museum to profited enormously.\(^{508}\) Participating in Cultural Revolution campaigns gave museum employees unprecedented access to both elite and ordinary art collections, as well as the ability to convert seized assets into sources of public wealth.

I further argue that Cultural Revolution campaigns expanded antiquarians' social capital

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\(^{507}\) I address the commodification of confiscated property in the international art market in detail in Chapter 4.

and political reach. Their ability to identify, evaluate, and authenticate antiquities made the museum's antiquarians pivotal to executing the Four Olds campaign as well as subsequent movements, such as raids and the creation of Shanghai's Cultural Relics Sorting Committee. While some argue that cultural institutions buffered the PRC's ancient relics from the worst of the Cultural Revolution, Shanghai Museum employees' work throughout the 1960s show that converting seized property into public assets was the institutions' true legacy.

**Lockdown**

Stores on Nanjing road went into immediate lockdown in the summer of 1966. Sun Jiecong and her colleagues shut Duoyun Xian’s reception. “Our iron gates were closed so other people can’t come in.” Duoyun Xian stayed like that for months. Employees could still enter

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from the backdoor and Sun reported to work every day, but there wasn’t much to do. Some stopped going to work altogether. Left on her own, Sun sat in front of the store’s in-house television set with some knitting. The stations “broadcast all the struggles, the criticism sessions...I watched the stations and I knitted.” Whenever strangers demanded entry Sun and her colleagues refused, stating “we’re not letting strangers come in and sweep, we’ll do our own sweeping of the Four Olds...we’ll set up our own Red Guards.”

Other antiquities dealerships coped by transferring their inventory elsewhere. “The Cultural Revolution said the Chinese Curio Markets’ stock is the Four Olds,” an accusation that no work unit could afford. Once the word spread, “no one came to buy, and the whole business became one that had to be criticized and taken down.” The storefronts transferred all existing stock to the China National Arts & Crafts Import & Export Corporation (henceforth Arts and Crafts Company), a new work unit that the state department set up in the same year. Personnel transfers occurred as well, largely as a matter of necessity. “The people at the Chinese Curio Markets had no work to do, so they went over [to the Arts and Crafts Company] to see if

512 Interview with Sun Jiecong, December 20th, 2009.
513 Interview with Sun Jiecong, December 20th, 2009.
515 Interview with Xia Shunkui, April 28th, 2010.
516 Interview with Xia Shunkui, April 28th, 2010.
they can make a living." By the end of 1966, everything that belonged to the Chinese Curio Markets became Arts and Crafts Company property. The Arts and Crafts Company became an umbrella corporation with authority over all antiquities work units in the PRC. “Even the [markets'] real estate belonged to them.”

The Shanghai Museum staff started getting nervous in July. Red Guards clamored to inspect museum exhibitions and a rumor threatened that “there might be people who would rush the galleries”. Some employees hoped that Red Guards would listen to reason. Others, however, argued that “we couldn't open the doors by a hair, because if they came in then they would 'bam'! Knock everything out. That would be the worst.” As conflicting anxieties played out inside the museum, the staff could hear Red Guards demonstrating out front. The museum staff quickly agreed “we couldn't mess around with that...that was when the museum knew, we gotta close the doors, they're definitely coming.”

The staff installed a two-pronged security plan. First, administrators like Jin Jiapin and Zhang Ming sealed the entrance. Jin Jiapin stood at the front gate and talked to all outsiders who requested entry. He “told them this is the museum here, the museum's collection is not the Old Fours.” Any time Red Guards objected Jin reminded “them about history they learned from school, that that history all came from the objects, we found out about history from

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517 Interview with Xia Shunkui, April 28th, 2010.
518 Interview with Xia Shunkui, April 26th, 2010.
519 Interview with Jin Jiapin, January 13th, 2010.
520 Interview with Jin Jiapin, January 13th, 2010.
objects. If ancient times had no objects, then we would have no history.”523 Jin leveraged the museum's role as custodian of Chinese cultural heritage. He argued that the institution housed “things passed down from our predecessors to the nation, that the nation will use to teach its progeny.”524 For every Red Guard that came knocking, “I would say it's not that I'm not opening the doors today and it's not that I don't trust you. But just in case we have one object damaged, then I have to answer to history. When you grow up you will know.”525 Amazingly, no one argued with Jin. They just left.

Some Red Guards tried to enter from the back. Zhang Ming met them there. Zhang managed the storehouse – an in-house depository that held the majority of the museum's collection. According to Li Junjie, Zhang “just didn’t give anything up.”526 Whenever a Red Guard “told him to give them these objects” in a particularly threatening manner, Zhang simply referred them to Jin Jiapin, who stood his ground and told the young people to go away.527 Zhang kept the storehouse keys on hand at all times. “He just didn’t open the doors to anybody who wanted to take cultural relics away.”528

Fearful of a night attack, the museum assigned everyone to twenty-four hour shifts. Some packed up the exhibition displays. Others, the more physically intimidating employees, took turns patrolling the streets. If any patrolmen saw “a bunch of young people who gathered

526 Interview with Li Junjie, June 29th, 2009.
527 Interview with Li Junjie, June 29th, 2009.
528 Interview with Li Junjie, June 29th, 2009.
outside the museum”, they got Jin or Zhang to “reason with them, tell them that they couldn't just come and slash up what was in the museum.” These measures worked effectively. “Our walls were tight.” In fact, “after a while [Red Guards] stopped coming.”

The second prong of the security plan was to set up the museum's own team of Red Guards. From the perspective of outsiders requesting entry, an existing Red Guard unit indicated that the Four Olds campaign was already underway. Museum administrators believed that “people who work at the museum there's no way they would smash up cultural relics.” An in-house unit would also keep strangers out - if any outsiders wanted to enter “we just said that we were participating with Red Guards” internally.

Museum administrators selected their Red Guards carefully. Only employees that had already obtained Chinese Communist Party membership were nominated. This methodology differed from the selection of Red Guards outside the museum, which left membership up to self-determination. Roughly thirty candidates were selected based on their record of Party participation. The appointment process even included a background check. “They said who are you and what did your parents do. You had to have three generations of straight and clean workers in your family.”

529 Interview with Zhong Yinlan, July 10th, 2009.
530 Interview with Chen Peifen, April 6th, 2010.
531 Interview with Jin Jiapin, January 13th, 2010.
533 Interview with Zhong Yinlan, July 10th, 2009.
534 Interview with Huang Xuanpei, January 12th, 2010.
535 Interview with Huang Xuanpei, January 12th, 2010.
536 Interview with Huang Xuanpei, January 12th, 2010.
Huang Xuanpei, another junior employee who joined the museum in 1952, led the museum’s Red Guards. Huang credited his appointment to a clean background check: “My grandfather was a farmer, my dad was a worker, and I myself was in the party, so they trusted me.”537 This group of “people of good birth” held the fort.538 Huang’s duties “stopped once the Red Guards stopped [demonstrating], so about the end of 1966”.539 He joked that the rest of the staff called them “the fake Red Guards” because they left museum property alone.540

The Shanghai Museum officially closed its doors on August 24th, 1966.541 Curtains and tape covered the windows. The “exhibition halls were sealed, it was empty, we had no visitors.”542

Nights At The Museum

Looking back, Zhong Yinlan remembers thinking that shutting down might mean the beginning of a long-deserved break. Most of the museum's junior employees (the Class of 1952) had spent the year in cadre-training: “Went to factories and farms to get reformed...to erase our old-world views.”543 The program mandated constant movement. “We carried our clothes and bedrolls with us” and promoted Chinese cultural heritage at every farm and factory

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537 Interview with Huang Xuanpei, January 12th, 2010.
538 Interview with Huang Xuanpei, January 12th, 2010.
539 Interview with Huang Xuanpei, January 12th, 2010.
540 Interview with Huang Xuanpei, January 12th, 2010.
542 Interview with Xia Shunkui, April 26th, 2010.
on the training agenda. They spent most nights camped out on bare ground. If the trainees spent more than one night at any location, they looked forward to “putting up some bamboos for a screen” because it kept rodents at bay. Screens didn’t always work though. “There were all these bats living there. Once the night comes all the bats come out and start flying around”.

Figure 3.1. Members of the Class of 1952 at the Wuqi Cadre training school (Cultural Revolution era). Photo obtained from Zheng Zhong.

Sleeping in humidity and rodent droppings covered everything in fungus. The Class of 1952 spent all their free time boiling water because “you open up your bedroll and it was all moldy. Mold everywhere.” There wasn’t “money to change our bedrolls every month” so “we wiped it down with hot water, hung it up to dry and slept on it again.” Upon their return from

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545 Interview with Zhong Yinlan, July 10th, 2009.
547 Interview with Zhong Yinlan, July 10th, 2009.
cadre-training, the Class of 1952 had hoped to spend time with family, or even pursue their antiquarian training programs further.\footnote{For more on apprenticeships for museum professionals, see Chapter 2.}

That was when the raids started.

Raids had already swept Beijing so Shanghai’s denizens, however apprehensive, knew exactly what to expect. Residents knew that Red Guards could enter private homes, ransack the occupants’ possessions and seize anything that resembled the Four Olds. They also knew that raids could happen at all hours, and that participating Red Guards did not hesitate to use violence. All valuables, including antiquities, were game. Red Guards “would throw ceramics from the roof, if they saw paintings they would just rip it up. It was at that level!”\footnote{Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.}

As soon as news about raids hit Shanghai, the Shanghai Museum petitioned Mayor Cao Diqiu for unmitigated entry rights to any and all proceedings. Museum administrators were determined to appropriate the city’s seized antiquities. Cao signed off, mandating that city officials give the museum jurisdiction over art objects.\footnote{Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.} The mandate went to all major work units as well as “different departments and bureaus in Shanghai”, enabling museum employees to participate in any and all raids.\footnote{Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.}

Zhong Yinlan explained raid procedures as follows: “The city knew. For example, if someone in the textile industry was going to be raided, they would call us and let us know. Then
we would say, oh okay. If we knew that person we would go to their house.”

Huang Xuanpei pointed out that museum cooperation was crucial to successful raids. “So long as we knew that someone’s house was going to be searched, we would send someone there to make contact” with on-site Red Guards and arrange the appropriate division of work. These procedures gave museum employees time to find out what the residents had in terms of antiquities, as well as arrange for specific appraisers (for example, experts in ceramics, painting, bronzes, etc).

The Class of 1952’s regular work schedules quickly fell apart. Raid notifications came in at all hours. “Red Guards can start going into houses at any time, midnight, one in the morning.” Employees with appraisal expertise started living in the museum. Zhong Yinlan and other antiquarians-in-training “slept in our offices” because “when they were confiscating we had to work.” They brought “a bedroll from home, dragged it out on the floor at night, covered yourself with a blanket.” During the week “we didn’t go home...it was a work related necessity.” In fact, museum employees recalled sleeping through the night on weekends only, because that’s when Red Guards stopped raiding “to go tour around” Shanghai.

The Class of 1952 distributed the museum’s raid hotline everywhere. 280160 answered calls twenty-four hours a day, seven days a week. Private collectors on the museum’s donor-
relations program got targeted attention. The staff contacted them individually because “we had their number, their address, we kept up relations with them.” Collected visitors even visited collectors at home “to say that if you have anything nice bring it to the museum.” Collectors were told to relinquish their antiquities or risk run-ins with Red Guards. Indeed, the museum stressed that the municipality had no way of predicting raids. Residents who didn't have telephones of their own were told to find the closest public phone, so they could notify the museum to come and appropriate antiquities the moment they sensed trouble.

With regard to raid-participation, it was the Class of 1952’s absorption of the ordinary into the extraordinary that is so striking. When living in the museum, sleeping arrangements maintained social norms. “Men slept on one side, the women on the other, we had to stay separate.” Overnighters brought their own bedrolls because “the museum didn’t have dorm rooms or extra mats for you to use.” Schedules were made for bath and toilet time, especially for staff with children. This insistence on the mundane – morning rituals, cafeteria haunting, and toilet complaints – reduced the shock of raiding, if not exactly to the level of everyday annoyances, then at least to measurable difficulties.

It would be a mistake, though, to assume that the Class of 1952’s response to PRC

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561 Interview with Huang Xuanpei, January 12th, 2010.
562 This is in sharp contrast to studies that show the breakdown of social norms amongst young Cultural Revolution participants. See Emily Honig, "Socialist Sex: The Cultural Revolution Revisited," Modern China, 29, no. 2 (2003): 143-175; Wendy Larson, "Never This Wild: Sexing the Cultural Revolution," Modern China, 25, no. 4 (1999): 423-450.
564 Interview with Zhong Yinlan, July 10th, 2009.
campaigns of this magnitude were limited to lack of sleep and poor bathroom access. Raiding gave the Shanghai Museum opportunity to acquire antiquities that it had no ability to access prior to 1966. The museum staff even anticipated raids at specific households because of the vastness of the inhabitants' wealth or the notoriety of their collections. The collectors' “circle was small, we didn't say much, but we knew what people had in their houses.” The Class of 1952 saw anticipation as the most efficient approach. “We couldn't go to everybody, we could only go to the people who volunteered, the people who collected a lot, the people who collected very fine things.” Red Guards knew the same. Municipal raid-procedures maintained that “if you get cultural relics it goes to the museum, if you get gold, silver, and other hard cash you give it to the bank. Everyone who worked on raids knew that.”

Members of the Class of 1952 portray raiding, then as now, as an act of preservation. Their colleagues “voluntarily contacted collectors” at a time when all other cultural institutions closed their doors. Private collectors, however, saw things differently. They owned antiquities that the museum wanted but couldn't get by donation or purchase – family heirlooms. Indeed, the majority of homes that the Class of 1952 visited during raids were those that had consistently refused to make their antiquities part of the museum's collection.

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565 Interview with Lu Songlin, September 24th, 2009.
566 Interview with Zhong Yinlan, July 10th, 2009.
568 Interview with Huang Xuanpei, January 12th, 2010.
Staying In Business

The antiquities industry had a hard time generating income in 1966. Art didn't sell amongst nationals because no one wanted to be accused of owning Four Olds. Buyers who linked the Shanghai art market to Hong Kong also disappeared. Even under normal conditions, traveling from Hong Kong to the mainland was tough. Dealers left “at six in the morning by train” to get to the Luohu station in Shenzhen.569 After spending the afternoon towing through Customs, they caught a train to Guangzhou that reached the city “just around six in the evening.”570 From Guangzhou, dealers waited in overseas Chinese hotels like the Huaqiao dasha (Overseas Chinese Mansion) for train tickets to Beijing or Shanghai.571 When dealers heard they had to endure both the journey and the Cultural Revolution, they refused to go.572 Buyers didn't trust their mainland contacts' guarantee of protection. Even those who had long-term partnerships with mainland vendors worried that “midway there might be some Red Guards who'd stop you and mess with you.”573 Duoyun Xian’s employees summarized the situation as follows: “it's not that China didn't let people from Hong Kong come back to the PRC, it's that they're too afraid to come back...they didn't want to come back.”574

In order to stay in business, antiquities work units in Shanghai sold Maoist trinkets.

569 Interview with Alvin Lo, June 14th, 2010.
570 Interview with Alvin Lo, June 14th, 2010.
571 Interview with Alvin Lo, June 14th, 2010.
573 Interview with Andy Hei, June 14th, 2010.
574 Interview with Zhu Junbo, December 17th, 2009.
Duoyun Xian, for example, stocked “Mao statues, calligraphy, and poems.”  

People lined up for Red paraphernalia, which did so well that “we even sold it outside of Shanghai.” During major holidays Duoyun Xian also sold Red greeting cards. All the antiquities, however, disappeared from inventory. The Arts and Crafts Company kept those in hinterland warehouses, accessible only to employees and Customs agents.

The Arts and Crafts Company abandoned the domestic market and focused sales efforts overseas. This strategy worked for two reasons. Firstly, “they want that stuff overseas...Taiwan, Hong Kong, America, France, they wanted it.” Secondly, selling abroad helped the industry claim that it had a special diplomatic mission. It contributed to “the elevation of our country's international reputation and the world’s unlimited passion for Chairman Mao.” These strategies kept the export trade going despite antiquities' classification as part of the Four Olds.

Dealers in Hong Kong, America, and Britain remember that the Arts and Crafts Company started out as a mail-order business. Alvin Lo joked that the company's mantra was “send the list out and say please buy from the list.” The list referred to the company's

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575 Interview with Xia Shunkui, April 28th, 2010.
576 Interview with Sun Jiecong, December 20th, 2009.
577 Interview with Sun Jiecong, December 20th, 2009.
578 Interview with Xia Shunkui, April 28th, 2010.
579 Interview with Xia Shunkui, April 26th, 2010.
581 Interview with Alvin Lo, June 14th, 2010.
onionskin sales catalog. The catalog was comprised of “super thin paper, from China, very thin, thin it can fly in the air and it’ll keep floating in the air” – hence the nickname onionskin. Each page included a list of objects, presented with each object's name, age, price, and condition, wherein the condition ranged between “chipped, broken, [and] perfect.” Dealers simply “check off the list and send it back and then they would send a shipment.”

The onionskin catalogs had very few images. The Arts and Crafts Company described its stock in industry jargon. For example, “in Chinese, in the jargon, they named different-sized porcelains (in terms of vases, fish bowls) yibai jian, liangbai jian, sanbai jian, yiqian jian, one hundred items, two hundred items, three hundred items, one thousand items.” The numbers indicated size: “They say the largest fish bowl is called yiqian jian, one thousand items...wubai jian, five hundred items, is half the size of that.” The description for a piece of porcelain might read “indigo, flowers and willows, one thousand items, condition column (right), que – maybe a chip or a big crack, or nianfeng, year date, then on the corner, price. Then there would be a long list of different things, fengcai [famille rose], qingyou [indigo glaze].”

Due to their relative scarcity, images became the Arts and Crafts Company's primary marker of value. “If the export company believed what they were trying to offer you was very

582 Interview with Alvin Lo, June 14th, 2010.
583 Interview with Alvin Lo, June 14th, 2010.
584 Interview with Alvin Lo, June 14th, 2010.
585 Interview with Alvin Lo, June 14th, 2010.
586 Interview with Alvin Lo, June 14th, 2010.
587 Interview with Alvin Lo, June 14th, 2010.
very important they would send a black-and-white thumbnail photograph.” Hugh Moss, a British dealer of Chinese art who bought snuff bottles from the PRC throughout the Cultural Revolution, owns a collection of Arts and Crafts Company photographs. Figure 3.2 depicts photographs that Hugh Moss obtained himself. Figure 3.3 showcases those that the Arts and Crafts Company sent to Hong Kong art dealer Robert Chang, who in turn sent the pictures to Moss in 1966. The pictures fit on a child’s palm and have a tell-tale scalloped edge, which mainland photo shops used when cutting family portraits and other important records.

588 Interview with Alvin Lo, June 14th, 2010.
Moss bought lots of snuff bottles from the Arts and Crafts Company during the Cultural Revolution. Cultural Relics laws didn't itemize snuff bottles as art, which made it easy to export.
Moss’ PRC contact, a New Zealander who did economic research for the PRC, helped him obtain access to the Arts and Crafts Company warehouses in Beijing. “I would get hundreds of pictures of stuff sent to me in London. I would send them the money and they would send them to me in the post.” Using his PRC contacts, Moss built up, over the following ten years, a substantial Chinese snuff bottle collection as well as a successful Chinese antiquities dealership. In return, dealers like Moss helped the Arts and Crafts Company obtain valuable foreign currency at a time when the PRC had few overseas trading partners.

**Raider’s Rules**

While Shanghai’s art market transitioned into a mail order business, Shanghai’s museum employees were busy becoming raid administrators. The Class of 1952 accompanied Red Guards on raids, took calls on its raid hotline, directed in-house appraisers to residences undergoing raids, and took in any confiscations that its appraisers deemed art. When I interviewed them, members of the Class of 1952 described this period as one of the busiest in their careers.

Not everyone was fit for the job. Chen Peifen, a newly married member of the Class of 1952, worked throughout the Cultural Revolution. She started out accompanying Red Guards on raids but being pregnant soon made her miserable. She had to tie a kilogram of *kaiyang* (dried baby shrimp) around her belly. “I had no flavor in my mouth” and nibbling kept

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589 For more on Cultural Relics Laws in the PRC, see Chapter 1.
590 Interview with Hugh Moss, September 27th, 2010.
nausea under control.592 Chen looked for toilets at every raid. “Whenever I went to someone’s house the first thing I did was to find the bathroom...I was still throwing up.”593 Sometimes, the raids went on all night long and Chen had to use public outhouses in convenient alleyways.

The museum transferred Chen to hotline duty. She answered 280160 on both day and night shifts. Whenever a call came in, she asked specific questions to determine which appraisers to send where. For example, “I would ask, what kind of Four Olds do you have. They would say oh drawings, so I would know it was for painting and calligraphy. If they said really heavy metal I would know it was for the bronze department.”594 Often, Chen got jumbled messages because callers couldn’t articulate under duress. “People call and they had no idea what they were calling about.”595 Chen would send appraisers to a specific address but appraisers wouldn’t recognize anything upon arrival. Information either got mislaid or appraisers simply couldn’t get there fast enough – Red Guards had come and gone already. Sometimes, Chen also “made mistakes and sent the wrong people because the communication was so hurried.”596 Nevertheless, 280160 tried its best to match raids with specific appraisers. Object-specific knowledge made the difference between new museum acquisition and smashed/unaccounted valuable.597 After all, museum employees had to share precious time and space with Red Guards with whom they had no prior acquaintance, and the guards had little

592 Interview with Chen Peifen, January 25th, 2010.
593 Interview with Chen Peifen, January 25th, 2010.
594 Interview with Chen Peifen, January 25th, 2010.
595 Interview with Chen Peifen, January 25th, 2010.
596 Interview with Chen Peifen, July 3rd, 2009.
597 Interview with Huang Xuanpei, January 12th, 2010.
patience for jurisdiction.

Appraisers Zhong Yinlan, Shang Yehuang, and Li Hongye still remember raiding Liu Jingji's house. Liu ran the Anda textile company and owned a vast collection of painting and calligraphy.598 Museum employees had tried to court Liu into donating art since the 1950s, but he rebuffed all advances.599

The Red Guards had a strong head-start. By the time appraisers arrived, Liu was already sequestered in his courtyard. Zhong remembered that everyone “wore Capri pants and round-necked tee-shirts because they were at home.”600 The family watched as raiders went through everything. Some Red Guards gathered around Liu to “put that big, tall, white hat on him with the label that he was a ox-demon snake-spirit.”601 Others wanted to publicly humiliate the family by marching them in chains.

The museum staff inventoried Liu's antiquities through the night and well into the next day. Zhong remembered that throughout their search, Liu “kept looking into the room where we were going though his paintings.”602 He recognized Shang Yehuang as a Shanghai Museum employee and whispered “some Zhang Daqian paintings got torn.”603 Shang found the pieces

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599 Zheng, Bowuguan yu shoucang jia, 262.
600 Interview with Zhong Yinlan, June 16th, 2009.
601 Interview with Zhong Yinlan, June 16th, 2009.
602 Interview with Zhong Yinlan, June 16th, 2009.
603 Zheng, Bowuguan yu shoucang jia, 262.
and put them in the Shanghai Museum’s pile. Liu also approached Zhong Yinlan. “He stood behind me and said, Miss, where are you from? I can tell from the way you go through paintings that you know what you are doing.” Zhong told Liu that she worked for the Shanghai Museum, which prompted the industrialist to reveal more information. He helped the staff find four paintings by the early Qing dynasty painter Shitao (1642 – 1707), which he kept “at the top of a closet.” Liu also showed Zhong where he kept “other important calligraphy and paintings” – a room that had remained untouched by Red Guards because Liu claimed it contained “letters from Chairman Mao.”

The next morning, Zhong Yinlan and her colleagues gave Liu an itemized list of all the antiquities that they had seized. The list named more than one thousand pieces of painting and calligraphy.

According to the Shanghai Museum’s raid procedures, all appropriations had to have an itemized list. The staff made lists in sets of five: “One went to the collector, one went to the municipal cultural relics administration, one went to the neighborhood association, and two went to the museum.” The Class of 1952 assured collectors that antiquities would be safe in museum custody. The museum intended to keep seized antiquities out of the Red Guards' reach and in good preservation. As Zhong Yinlan repeated to me on multiple interviews, “it was

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604 Zheng, Bowuguan yu shoucang jia, 262.
605 Interview with Zhong Yinlan, June 16th, 2009.
607 Zheng, Bowuguan yu shoucang jia, 262.
608 Interview with Zhong Yinlan, June 16th, 2009.
like we adopted those works of art, we were their custodians.\textsuperscript{609}

**Theater of Donations**

Raiders and raided alike employed the language of donation when referring to confiscated antiquities. When Red Guards sacked Sun Yufeng's house, the collector “said you can't move this stuff, this all belongs to the Shanghai Museum. I donated it all.”\textsuperscript{610} Sun had no such agreement with the Shanghai Museum. He simply wanted to save his collection from getting smashed. Sun dialed 280160 as soon as he saw Red Guards coming. He “sealed up all his own materials with red tape” labeled property of the Shanghai Museum.\textsuperscript{611} Appraisers arrived within hours. “We went to his house, opened up the red tape, took the pieces one by one and cataloged them.”\textsuperscript{612} Sun Yufeng's case was also not unique. Throughout the summer of 1966, museum employees found that “people put the Shanghai Museum's tags and seals on their things, we went to their houses and saw they had done it already.”\textsuperscript{613} In other words, private collectors used the language of donation in a last-ditch effort to protect their belongings from destruction.

Raiding allowed Shanghai Museum employees to author, elaborate, and promulgate its fiction of donation to previously unprecedented levels. The Class of 1952 referred to all appropriations as donations. Raid reports itemized seized antiquities as *jieshou* (acceptances),

\textsuperscript{609} Interview with Zhong Yinlan, June 16\textsuperscript{th}, 2009.
\textsuperscript{610} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{611} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{612} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{613} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
an administrative term that distinguished cash-free transactions from purchases. In 1959, for example, the Shanghai Museum reported that “since our institution opened we’ve jieshou-ed donations from 63 groups and 275 individuals, totaling 27,415 objects.” In the jargon, jieshou refers to antiquities that the museum received at no cost and had no obligation to return. All seized antiquities at the Shanghai Museum contained documentation that “said it was a price-less jieshou”, which encouraged the staff to treat appropriations as new acquisitions.

On the surface, the fiction of donation provides a platform for the Shanghai Museum to present its mastery over destruction during a tumultuous moment in PRC history. Those working the night shift, for example, noted that they often woke up to “find that someone’s thrown some works of art at the museum.” Suspecting that owners dumped them hoping for the best, “we would just file it away and worry about it later.” Li Junjie asserts that this condition framed “what the society was like at the time”.

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616 Interview with Wang Qianbi, June 28th, 2010.

617 Interview with Li Junjie, January 21st, 2010.

618 Interview with Li Junjie, January 21st, 2010.

619 Interview with Li Junjie, January 21st, 2010.
No one, however, equated confiscations with voluntary donations. As Zhong Yinlan pointed out, “under that kind of environment, you can’t tell if people actually wanted to donate or if it was a situational thing.”\textsuperscript{620} Donating one’s property to the state even aroused suspicion. In raid reports, the museum noted that “some are using the framework of donation to make themselves look good, others know that their collections...have problems and are afraid that they will be found during the Four Olds campaign.”\textsuperscript{621} These statements suggest that both raiders and raided alike were fully aware that the fictive quality of donation put individuals at risk for more raids, as well as physical violence.

Conflating donations with seized property, however, did far more than reflect difficult realities. It established administrative continuity between small-scale antiquities appropriations in the 1950s and large scale seizures during the Cultural Revolution. It also equated raids and seizures with donor-relations, which the museum held up as pillars of legitimacy throughout its history. In other words, conflating seizures with bequests expanded the fiction of donation. Cultural Revolution appropriations did not belong to the museum in the way that a voluntary bequest did, but the owners could not get those objects back either. The staff “thought we would get it all for free from the state because once things are confiscated it belonged to the

\textsuperscript{620} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{621} Zhonggong shanghaishi wei xuanchuan bu, shi wenhua ju guanyu wenwu tushu ziliao waili gongzuo ji jieshou beichao wenwu de yijian, [The People’s Republic of China Shanghai Representative’s Board Promulgation Department, Municipal Cultural Affairs Administration’s Report Regarding the Allocation of Cultural Relics, Books and Similar Resources, and Rescripts Regarding the Appropriation of Confiscated Cultural Relics] February 8\textsuperscript{th}, 1965 – November 21\textsuperscript{st}, 1966, B172-5-1105, SMA, Shanghai.
state, and if the state thought it was good they gave it to the museum."622 By applying the term *jieshou* to one-off as well as systematically seized antiquities, the Shanghai Museum extended appropriations’ range of acceptability, from specific individuals and industries to all PRC denizens. In other words, expanding the fiction of donation transformed museum staff from raiders to custodians with indefinite holding power.

Moreover, the language of donation erected a false distinction between popular movements, in which Red Guards took center stage, and institutional work, wherein the museum took charge. The Class of 1952 regarded Red Guards as irresponsible students who “didn’t know anything” and only thought of “bringing down the Four Olds”.623 It is worth remembering, however, that both Red Guards and museum employees followed the same set of state policies regarding the search and seizure of private property, and even worked together to maximize the efficiency of specific raids. The language of donation suggested that the museum would hold confiscations in custody until the Cultural Revolution blew over. As the campaigns proceeded, however, no one knew when the movement would end, if ever. At the same time as museum employees told private collectors “we are taking care of it for you, we’re not confiscating”, they inventoried appropriations as museum property.624 Therefore, just as the fiction of donation reverberates the museum’s image as a preservationist institution, it also reveals the museum’s active role in inverting the definition of donation.

622 Interview with Wang Qianbi, June 28th, 2010.
623 Interview with Zhong Yinlan, July 10th, 2009.
624 Interview with Zhong Yinlan, July 10th, 2009.
By the end of summer, 1966, the Shanghai Museum had participated in so many raids that the municipality requested a report itemizing how much it took and from whom. Figure 3.4 visualizes this list.

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Figure 3.4. Number of Antiquities Appropriated By the Shanghai Museum in 1966, Organized By Name of Owner. SMA, Shanghai.
Shanghai Museum employees intercepted thirty-six raids between August 28th and September 12th, 1966. These fifteen days yielded 6,184 objects, which the staff cataloged and tagged according to the Three-Tier system.\(^{626}\) According to the inventory, “a considerable amount of precious antiquities” fell into the First- and Second-tiers.\(^{627}\) Traditional categories of art, such as “bronzes, calligraphy, and painting make up the majority” of this cache.\(^{628}\) Notable confiscations included bronzes from the Shang and Western Zhou dynasties, paintings and calligraphy from the Song and Yuan dynasties, and Ceramics from Song and Qing imperial kilns.\(^{629}\) Some of the antiquities were objects that the museum had known about for decades but could not access. Others were unexpected gains from individuals who had collected in secret for decades.

I showed this report to members of the Class of 1952 in order to ask them about the categories of art that the Chinese art historical canon marked as minor, such as seals, imperial clothing, jade, as well as newly incorporated categories such as ethnic minority artifacts. Zhong

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\(^{626}\) For more on the Three Tier appraisal system for antiquities in the PRC, see Chapters 1 and 2.


Yinlan remarked that while “there were also people...who called us” regarding the preservation of those categories of art “there isn’t much documentation about them.” When I pressed her about why the documentation didn’t exist, she cited the privileging of some categories of art over others. Relics like seals and imperial clothing are “just not a major collecting category.” The museum considered them non-essential to Chinese cultural heritage and made no special effort to intercept those raids. Much like the Shanghai Museum’s salvage archeology program, one wonders what our imaginary distribution of the canon might look like had museum staff made the effort to retrieve ethnic minority artifacts, snuff bottles, studio implements, or lacquer wares throughout the Four Olds campaign – just to name a few.

In its appropriations report, the Shanghai Museum noted that thirty-eight of the 6,184 antiquities that it seized in 1966 were First-Tier. To put this number in context, between 1949 and 1964 the Shanghai Museum acquired, on average, thirty-four First-Tier antiquities per year. To acquire thirty-eight in fifteen days means that Cultural Revolution raids enriched the Shanghai Museum’s collection more quickly, cheaply, and significantly than any previous

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630 Interview with Zhong Yinlan, July 10th, 2009.
632 For more on the metal salvaging project, see Chapter 2.
633 Data extracted from Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie, [Cultural Division and Shanghai Ministry of Culture’s Reports and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections’ Index, Illustrated Album, and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; Shanghai shi wenhua ju guanyu shangbao shanghai gemin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.
acquisition effort in the museum's history. Subsequent raid evaluations confirm that “those cultural relics that entered the museum in the early stages of the movement are better” in terms of quality.\textsuperscript{634} In other words, raiding the homes of collectors that the Shanghai Museum knew and warned beforehand yielded better antiquities than random raids did. The appropriations' value, plus the brutal nature in which collectors lost them, also explains why many remember their antiquities' loss to this day.

A descriptive analysis of the data in Figure 3.4 indicates that the mean number of objects appropriated per household is 172, while the median is twenty-seven. The median suggests that most individuals who called 280160 kept a modest number of antiquities – the average raid yielded several dozens objects. This confirms anecdotal observations about collecting in general: “In one year you might get one or two good things...it's not easy to be a collector, you need to save things for years.”\textsuperscript{635} Indeed, the museum staff considered anyone who owned more than one hundred antiquities a \textit{da shoucangjia} (Big Collector). As Zhong Yinlan explained, even amongst the legendary collectors and connoisseurs, “no one ever donates several thousand” objects.\textsuperscript{636} Very few managed to accumulate more than one hundred objects because “collectors have to have stamina and money and the eye, if you don't have all of the above, you

\textsuperscript{634} \textit{Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu} [Shanghai's Cultural Organization' Revolutionary Board's (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun's Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai.

\textsuperscript{635} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.

\textsuperscript{636} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
can't be a big collector.” Furthermore, “if you don't have [any of] these qualities, you can't be a collector” at all. Thus, insofar as the staff knew, the distribution in Figure 3.4 represents a believable cross-section of antiquities ownership amongst elite Shanghai residents in the 1960s, from small-timers to the rare da shoucangjia.

The mean, 172, is more than six-times greater than the median. This suggests that Cultural Revolution raids ransacked private homes at the highest level – amongst collectors who never had to give museum staff the time of day. The six-fold difference between the mean and median also explains why Shanghai Museum employees can clearly recall raiding Liu Jingji and Sun Yuefeng's homes today. Liu and Sun owned 1,209 and 461 antiquities, respectively. Those quantities made them some of the biggest collectors in Shanghai. Their estates contained more antiquities than the museum staff had ever seen in a single home, probably in their working careers. The quantity and quality of these two collections gave Zhong Yinlan, Li Junjie, and other members of the Class of 1952 more distinct impressions of Liu and Sun than the thirty-four other individuals in the report. These memories remained vivid in spite of Liu and Sun's deaths, and despite the decades of time between the raids and my interviewing the museum staff. Incidentally, Zhong and Li also retain sharp recollections of Li Yinxuan, whose collection also passed the thousand-objects mark.

My interviewees raised two issues regarding missing data in the appropriations report.

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First, the Class of 1952 didn’t maintain a consistent counter for coins until 1969. Some tagged a bag of gold coins as one unit, others counted each coin as one unit. Therefore, we do not know if “coins, one unit” refers to many coins or only one piece of coin. This implies that for some categories of art, the quantity of seized objects may well be higher than indicated in the itemization. Second, at the time that the museum submitted this report its staff had actually participated in fifty-four raids, not thirty-six. The staff, however, only had time to make inventories for thirty-six of the fifty-four households. Therefore, the scale of raids between August 28th and September 12th, 1966 is actually greater than that which is indicated in the chart. The extant quantity of antiquities in Figure 3.4 suggests, however, that even given missing data, the Shanghai Museum collection profited significantly from appropriations made in the summer of 1966.

The Shanghai Museum’s fiction of donation obscures its Cultural Revolution profits. Seized antiquities enlarged the museum’s collection both in quantity and quality. As its staff confirmed, “things that were confiscated during the Cultural Revolution were never intended to be returned.” The appraisers’ five-copy inventories recorded how much the institution gained...

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639 Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu, [Shanghai’s Cultural Organization’ Revolutionary Board’s (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun’s Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai.


641 Interview with Xu Yongxiang, July 8th, 2009.
from the Cultural Revolution, not how much preservation it achieved. Raiding gave the museum access to homes that could previously afford to close their doors to all other methods of entry. Red Guards may not have known the difference between valuable antiquities and prosaic Four Olds, but the museum staff did. This explains why the museum kept distributing salaries despite shutting down between 1966 and 1972. Continuous payroll suggests that the museum staff served a useful purpose – they had the antiquarian skill sets to determine what the municipality could gain from raids, and by how much.  

**Revolutionary Rebels**

While some members of the Class of 1952 participated in raids, others initiated revolutions within the museum itself. Shortly after July of 1966, denizens all over Shanghai began to self-identify as Zaofan pai, or Revolutionary Rebels. These individuals formally incorporated Cultural Revolution movements, such as the Four Olds campaign, into everyday operations at work units and local government institutions. At the Shanghai Museum, the number of Revolutionary Rebels rose just after the museum disbanded its Red Guards. By autumn of 1966, Revolutionary Rebels at the Shanghai Library started rallying for cross-

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642 This is in stark contrast to those individuals detailed in jails and interrogations, who had their salaries held indefinitely during their detainment. In fact, during the late 1970s and 80s, those who received rehabilitation from Cultural Revolution charges found that they got their detainment-period salaries returned to them, but charges were deducted for the cost of room and board during detainment.


644 Interview with Huang Xuanpei, January 12th, 2010.
institutional solidarity, which accelerated the rate of rebel self-identification at the museum.

Many of the museum’s newly instated Revolutionary Rebels went to Beijing on a state-funded pilgrimage to meet with Mao Zedong. There, “they said that chairman Mao was in support of the Zhaofan pai, so then...they said okay, the museum is ready” for full-out rehabilitation.645

Revolutionary Rebels encouraged raids on fellow employees, focusing on the senior staff. It remains unclear how many of the roughly 150 museum employees participated in raiding each other’s homes. Some estimate “95 percent of the the people at the museum joined – either they were Revolutionary Rebels or they were part of the group that became the Red Guards.”646 Others insist that few self-identified as Revolutionary Rebels and the handful who did got transferred out of the organization in subsequent decades. Willingness, however, was not an issue. By the winter of 1966, those who did not declare revolutionary membership faced interrogation. Whether or not they wanted to, they had to join up.

The institutionalization of Cultural Revolution movements was punctuated by big letter poster campaigns and the creation of jails for geli shencha (segregated examination).647 The poster-writing campaigns came first. Employees wrote any and all gripes in letters so big that the

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645 Interview with Huang Xuanpei, January 12th, 2010.
646 Interview with Chen Peifen, July 3rd, 2009.

posters “stretched from ceiling to floor.” The public nature of these posts ensured that any accusation was witnessed by one and all – everybody knew what was on everybody else’ minds. Gu Youchu, for example, found a poster that read “why does Gu Youchu not want to criticize Shen Zhiyu, but instead tags along Shen’s shirt sleeves?” The post accused Gu, a bronze restorer, of maintaining a clandestine relationship with the Shanghai Museum’s President from the time Gu was a child. According to the poster, Gu had no commitment to the revolutionary cause “because the two of them have a history, it's because Shen Zhiyu was the person who got him to the museum from the factories.” Gu felt “so shocked when I heard that.” He had no idea that Shen even knew him as a kid. He protested that he got transferred “to the museum because of work needs...when I was little, maybe he saw me, but I don't have much of an impression.” Nevertheless, Gu got assigned to segregated examination and reeducation.

The posters affected Hu Bo, head of the cataloging department, gravely. Chen Peifen remembers her former boss as an artistic type. “A very clever man, good at making seals.” One afternoon, she saw a poster that “said he had some kind of sales relationship with someone,
that he was dealing in works of art. In other words, the post accused Hu of violating museum procedure – making money by selling antiquities on the side.

Both Chen and Hu saw the poster just before they were scheduled to attend reeducation study group, which their division held every afternoon. Hu told Chen he would come late. Chen “couldn't just let him go because now the central administration was interested in him,” but she said “don’t worry, just come a bit late.” By four PM, Hu hadn't arrived so Chen called his house.

Chen remembers that a woman picked up. After Chen identified herself the woman “started crying right on the phone. She said after he ate he said I’m not going to the museum, don’t come and call for me.” Chen understood that Hu committed suicide. He “took a lot of sleeping pills.”

Chen froze. “I didn’t know what to do... I was the first to know.” She quietly told the museum’s President, Shen Zhiyu, who was detained in a segregated examination jail in the hallway outside Chen’s office. She had to be discreet because detainees had to stay silent. Shen told her to “go over there to take a look, ask them if they need anything.” Under the cover of darkness, Chen rode her bicycle to Hu's house. She couldn’t do anything. The poster put everyone associated with Hu under scrutiny, including Chen herself. The family held Hu’s last

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656 Interview with Chen Peifen, July 3rd, 2009.
657 Interview with Chen Peifen, January 25th, 2010.
658 Interview with Chen Peifen, January 25th, 2010.
659 Interview with Chen Peifen, January 25th, 2010.
660 Interview with Chen Peifen, January 25th, 2010.
661 Interview with Chen Peifen, January 25th, 2010.
rites surreptitiously. “You couldn’t really hold a big funeral.”

Segregated examination monopolized the staff’s workday. Everyone had to perform interrogations on themselves as well as each other. “We all had to come to work still, but coming to work meant being criticized, writing self examinations.” The interrogations used beatings, which instilled fear and, in some cases, serious personal injury.

All of the museum administrators, “bigger people at the museum like Zhen Wei, Jiang Dayi, Ma Chengyuan, Shen Jianzhi,” underwent intense scrutiny. Jiang Dayi, for example, used the phrase “careful work makes intricate projects” as his mantra. Revolutionary Rebels accused Jiang Dayi of harboring “anti-Mao” proclivities because the phrase seemed to contradict Mao’s stance on labor, which emphasized “working fast and saving energy.”

Every museum employee above a specific pay grade got criticized for clinging to old, outdated ideas of institutional hierarchy. “Everyone that did administrative and managerial work were being criticized as a group.” Some got into trouble for having unclear family histories. Others had to be rehabilitated for maintaining Capitalist ideas. Employees who didn’t make enough accusations became known as laobao (Old Conservatives), and got interrogated for their silence.

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662 Interview with Chen Peifen, January 25th, 2010.
663 Interview with Wang Qianbi, June 28th, 2010.
664 Interview with Xia Shunkui, April 26th, 2010.
665 Interview with Xia Shunkui, April 26th, 2010.
666 Interview with Xia Shunkui, April 26th, 2010.
667 Interview with Li Junjie, January 21st, 2010.
668 Interview with Xia Shunkui, April 26th, 2010.
The staff had no duties outside of raids and segregated examination. Feng Xiaogeng explained that “everyday, you get together, you discuss, you criticize, every single day. Every day you go to the criticism room.” The museum’s archaeologists, for example, stopped excavating because they were “not allowed to work.” Similarly, the “Conservation Workshop’s day to day work basically stopped. The museum became a black spot.” Those detained in segregation had to participate in whatever activities their fellow employees assigned as part of reeducation. Even those on sick leave had to participate.

Some employees got sent to hard labor. The Class of 1952 called this program zei gaowen, a Shanghainese phrase that means baking oneself in heat. This term describes the work environment, which was long hours of manual labor in high-temperature rooms. Employees that “weren't developing” or needed “to learn from the farmers and laborers” worked these jobs in one or two year stints. The specific duration of reeducation varied according to perceived faults. “People who had bad family backgrounds went more often, people with farmer and laborer backgrounds went less.” Often, employees that got sent to zei gaowen didn't come back.

669 Interview with Feng Xiaogeng, April 6th, 2010.
670 Interview with Lu Songlin, September 24th, 2009.
671 Interview with Sun Weicang, April 30th, 2010.
672 Interview with Xia Shunkui, April 26th, 2010.
674 Interview with Jin Jiapin, January 13th, 2010.
676 Interview with Jin Jiapin, January 13th, 2010.
Zhong Yinlan did her stint at a chemical factory in Xujia Hui district, about 4.3 miles (seven KM) away from the Shanghai Museum. The factory made chemical fertilizer. Zhong worked in the drying room, where “you take all the dried cakes of stuff out of the plates, then you put the next batch in.”  

Every time she loaded a batch “hot air just hits you in the face...everything you're wearing is drenched.” The drying room kept open fires, so she had to keep a face mask and gloves on at all times.  

As soon as she dropped a batch off “you wave your fan around to dry the sweat...then you had to go in again, because time's up and you have to open that door again.” When I asked her why she got sent to zei gaowen, Zhong explained that she volunteered. Having zei gaowen experience on record indicated a willingness to rehabilitate, which some believed would protect them from the worst campaigns.

The Sorting Committee

The museum staff got an alternative to zei gaowen in April of 1967. In pursuit of a series of nation-wide initiatives to minimize unnecessary damage from the Four Olds Campaign, Shanghai set up its own Cultural Relics Sorting Committee (henceforth Sorting Committee). Sorting Committees administered confiscated property throughout the PRC – after 1967, all assets seized during the Cultural Revolution became committee property. Shanghai modeled its Sorting Committee after that in Beijing, which “sorted and protected all antiquities and books.

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677 Interview with Jin Jiapin, January 13th, 2010.
678 Interview with Jin Jiapin, January 13th, 2010.
confiscated in the Four Olds campaign” and already had a staff of “more than one hundred employees”. Shanghai, however, expected greater workloads than Beijing. After all, the city had more than five hundred work units, each with its own set of Red Guards and confiscated property, as well as a higher density of wealth.

The Shanghai Sorting Committee established multiple sorting stations throughout the city and its hinterland counties: Fengxian, Jinshan, Songming, Baoshan, Jiading, Chuansha, Nanhui, Songjiang, and Qingpu. Fengxian county converted seventeen communes into sorting stations. Songjiang county “routed books, calligraphy, and paintings to the care of the county museum” while others, like Baoshan, Songming, and Jiading counties, set up independent depositories. Shanghai itself had sorting stations in all ten municipal districts. “One site was at the Yufuo temple, one was at Xujia hui on Puxi road, and another was on Urumqi road, at the church.”

The Sorting Committee recruited employees from all of Shanghai’s cultural institutions, with an emphasis on individuals who could appraise art. As the committee’s first priority was

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684 Interview with Li Junjie, January 21”, 2010.

685 For other case of antiquarians working in the Cultural Revolution infrastructure see Chu-Tsing Li, “Recent
converting confiscations into public assets, it needed workers who knew how to evaluate objects accurately, reliably, and efficiently. The municipality categorized Sorting Committee work as reeducation, which made hiring open to everyone except those who were already purged in Cultural Revolution campaigns. Li Junjie explained that “the nice name for it was development through labor, the bad name for it was reeducation through labor.”686 Li applied. He couldn’t stand staying in segregated examination: “Talking about how you were wrong...I wanted something else to do.”687 Zhong Yinlan applied because it seemed like a better job than baking chemicals. Museum employees who had salvaged bronze relics from steel refineries during the Great Leap Forward got placed automatically because they had prior experience in distinguishing valuables from trash. Indeed, the Sorting Committee saw “rescuing cultural relics and books from waste metal and waste paper” as one of its primary responsibilities and even expanded the salvage team with recruits from other cultural institutions.688

Li Junjie worked at #150 Puxi road, the biggest sorting station in the city. Located in Xujia hui district, the station was considered well equipped because “the architecture is more solid, dry, and the storage space is bigger – it’s good for precautions against humidity, fire, and

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687 Interview with Li Junjie, January 21st, 2010.
security.\textsuperscript{689}

Those who worked at Puxi road joked that they got put “in the Momo’s house.”\textsuperscript{690} Shanghai residents called maids and cleaners \textit{momo tou} and the Puxi road station looked like servant’s barracks. Some conjectured that the space was abandoned housing.\textsuperscript{691} “Now we would call it houses awaiting reconstruction, for the cleaning staff, the \textit{momo tou}.”\textsuperscript{692} This guess was not far from the truth. The municipality appropriated #150 Puxi Road from the China Umbrella Factory, which used the space to store spare parts.\textsuperscript{693}

All sorting stations in Shanghai alternated between four tasks: receiving, cataloging, appraising, and waste metal and paper processing.\textsuperscript{694} Li Junjie, who worked at Puxi road from 1967 to 1972, specialized in receiving. The sheer quantity of antiquities that came through the station stands out for him still: “Everyday we were there to receive, everyday there were things coming in.”\textsuperscript{695} Receivers positioned themselves behind a desk where “people lined up, long


\textsuperscript{690} Interview with Jin Jiapin, January 13\textsuperscript{th}, 2010.

\textsuperscript{691} Interview with Jin Jiapin, January 13\textsuperscript{th}, 2010.

\textsuperscript{692} Interview with Jin Jiapin, January 13\textsuperscript{th}, 2010.


\textsuperscript{695} Interview with Li Junjie, January 21”, 2010.
lines...they came to the desk to relinquish items.\textsuperscript{696} Li and his colleagues had to register packages quickly because “these cars were waiting outside to give things in and be cataloged.”\textsuperscript{697} Confiscations always arrived dirty. At the end of a work day Li “looked like an egg inked over” because registering confiscations covered him in soot, dust, and dirt.\textsuperscript{698}

Sorting Committee employees had a difficult time associating confiscations with specific individuals and organizations. When I asked my interviewees where seized assets came from, they told me “some came from raids that the Revolutionary Rebels were doing. Others were things that Red Guards were getting from outside.”\textsuperscript{699} When I pressed for the exact location of “outside”, my interviewees admitted that they simply did not know. “If you wore a red badge anyone could do a house search.”\textsuperscript{700} Some of the confiscations came to the stations with “this and that capitalist’s itemized list”, others simply said the contents came from “outside”, without further clarification.\textsuperscript{701} The overwhelmed receivers rarely asked for more information because “there was just so much stuff...some tens of thousands of things.”\textsuperscript{702} They didn’t even have time to inventory all the confiscations already in custody, not to mention tracking down more.\textsuperscript{703}

Catalogers collected confiscations from receivers.\textsuperscript{704} Ostensibly, catalogers were

\textsuperscript{696} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{697} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{698} Interview with Li Junjie, April 27\textsuperscript{th}, 2010.
\textsuperscript{699} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{700} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{701} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{702} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{703} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{704} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
stenographers who took down all records regarding the objects' original danwei registration and owner.705 In reality, catalogers moved confiscations from one end of the sorting station to another. Their work got so overwhelming that the sorting stations had to call in the Shanghai Electricity Company. The catalogers couldn't move fast enough so the electric company installed conveyor belts. This allowed catalogers to “pull a lever and the calligraphy and paintings would 'hhwwwoooo' slide over, and once they slide it over we would catalog.”706

The final step was appraising. There were two levels of appraisal. The first is separating objects of value from everyday confiscations. Appraiser set aside anything that might be art. “You had to look, you had to decide, good of bad, real or fake.”707 Sorting stations kept two different kinds of appraisers: object and print. The Sorting Committee recruited object appraisers from museums and art dealerships. Print appraisers came from the Shanghai Library, Shanghai Book Store, and other used book outlets.

The second level of appraisal involved enforcing Cultural Relics Laws. At this level, antiquarian skill sets mattered. Objects that predated 1795 went to museums. Those that post-dated 1795 became stock for the Arts and Crafts Company. Zhong Yinlan, who cataloged objects at Puxi Road, explained that "if we found cultural relics then we would hold it for the state.”708 Thus, appraising became a matter of profit. If an appraiser could identify pre-1795 art

706 Interview with Li Junjie, January 21st, 2010.
707 Interview with Li Junjie, January 21st, 2010.
from a pile of confiscations then museums stood to expand their permanent collections. Similarly, if an appraiser could identify post-1795 art from everyday confiscations then the Arts and Crafts Company could sell it on the international art market for much-needed foreign currency. Otherwise, confiscations simply remained in storage with the Sorting committee until further notice.

Cultural industry employees who had the expertise and could obtain permission to work at sorting stations did. For example, the head print appraiser at Puxi Road was Gu Dinglong, a paleographer and President of the Shanghai Library (Figure 3.5). The Sorting Committee hired Gu because “there were all kinds of good printed books in Shanghai, first editions, second editions...ancient texts, well he knew them all.” The committee transferred Gu out of segregated examination specifically for his appraisal skills.

Figure 3.5. Paleographer Gu Dinglong (left) examining steele rubbings with Shanghai Museum employee Shang Yehuang (right) at the Shanghai Museum (circa 1960s). Photo obtained from Zheng Zhong.

709 Interview with Li Junjie, January 21st, 2010.
710 Interview with Li Junjie, January 21st, 2010.
Gu Dinglong's case was a rare exception. Sorting stations often had trouble finding proficient appraisers. Segregated examinations kept senior staff, like Gu, from leaving their danweis. Xie Zhiliu, the Shanghai Museum's chief painting specialist, never worked for any sorting station because his interrogators refused to let him go. As a result, the Sorting Committee constantly petitioned for more appraisers. “Some people, who knew what they were doing, might be able to call everything in the pile by name. They might say, Zhang Daqian’s painting...Ming or Qing dynasty work”. Those who had less experience “won't know how to label things...a pair of banners with calligraphy...people who don't know, well...they just label it as one unit: Two big strips of paper.” Preliminary progress reports berated inexperienced appraisers for “piling ceramics randomly” and "keeping books, calligraphy, and painting on bare ground", which damaged the objects. The Sorting Committee was livid when the Shanghai Sixth Automation Instrument Factory “stored confiscated objects in an air-raid shelter and the calligraphy, painting and books got infested with mold.”

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711 Interview with Li Junjie, January 21st, 2010.
712 Interview with Li Junjie, January 21st, 2010.
714 *Shanghai shi wenhua ju guanyu baohu wenwu, qingli tushu de baogao yu pifu ji benshi shukan zulin ye renyuan chuli
association left confiscated books near a water pipe, which spilled and made the books “rot to the state of glue, irreparable.” In fact, due to the paucity of antiquarians, the Sorting Committee “estimate what we’ve already received is about ten percent of the total amount of cultural relics and books we are supposed to receive.”

The Sorting Committees’ complaints appear to confirm the Cultural Revolution’s uniquely destructive impact on cultural heritage in the PRC. To interpret these complaints as anything more than the daily vicissitudes of any large logistics operation, however, obscures broader continuities in the PRC’s history of institutionalized antiquities appropriation since 1949. The Cultural Revolution did not erode the PRC’s repository of antiquarians. The systematic transfer of museum, library, and antiquities industry workers to new jobs both broadened and strengthened their value to the state. This is evident, for example, in the proliferation of Cultural Relics Sorting Committees and employees across the nation, all of which cataloged confiscations for municipal and county sorting stations. Furthermore, the sorting stations’ petitions for more appraisers elevated antiquarians’ value to both Cultural

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717 For the earlier history of appropriations see Chapters 1 and 2.
Revolution campaigns as well as municipal organizations. As the above-cited reports made clear, without antiquarians the museums lost antiquities, and the Arts and Crafts Company lost profits. Antiquarians could most efficiently, and effectively, evaluate the value of seized antiquities. Thus, while Cultural Revolution campaigns are said to have robbed antiquarianism of its social and political purchase, participation in those campaigns have only strengthened antiquarians' impact and reach.

**Municipal Gains**

Shanghai's sorting stations obtained unprecedented profits between 1966 and 1969. Figure 3.6 compares the Sorting Committee's inventory to the antiquities the Shanghai Museum seized in 1966.\(^7\)

\(^7\)\footnote{Data gathered from *Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu*, [Shanghai's Cultural Organization' Revolutionary Board's (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun's Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai.}
Figure 3.6. Comparison of Antiquities Obtained From Shanghai Museum Confiscations VS The Cultural Relics Sorting Committee. SMA, Shanghai.

The multicolored blocks in both columns represent different categories of art as Shanghai’s Sorting Committee named them. These include Paintings and Calligraphy, Miscellaneous Categories, (a mishmash of jade, ivories, seals, lacquer, etc.), and Coins. The dominant height of the Sorting Committee column shows that Shanghai’s sorting stations got more antiquities in every category of art. The museum expropriated 10,806 pieces of paintings and calligraphy while the sorting stations took in twenty-four thousand, a difference of eighty-two percent. The
museum seized 16,877 miscellaneous antiquities while the sorting stations collected eighty-six thousand, a difference of 409 percent. The comparison is even more astounding for Coins. While the museum collected seventy-six thousand pieces, the sorting stations reported fifty-one thousand pieces, plus an additional 2,669 kilograms' worth in bulk. The stations didn't report how many coins the bulk category contained because “the quantities are too massive...at present we are lacking in appraisal personnel and have not begun to sort through” the numbers. By way of comparison, most ancient Chinese coins weigh between five and fifteen grams. To stay on the conservative side, let's assume that each coin weighs fifteen grams – 2,669,000 grams divided by fifteen gives 177,933 uncatalogued coins. When added to the fifty-one thousand already inventoried pieces, the resultant sum (228,933) puts the sorting station's confiscations at 201 percent over the number of coins the Shanghai Museum seized in 1966.

It is important to note, however, that both the committee and the museum organizations ultimately answered to Shanghai, the municipality. In other words, however many more confiscations the Sorting Committee accumulated, it is the total confiscations both retrieved that distinguished their participation in the Cultural Revolution. In four years, the two institutions obtained 34,806 pieces of paintings and calligraphy, 102,877 pieces of miscellaneous antiquities, and an estimated 304,933 coins. These appropriations easily make up the contents

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719 Data gathered from Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu, [Shanghai's Cultural Organization' Revolutionary Board's (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun's Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai.
of one museum. In fact, the sum of assets at both institutions outnumber that in the Shanghai Museum’s permanent collection as of 1966.\

The Sorting Committee transferred all antiquities that predated 1795 to the Shanghai Museum. Figures 3.7 and 3.8 use the museum’s Sorting Committee receipts to convey how much this expanded its collection. Figure 3.7 looks at general acquisitions, comparing the Shanghai Museum’s Cultural Revolution gains with historical acquisitions from 1949 – 1959.\

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720 Data gathered from *Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu*, [Shanghai’s Cultural Organization’ Revolutionary Board’s (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun’s Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai.

721 Data for Cultural Revolution Confiscations comes from *Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu*, [Shanghai’s Cultural Organization’ Revolutionary Board’s (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun’s Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai. Data for the Shanghai Museum’s historical acquisitions comes from *Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie*, [Cultural Division and Shanghai Ministry of Culture’s Reports and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections’ Index, Illustrated Album, and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; *Shanghai shi wenhua ju guanyu shangbao shanghai gemin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu*, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai LuXun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.
Comparison of Museum Acquisitions: Cultural Revolution Seizures VS Historical

Figure 3.7. Comparison of The Shanghai Museum’s Historical Acquisitions (1949 – 1959) To Its Acquisitions From The Cultural Revolution (1966 - 1969). SMA, Shanghai.

The multicolored column on the left represents all the antiquities that the museum itself seized in raids, as well as that which the Sorting Committee transferred to the museum between 1967 and 1969. The unicoloored column on the right represents the museum's acquisitions from its first decade in existence. The multicolored column indicates that between 1966 and 1969, the Shanghai Museum gained 106,000 objects through a combination of raids and Sorting Committee transfers. This amounts to seventy-one percent of all acquisitions that the museum accumulated between 1949 and 1959, thereby increasing the museum’s permanent collection by
seventy-one percent.\textsuperscript{722}

The obvious benefits of acquiring this many objects aside, the museum's acquisition of First-Tier objects indicates a much more profound level of gain. Figure 3.8 refines the above statistics to look only at what the museum considered its best antiquities. The comparison remains between acquisitions from the Cultural Revolution and the museum's historical acquisitions. The greater availability of records for First Tier antiquities, however, allows me to extend the comparison to First Tier antiquities acquired between 1949 and 1964.\textsuperscript{723}

\textsuperscript{722} There are no public records for the total number of antiquities the Shanghai Museum acquired between 1959 and 1965.

\textsuperscript{723} Data for Cultural Revolution Confiscations comes from \textit{Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxu deng qingshi, baogao, pifu}, [Shanghai's Cultural Organization' Revolutionary Board's (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun’s Tomb], March, 1969 – December 1969, B172-3-28, SMA, Shanghai. Data for the Shanghai Museum’s historical acquisitions comes from \textit{Wenhua bu, shanghai shi wenhua ju guanyu bianzhi, chuban shanghai bowuguan yiji cangping jianmu, huace, tupu de tongzhi, baogao, zongjie}, [Cultural Division and Shanghai Ministry of Culture’s Reports and Rescripts Regarding Publishing the Shanghai Museum’s First Tier Collections' Index, Illustrated Album, and Graphics Archive], February 1963 – November 1963, B172-1-443, SMA, Shanghai; \textit{Shanghai shi wenhua ju guanyu shangbao shanghai gemin lishi jinian guan, shanghai bowuguan, shanghai luxun jinian guan yiji cangping de baogao, mulu}, [Shanghai Cultural Affairs Administration’s Report and Table of Contents Regarding First Tier Collections at the Shanghai Revolutionary History Museum, Shanghai Museum, and Shanghai Luxun Memorial Museum], August 1960 – October 1965, B172-1-498, SMA, Shanghai.
First Tier Museum Acquisitions: Cultural Revolution VS Historical

Figure 3.8. Comparison of The Shanghai Museum's First Tier Historical Acquisitions (1949 – 1964) To Its First Tier Acquisitions From The Cultural Revolution (1966 - 1969). SMA, Shanghai.

The multicolored column on the left represents all First-Tier antiquities that the Shanghai Museum seized in raids, as well as that which the Sorting Committee transferred into its possession between 1967 and 1969. The unicolored column on the right represents the museum's First Tier acquisitions from its first fifteen years of existence. As the chart shows, between 1949 and 1964, the museum got 539 First-Tier objects from acquisitions, internal
transfers, appropriations, and donations. Cultural Revolution appropriations, on the other hand, brought in 6,650 First Tier objects. In other words, the Cultural Revolution boosted the museum’s finest collections by 1,234%. In fact, just the Sorting Committee’s cache of First-Tier antiquities amounted to six hundred objects, which is more than the Shanghai Museum acquired in a fifteen year period. What’s more, the museum received all these valuables at no cost, and expected keep them for the foreseeable future.

The distinction between museum-appropriations and Sorting Committee transfers in both Figures 3.7 and 3.8 illustrates the most haunting aspect of museum profiteering during the Cultural Revolution. While transfers from the Sorting Committee benefited the institution, the museum’s own participation in raids trumped transfers by leaps and bounds. In both figures, the bottom chunks of the columns labeled Cultural Revolution Seizures represent antiquities that museum staff seized themselves. While Sorting Committee transfers gave the museum an additional twelve-thousand antiquities, the museum’s own work brought in ninety-four thousand objects, expanding its permanent collection by sixty-six percent. This means even if the museum had no acquisitions program for its first seven years, its staff still would have seized enough antiquities to make a world-class institution by the winter of 1966.

One might say that the Shanghai Museum emptied the city’s antiquities reserves during the Cultural Revolution.

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724 As compared to museum acquisition ledger totals as of 1959.
**Conclusion**

From the perspective of “China Watchers” at the time, the Cultural Revolution’s phenomenal sweep through all levels of society between 1966 and 1969 represented the machinations of an increasingly militarized state. The ambitions of its charismatic, albeit autocratic party chairman (Mao Zedong) seemed nothing less than the eradication of all Capitalism from China’s Socialist soil. Following this narrative scheme, in which ownership of elite artifacts leads unquestionably to capitalistic decline, the Shanghai Museum’s wealth of antiquities and antiquarian knowledge must make it the most debased institution of all, and therefore first in line for purges. Yet in both oral historical and statistical accounts of the Cultural Revolution, the museum only profited, and its antiquarians only expanded their reach. How is it that an institution so set for purges can achieve such enduring growth? There is something lacking, then, in the explanatory power of the monolithic PRC and autocratic Socialism paradigms. From the Shanghai Museum to the Arts and Crafts company, the same individuals, skill sets, and trade networks were used to appropriate antiquities as they were to “preserve” cultural relics – for the same audience, in the same market.

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What I have presented is not the history of the Shanghai Museum between 1966 and 1969, but rather a historical account. This account serves two purposes. First, to show that a cultural institution's constituents, however marginalized for their “Capitalistic” elitism, can nevertheless be dynamic and active participants in creating the illusion of a coherent, free-standing entity known as the PRC state. As part of the abstracted force that directed local denizens' social, economic, cultural, and political life, the museum's different constituents not only produced the machinations of a coherent state apparatus, they also bore its impact. Second, to understand how different constituents' joint efforts reified the Cultural Revolution, it is necessary to observe both their failures and achievements. Neither raids nor sorting stations were well organized. Even given the unprecedented gains these campaigns achieved, their participants made mistakes, often failing to achieve their goal of acquiring as much seized property as possible, or even recognize objects of value. Indeed, one of the most persistent critiques of this period is the prevalence of petty theft. As Li Junjie described, “if you wore a red badge anyone could do a house search” and walk away with whatever they desired.

It is in this broader configuration of an imperfect, yet putatively coherent actor that the Shanghai Museum, precisely because of its suspect status in the Socialist schema, pioneered the techniques of cultural heritage monopolization in the PRC. In both the historical record and contemporary interviews, museum employees portray themselves as working outside the state.

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727 Interview with Li Junjie, January 21st, 2010.
They present their participation in raids and appropriations as acts of preservation wherein they protected antiquities from state-sanctioned destruction. They transformed organized seizures into elegant fictions of donation. Museum employees downplay the ways in which raids and appropriations expanded both The Shanghai Museum collection and the value of its staff, as well as the fact that their paychecks came from the PRC state. While some have argued that the PRC maintains a low level of cultural governance, My findings show that state cultural institutions have worked *in collaboration* with those who self-identify as non-state actors since the institutions’ inception. In sum, the Shanghai Museum’s history contextualizes how cultural governance was experienced through time, from the perspective of constituents who were both the makers, and subjects of the entity we call the PRC state.

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728 These portrayals have even filtered into the international media. For an example, see The Associated Press, “Ma Chengyuan, 77, President of Shanghai Museum, Dies,” *New York Times*, October 15, 2004.

Chapter Four: Unaccounted Gains, 1969 – 1972
To Hong Kong

SPM meant a lot to Alvin Lo, a junior high-schooler in late 1960s Hong Kong. The island had two television channels and cartoons started at SPM, sharp. Cargo from the docks, however, also unloaded in Lo’s living room at SPM. Trucks with a soft canopy top “just loaded off these crates and then you had to open up these crates and they were all wrapped in straw...they were just incredible.” Unpacking got straw everywhere. Every unloading day, Lo had to remind “these coolies, clear me a path so I can reach my TV.”

From the perspective of Hong Kong art dealers like Alvin Lo and his father, P. C. Liu, the trade “was controlled by only one company, this Arts and Crafts Company.” The company had branches in Beijing, Tianjin, Shanghai, and Guangdong. During the Cultural Revolution, however, dealers only saw catalogs, cargo, and straw. That’s all they wanted to see. P. C. Liu refused to go up to the mainland for the first seven years after 1966. Hei Honglu, another dealer, assessed the situation as follows: “If you knew it wasn’t safe then you shouldn’t go, because maybe midway there might be some red guards who might stop you and mess with you.”

730 Interview with Alvin Lo, June 14th, 2010.
731 Interview with Alvin Lo, June 14th, 2010.
732 Interview with Alvin Lo, June 14th, 2010.
734 Interview with Hei Honglu, June 14th, 2010.
Hong Kong’s bonded warehouses made receiving shipments easy. Dealers could redeem Arts and Craft Company cargo in parcels. Whenever they had cash, “you just go to the bank and say I have three thousand Hong Kong and then they just mark off three thousand Hong Kong worth of merchandise...and you go to the warehouse to collect.”\(^{735}\) The warehouses kept inventory lists. Once the bank released the cash, the warehouse cleared the equivalent in inventory. Dealers took their cargo, sold it, generated more cash, and went back to the warehouse to redeem more inventory.

The Kadoories started buying from P. C. Liu in the early 1970s. This was big time. Hong Kong had few local collectors and the Kadoories were the wealthy family. They owned The Peninsula Hotels, whose flagship property in Tsim Sha Tsui also consented to renting shop space to P. C. Liu. That event, plus the fact that by the early 1970s the “Cultural Revolution kind of calmed down a little”, prompted Liu go up to the mainland again.\(^{736}\)

Hong Kong dealers knew exactly what they crossed the Luohu border to get. “Confiscated materials...sent to the Arts and Crafts company.”\(^{737}\) They suspected that merchandise came out in tiers. “The really good things they didn’t let out of the country. Those all went to the museums.”\(^{738}\) The dealers were spot on. Shanghai Museum staff confirmed that “good things went to the museum, the not so good, average things went to the Arts and Crafts

\(^{735}\) Interview with Alvin Lo, June 14\(^{th}\), 2010.
\(^{736}\) Interview with Alvin Lo, June 14\(^{th}\), 2010.
\(^{737}\) Interview with Hei Honglu, June 14\(^{th}\), 2010.
\(^{738}\) Interview with Hei Honglu, June 14\(^{th}\), 2010.
company. The Arts and Crafts company then sold it overseas, to Hong Kong or Japan. I pressed my interviewees about whether they could tell which antiquities came from confiscations and which came from art dealerships. Lo replied “it’s impossible to keep an account of all the things that came out during the Cultural Revolution, they had so much stuff.”

As I have argued in Chapter three, Cultural institutions profited enormously from participating in Cultural Revolution campaigns. In Shanghai’s case, the establishment of sorting stations transformed museums into major links in the export art supply chain. This chapter explores the day-to-day operations of that supply chain across Shanghai, Hong Kong, and abroad, examining how distribution, profit, and sales volumes are constructed against museological concerns such as preservation, canonization, and heritage creation. My findings reveal the global aspect of Cultural Revolution profiteering. I argue that international buyers drove the commercial disposal of confiscated property, at the same time as the widespread availability of commodified confiscations inflated prices in the international art market.

This chapter also investigates the Cultural Revolution’s unaccounted gains, which I define as the professional experiences that younger museum staff obtained as a by-product of the senior museum staff’s incapacitation. I show that the Class of 1952 not only took on new

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740 Interview with Alvin Lo, June 14th, 2010.

741 While some scholars have argued that the 1970s generation have quickly dismantled any Cultural Revolution
responsibilities as a result of gaps in the administrative hierarchy, they also acquired the right to choose their successors. In this context, I introduce the Class of 1972, a new batch of recruits that the museum selected from Sent-down youths. The experiences of both classes show that the existing rhetoric of rehabilitation do not account for the unprecedented career advances that young professionals won throughout the Cultural Revolution years. I argue that participation in the Cultural Revolution, in the absence of former supervisors, allowed young museum employees to reap unaccounted gains.

**Selling Out**

Anxieties ran high at the Puxi road sorting station in 1969. The Cultural Revolution severed Sino-Soviet relations. That March, armed raids along the Ussuri River escalated to tense anti-Soviet war preparations throughout the mainland. Beijing built an entire underground city for civilian protection and Shanghai started to do the same. Sorting station employees had to figure out what to do with the confiscated antiquities in their custody. “Everyone was freaked out, we were digging air trenches, it would have been perfect if the whole warehouse could have

moved out of the country.”

In order to get through work as fast as possible, the station installed a new inventory system and hired more workers. Employees from the Arts and Crafts Company “got transferred in to help out”, expanding Puxi road’s headcount for catalogers and appraisers to “forty or fifty people.” Inventory categories stayed the same: tong ci yu za (Bronzes, Ceramics, Jades, Miscellaneous). Record keeping, however, privileged museum-quality antiquities. Catalogers wrote out complete names and titles for museum-level antiquities, but the “other stuff...the inventory was just bronzes, X units, ceramics, X units, jade, X units. There were no names.” The unit-based procedure anonymized all the antiquities that the Shanghai Museum didn’t want to acquire, making it easy to consider them as all part of one great cache of stock.

The PRC was in dire financial straits. The Cultural Revolution froze production and education. Shen Minren, who did the packing at Puxi road, explained that “economically [the state] was pretty anxious, so they thought we can sell” confiscated property. What got sold

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742 Interview with Lu Songlin, June 16th, 2011.
743 Interview with Lu Songlin, June 16th, 2011.
744 Interview with Lu Songlin, June 16th, 2011.
746 Interview Shen Minren, June 16th, 2011.
depended on appraisers and Cultural Relics laws. Objects that predated 1795 stayed on the mainland, while “objects made after 1795, because according to national policy it could be exported, we gave it a number that indicated that it was arts and crafts.” This arts and crafts designation gave the Arts and Crafts company the right to place the object in its onionskin catalog for sale overseas.

From the perspective of art evaluation, the new emphasis on commodification meant that sorting stations disregarded the pre-existing Three-Tier system, which designated antiquities into the categories of museum acquisition, commodity, and trash. Anonymized objects didn't merit that level of attention. The sorting station workers' primary goal was to make use of available resources and get as much of its confiscated holdings into the art market as possible.

As of 1969, the Shanghai Sorting Committee estimated it had at least 98,000 pieces of stock that post-dated 1795. This number only accounts for sorting stations in municipal Shanghai. The nine hinterland counties had more. Though the committee did not publicize its

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748 Interview with Li Junjie, January 21st, 2010. For the contemporaneous growth of the handicrafts industry, which exported the same categories of confiscated property, see Peter Schran, “Handicrafts in Communist China,” *The China Quarterly*, no. 17 (1964): 151-173.

749 Data gathered from *Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu, [Shanghai’s Cultural Organization’ Revolutionary Board’s (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of Books, Cultural Relics, and the Restoration of Lu Xun’s Tomb]*, March, 1969 – December 1969, B172-3-28, SMA, Shanghai.
county-level records, fragments of data suggest that the majority of confiscation holdings in
Shanghai’s nine hinterland counties also post-dated 1795. According to Li Junjie, whenever the
committee referred to “arts and crafts”, they meant stock that the Arts and Crafts Company
could sell. Committee reports state that “most of the cultural relics in the...counties are arts
and crafts.” For example, Qingpu county “has comparatively good preservation conditions
and plentiful numbers of arts and crafts” while the town of Zhu Jiajiao had “many arts and crafts
amongst its bronze and ceramic objects”. Therefore, the number of commodified holdings in
the nine counties may have outnumbered that in municipal Shanghai.

The Arts and Crafts company prioritized speedy liquidation. In the years that Zhong
Yinlan worked at the Sorting Committee, she often heard her superiors recite “we didn’t have
any foreign currency in the country, if we could sell our arts and crafts then we could make some
foreign currency.” In fact, not selling meant wasting because “if we can’t sell it then it’s just
going to take up space at the warehouse...I can’t keep things in the warehouse that I can’t sell,
that’s a business loss.” Therefore, the Arts and Crafts company insisted on selling in bulk:

750 Interview with Li Junjie, January 21", 2010.
753 Interview with Zhong Yinlan, January 5", 2010.
754 Interview with Li Junjie, January 21", 2010.
wholesale instead of piecemeal.

Arts and Crafts company associates asked sorting station employees to focus their work on exportable stock. Lu Songlin remembers a strong emphasis on well-sculpted, low quality jades. The Puxi road station, for example, had an unusually large jade bodhisattva that had no date markings, though its stylistic properties marked it as an expertly sculpted object made from lower-quality jade, most probably by craftsmen in Yangzhou. The museum didn’t want the bodhisattva because its jade was poor quality and, in comparison to the relics already in Shanghai’s collection, the object’s pedigree was relatively young. The Arts and Crafts company, however, saw its potential in Southeast Asia. One of the sales representatives later told Lu that “we sold that thing. For twenty thousand. I don’t know in what currency, sold it to someone in the Philippines. That company manager laughed all the way to the bank.”

The export trade also got stock from regional purchasing stations. Duoyun xian, for example, kept a station in the back. The stations allowed everyday Chinese to sell antiquities for cash. In fact, the Commission of Commerce decreed that purchasing stations “are responsible for collecting the privately-owned cultural relics and reproductions” nationwide. Station agents were instructed to target objects with high export value, which meant antiquities that foreigners liked to buy. These include “ceramics, bronzes, calligraphy and painting, stele, silk

755 Interview with Lu Songlin, June 16th, 2011.
tapestry with cut designs, embroidery, seals, ink and ink stone, coral, jade, jewelry, ivory, and snuff bottles." In short, the known canon of Chinese collectables for the international art market.

**On the Road**

By 1970, the Arts and Crafts Company set up shop at the Canton fair, a semiannual trade fair that targeted the international market. Twice a year, spring and fall, Hong Kong art dealers Hei Honglu and Y. F. Yang traveled from their home base to Guangdong to buy stock. These trips caused their families great anxiety. Hei “went wearing these dark glasses...we were worried he might be stopped by the Red Guards for the glasses.” During our interview, Hei Honglu perked up at the mention of his eye-ware and exclaimed “I still have those glasses!” They are his Cultural Revolution mementos.

Once dealers registered at the fair, they piled into the exhibition space. Sales representatives marketed everything from tea to silk robes, all produced in the PRC for overseas export. Art dealers frequented the booths marked for arts and crafts and the regulars knew they took a gamble on whenever they bought. “There was this unspoken rule at the time...they didn’t separate the old and the new.” In other words, an eighteenth century jade or snuff bottle

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758 Interview with Andy Hei, June 14th, 2010.

759 Interview with Hei Honglu, June 14th, 2010.

760 Interview with Andy Hei, June 14th, 2010.
could be sold alongside a modern-day version, or even reproduction, of the same thing. Displays covered the whole range of collectable antiquities and “whatever you found and bought, it depended on your eyes.” Furthermore, dealers “had to buy in bulk. You couldn't say I want this one and that one you had to say I want five hundred here and five hundred there. You buy them all and this is the price.” The sales representatives, in accordance with Arts and Crafts company goals, didn’t take singleton orders.

The Canton Fair determined the rhythm of the international Chinese art market. Dealers who did not attend the fairs in Guangdong “wanted to be [in Hong Kong] when the dealers got back from the Canton Fair.” Every spring and fall, British, American, and other overseas buyers flew into Hong Kong for the sole purpose of meeting fair attendees. Even Sotheby's and Christie's auctioneers, who began to explore the Hong Kong market in the early 1970s, arrived according to the Canton Fair's schedule. Hugh Moss, who began buying from Hong Kong dealers in 1968, explained that fair attendees “would buy the stuff in bulk in China come and sell it semi-retail in Hong Kong. But in fact they were selling to dealers like me and others who would then go and sell them all over the world.” In other words, the Canton Fair acted as a major supply node that regular attendees used to collect merchandise for their respective networks of art dealers who sold Chinese art from dealerships located across Asia, the

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761 Interview with Andy Hei, June 14th, 2010.
762 Interview with Hugh Moss, September 27th, 2010.
763 Interview with Hugh Moss, September 27th, 2010.
764 Interview with Julian Thompson, September 4th, 2009; Interview with Jim Lally, October 28th, 2009.
765 Interview with Hugh Moss, September 27th, 2010.
Middle East, Europe, and North America. As far as the international market was concerned, “The whole of China came out through Hong Kong...and then out to the rest of the world.”

The ready availability of Arts and Crafts company stock shaped Chinese art prices at the international level. “Between 1968 and 1973 the market in Chinese art went bananas.”

Cultural Revolution confiscations injected the market with previously unprecedented numbers of Chinese antiquities. Japanese, European, and American collectors, as well as new wealth in Hong Kong met that availability by “suddenly becoming very active...driving the market up like crazy.”

Even Canton Fair officials expressed shock at the profits that Arts and Crafts company stock turned overseas. Despite raising prices “by three or four times...many customers continue to purchase like mad.” In particular, “in the past snuff bottles sold for fifty Hong Kong Dollars (HKD), this time they sold for five hundred HKD. Fujian’s gold lacquer wooden figurines used

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to sell for ninety HKD, now more than six hundred HKD.” The China Ocean Shipping company confirmed that foreign dignitaries "show particular interest in...older arts and crafts like reproduction cultural relics, ceramics, bronzes, jades, stone, calligraphy and painting, jewelry, etc." These are precisely the categories of Chinese art objects whose prices inflated during the latter half of the Cultural Revolution.

The Arts and Craft Company raised prices at each successive Canton Fair. It used the fair as a barometer by which to standardize the price of exportable antiquities in the PRC. Price hikes often prompted buyers to protest and strike bargains under the table. In response, Arts and Craft Company administrators mandated that its sales team must “cooperate closely, stand firm in out-facing situations so...the opposition...pays according to this higher price.” At the same time, however, Canton Fair administrators wanted to deny that overseas demand drove price inflation. In all the Arts and Crafts Company documents I’ve come across, price adjustments always conclude with the phrase, “take care to keep [this] secret, don’t let foreign

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nationals know”.

It would be a mistake, however, to interpret anecdotal transgressions on the dealers’ part to mean anything more than the fact that bargaining is an integral part of the culture of international trade fairs. Dealers found the Canton Fair worthwhile despite price hikes. In comparison to prices in Hong Kong and overseas, mainland “things were so inexpensive...buying wasn’t a matter of selecting carefully.” They also considered the fair a good networking opportunity. Received knowledge told dealers that company representatives had the ability to “invite you to their companies directly, in Shanghai, Canton, or more inland.” What dealers wanted most was to find the individuals with authority to invite them to the Arts and Craft Company warehouses on the mainland. Such an invitation meant unfettered access to more antiquities and bypassing Canton Fair administration.

Warehouses invitations offered overseas dealers a further advantage. They came with official Arts and Company protection because the dealers had to arrive with enough cash to “buy by the lot.” When P. C. Liu went “he would go back to warehouse and say look, these these


773 Interview with Alvin Lo, June 14th, 2010.

774 Interview with Andy Hei, June 14th, 2010.

775 Interview with Andy Hei, June 14th, 2010.
these these here you leave here, the rest I want.” Dealers who got warehouse access essentially “eyeball everything on the floor” and took cratefuls of merchandise home. They bought at such impressive volumes because the Arts and Crafts Company demanded it, and because profit margins on the international market more than covered the cost of getting a few duds in a bulk order.

**New Alliances**

On September 13th, 1971, a plane crash on the Öndörkhaan grasslands in eastern Mongolia changed the course of the Cultural Revolution. The plane carried PRC Defense Minister Lin Biao, his wife and son, as well as several personal aids. All were supposedly fleeing for the Soviet Union as a result of Lin’s infamous break from Mao Zedong. No survivors emerged from the wreckage. To minimize panic throughout the country, the Chinese Communist Party did not disclose Lin Biao’s death for the next year.

Lin Biao’s disappearance galvanized sweeping political and administrative shifts throughout the PRC. It marked a turn in the Sino-Soviet split and shifted Cold War allegiances. At the state level, central bureau officials began to seek a *rapprochement* with the United States. At the local and regional levels, select individuals got rehabilitation notifications from work units that had purged them and cultural institutions that had ceased operations saw signs of renewal.

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776 Interview with Andy Hei, June 14th, 2010.
777 Interview with Andy Hei, June 14th, 2010.
In Shanghai, museums and libraries reopened their doors. Younger staff got transferred back from their respective reeducation programs and began putting together exhibition plans. Senior staff who had spent the past four or five years in segregated interrogation came back to work as well. Committees of scholarly communication made plans to bring American delegates to PRC museums, with focus on goals such as “advance scholarship, further international cooperation, and increase mutual understanding.”

Figure 4.1. Shanghai Museum employees showing Conservation Workshop facilities to members of an American Delegation to the PRC (1974). Published photograph in the Bulletin of the American Institute for Conservation of Historic and Artistic Works.

The staff made sure that international visitors didn’t see Cultural Revolution markers in the museum itself. Gallery guides steered foreign visitors away from any “signs that read

'Revolutionary Board' or 'Industrial Propaganda Team', and even removed signs for specific visits.\(^7^{80}\) The museum also expanded its Foreign Visitors' Reception Room. The staff wanted internationals to be able to spread out comfortably.

The Shanghai Museum changed its schedule to minimize contact between non-Chinese and “the great industrial, agricultural and military masses” in mainland China.\(^7^{81}\) International visitors came in the morning, while PRC citizens were admitted afternoons and all day Sundays.\(^7^{82}\) Admission prices, however, stayed the same. Visitors bought “individual tickets at five cents per head, pre-arranged group at three cents per person.”\(^7^{83}\) Those visiting the museum

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\(^7^{81}\) *Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji* [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghai Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.

\(^7^{82}\) *Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji* [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghai Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.

\(^7^{83}\) *Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji* [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghai Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.
with a foreign delegation had their tickets purchased, or arranged, ahead of time and didn’t wait in line.

The 152,977 individuals who visited the museum galleries in spring, 1972 saw the recent past on prominent display.\(^{784}\) The Shanghai Excavated Cultural Relics Exhibition showed archaeological material that ordinary people, as well as salvage archeology programs, unearthed during the Cultural Revolution. Gallery guides stressed that “during the Great Proletariat Cultural Revolution, active collaboration between the vast industrial and farming masses and cultural departments...protected important cultural relics.”\(^{785}\) The displays featured tools from the new stone age, which were salvaged from Qingpu county, Liantang commune when a river dredging project exposed them, as well as Tang dynasty Buddha statues and Ming dynasty silver that farmers retrieved from a swamp draining-project in Songjiang county.\(^{786}\) The exhibitions presented themselves as examples of Chinese cultural heritage preservation. Gallery guides

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\(^{784}\) Exhibition visitor data retrieved from Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chuTU wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meishu zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shangahi Municipal Youth Arts Exhibition> ] February 1972 – December 1972, B172-3-55, SMA, Shanghai.

\(^{785}\) Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chuTU wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meishu zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shangahi Municipal Youth Arts Exhibition> ] February 1972 – December 1972, B172-3-55, SMA, Shanghai.

\(^{786}\) Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chuTU wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meishu zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shangahi Municipal Youth Arts Exhibition> ] February 1972 – December 1972, B172-3-55, SMA, Shanghai.
bragged that “the party and the state prioritize the protection of excavated cultural relics...great achievements” in heritage protection.  

**The Qin Standard**

The Shanghai Museum put confiscated antiquities on display. The Chinese Bronzes Exhibition, later reconfigured as the Qin Emperor's Standardization Of Coins, Measurements And Language Exhibition, featured confiscations from the 1966 raids as well as municipal sorting stations. The exhibitions erased all indications of private collecting from the artifacts. Provenance was seen to undermine the “scientific nature” of the museum's work, so the staff emphasized the objects' archaeological significance instead.

The *Shang an tong fang sheng* (henceforth Qin Standard), a volumetric measuring standard, took center stage in this exhibition. The relic represented a standardized unit of weight in the Qin campaign to standardize units and measures – a campaign that many regard as one of the great achievements in the history of Chinese civilization. Signboards surrounding its display case ran ten lines long, outnumbering every other exhibition label except for the

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787 *Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meisha zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc's Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghi Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.

788 *Shanghai shi wenguanhui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhan chu <shanghai gumin yizhi yiji zhanlan>, xigao 'zhongguo taoci chenlie' deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau's Notices and Edits on the Preparation of <Chairman Mao's Historical Revolutionary Activity in Shanghai>, Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to “Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.

introduction at the museum entrance.

The exhibition used the standard to highlight Qin policies that paralleled existing PRC policies. The standardization of prices and units, for example, featured prominently. Black and white photographs showed the relic’s base, which “bears the Qin emperor’s edict unifying all China’s weights and measures in his twenty-sixty year”.790 Meanwhile, gallery guides asserted that the Qin emperor used this relic as the “measuring device to unify all of China’s unitary weights.”791 Visitors also learned that standardization allowed Chinese civilization to progress from slave ownership to a multi-ethnic, feudalistic country under centralized rule – a multi-ethnic society that the PRC’s centralized rule would later release from feudalism. Just as the standard enabled the Qin state to “rule heaven and earth”, integrating the standard into Chinese cultural heritage was part of an “inevitability in socio-economic development” that fostered the “further development of trade, government, and culture” in the PRC.792


The displays erased the standard’s provenance, in particular the crucial role that the Shanghai Museum played in raiding the Gong family, from whom the museum confiscating the standard in 1966. Museum records confirm that different constituents across the mainland had been searching for the standard since the establishment of the People’s Republic in 1949. The Shanghai Museum identified the Gong clan as the relic’s owners back in the 1950s. The family patriarch, however, refused to grant any access to the museum: “this thing was sold to foreigners by my father. We don’t have it in our family, please don’t come here again.”

The Shanghai Museum was not easily deterred. A member of the Gong family worked

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794 Zheng, Haishang shoucangjia, 52
at the Shanghai Flour Company. During the Cultural Revolution, Red Guards raided her house and notified the Shanghai Museum for support.\textsuperscript{795} The appropriations team found nothing, which prompted further searches at the homes of other clan members. Huang Xuanpei confirmed that museum staff followed all raids involving the Gong clan closely. Whenever they heard that a Gong family residence “was being raided we went to take a look.”\textsuperscript{796}

By the time the staff finally raided the estate that kept the Qin standard, the Red Guards had started without them. Gong family members “said this thing was already gone, it was thrown in the garbage.”\textsuperscript{797} The Red Guards didn’t recognize the Qin standard’s value “because you know...it looked like a coal shovel, it wasn’t very eye catching.”\textsuperscript{798} Museum staff dug it out of the trash. After filling out the requisite paperwork, the staff brought the standard, along with other appropriations, back to the Shanghai Museum. The team revealed nothing about the value of their find to the Red Guards. They simply “said you can leave this under the museum’s watch.”\textsuperscript{799} In a 1966 report to the Ministry of Culture, however, the Shanghai Museum rated its expropriation of the Qin Standard as one of the highlights of its history. The report called the standard “the most distinguished” antiquity amongst the “cultural relics that we continue to appropriate.”\textsuperscript{800}

\textsuperscript{795} Zheng, Haishang shoucangjia, 54
\textsuperscript{796} Interview with Huang Xuanpei, January 12\textsuperscript{th}, 2010.
\textsuperscript{797} Interview with Huang Xuanpei, January 12\textsuperscript{th}, 2010.
\textsuperscript{798} Interview with Huang Xuanpei, January 12\textsuperscript{th}, 2010.
\textsuperscript{799} Interview with Huang Xuanpei, January 12\textsuperscript{th}, 2010.
\textsuperscript{800} Zhonggong shanghaishi wei xuanhuany bu, shi wenhuaxju guanyu wenwu tushu ziliao waili gongzuo baogao ji jieshou beichao wenwu de yijian, [The People’s Republic of China Shanghai Representative’s Board Promulgation Department, Municipal Cultural Affairs Administration’s Report Regarding the Allocation of Cultural Relics,}
None of the above vicissitudes appear in the Shanghai Museum’s exhibition. The issues that raids and confiscations raised would have disrupted the exhibition narrative, which equated Qin dynasty bronzes with “the beginning of China as a unified, multi-ethnic country.” The show attracted more than four thousand visitors a day, and proved so successful that the staff took it on the road. Museum staff who participated nicknamed themselves “light calvary for cultural and museum propaganda work” because, they argued, the trip represented a pivotal marker on the road to socialism. The roadies attracted 544,612 visitors from eleven factories, seven counties, forty-one communal production teams, and eight military units. One

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801 Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzhi, 1976, Shanghai, Shanghai, Shanghai shi wenguan hui, shi wenhua ju guanyu fazhan bangong yiyi, xuanzh
particularly enthusiastic individual even gave the museum an account of how many man-hours the exhibition saved he and his fellow workers. He worked at an electrical plant in Yangshu district with more than 1,400 other men. According to his calculations, “seven rounds of 200 workers will need four hours to make a round trip to the city center, using a total of 5,600 work-hours.” The traveling museum exhibition “only cost us about fifty work-minutes per person...that doesn’t disrupt production, saves the country more than five-hundred workdays, and more than 350 RMB in transportation costs.” By catering to ordinary people and delivering Chinese cultural heritage to their door, the museum showed its commitment to revolution. As a farmer's representative in Qingpu county concluded, “the museums used to work behind closed doors. Now they work in the open. That's revolution.”

Professionalization

Cultural Revolution campaigns sharpened existing differences between the senior

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805 Shanghai shi wenjuanhui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhanchu <shanghai gemin yizhi yiji zhanlan>, xiugai 'zhongguo taoci chenlie' deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau's Notices and Edits on the Preparation of <Chairman Mao’s Historical Revolutionary Activity in Shanghai>, Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to "Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.

806 Shanghai shi wenjuanhui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhanchu <shanghai gemin yizhi yiji zhanlan>, xiugai 'zhongguo taoci chenlie' deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau's Notices and Edits on the Preparation of <Chairman Mao’s Historical Revolutionary Activity in Shanghai>, Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to "Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.

807 Shanghai shi wenjuanhui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhanchu <shanghai gemin yizhi yiji zhanlan>, xiugai 'zhongguo taoci chenlie' deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau's Notices and Edits on the Preparation of <Chairman Mao’s Historical Revolutionary Activity in Shanghai>, Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to "Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.
museum staff and the Class of 1952. Junior employees underwent segregated interrogation as well as reeducation programs, but “we weren’t the main targets of the group criticisms.” The first generation of museum employees, “like our old museum President, and Xu Senyu, Xie Zhiliu, those were the main targets.” Senior staff got segregated interrogation straight through. The class of 1952, on the other hand, could either transfer into reeducation work or supervise the senior staff’s interrogations. As Chen Peifen explained, the “older generation were all asked to stand aside” while the Class of 1952 “was in charge.” Consequently, for the first time since they started their antiquarian training programs in 1960, the Class of 1952 acquired responsibilities that put them on a par with their superiors.

Chen Peifen found herself thrust into leadership when her former supervisor, Hu Bo, committed suicide. She became an assistant division leader and keeper of the museum’s storehouse for seized antiquities. Between 1966 and 1974, Chen also supervised senior staff.

Chen gave Xie Zhiliu, the senior painting specialist, menial tasks to occupy the hours between interrogations. This responsibility gave Chen, a junior employee in her early thirties, complete authority over Xie, a senior administrator in his late fifties. Museum President Shen

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809 Interview with Li Junjie, January 21st, 2010.
810 Interview with Li Junjie, January 21st, 2010.
811 Interview with Chen Peifen, January 25th, 2010.
812 Interview with Chen Peifen, January 25th, 2010.
813 Interview with Chen Peifen, January 25th, 2010.
Zhiyu also worked for her. “I asked him to help write Arabic numbers...copy catalog cards or something.”\textsuperscript{814} In addition, Chen managed Zhang Gongwu and Li Hongye, two older employees who specialized in cataloging and appraising. Zhang and Li “were so afraid...when they had to go to meetings, the minute they opened their mouths they were wrong.”\textsuperscript{815} During their criticism sessions Zhang and Li “were always told off by the others, and if they didn't say anything then they were interrogated about why they didn't say anything.”\textsuperscript{816}

Chen had all of her charges inventory confiscations. Zhang and Li packed because “I knew that they were very good at putting things away.”\textsuperscript{817} Xie just wanted to read and take naps. To keep him from sleeping, Chen assigned him “to write labels on the paintings”.\textsuperscript{818} This assignment took advantage of Xie's appraisal skills. The museum had already commissioned covers and boxes for all its seized antiquities but “no one wanted to write the labels.”\textsuperscript{819} Chen explained that “the calligraphy became part of the art work, if you don’t write well it looked bad. You have to look for someone who knew how to write.”\textsuperscript{820} Xie also identified confiscated antiquities. The task “wasn’t easy...sometimes [the artists] signed their courtesy name, sometimes they wrote their nicknames, there were a lot of names.”\textsuperscript{821} Chen recorded these projects' progress for the museum’s Revolutionary Rebels.

\textsuperscript{814} Interview with Chen Peifen, July 3\textsuperscript{rd}, 2009.
\textsuperscript{815} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{816} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{817} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{818} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{819} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{820} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
\textsuperscript{821} Interview with Chen Peifen, January 25\textsuperscript{th}, 2010.
Managing senior employees gave Chen a sense of authority, both through how others reacted to her and how she interacted with her former superiors. Zhang and Li “were very grateful for the job.” They deferred to Chen on decisions like “how do you want things to be put away?” As the revolution progressed “several people who came to work.” In other words, Chen became the manager of a large cohort of older employees, all of whom saw her as both their professional and political superior. Visitors who recognized Xie Zhiliu’s handwriting expressed surprise. “Some people don’t believe their eyes, why would Xie Zhiliu come to the museum and do this kind of work.” Chen replied “well he did this work, he liked it, and he was supposed to do it.” Before the Cultural Revolution, Chen reported to two immediate supervisors. Between 1966 and 1974 she was her own supervisor, with only Revolutionary Rebels to report to. In our interviews, Chen describes these responsibilities with pride. She never had reeducation because “I already had a job...to manage that group well there was a lot to do.” The experience even set her managerial style. “I believe in people having something to do...being bored and doing nothing is not good.”

Assigning senior staff to menial tasks worked to the museum’s advantage. Zhang and Li kept Revolutionary Rebels from rifling through the confiscations. They “locked the door...then

822 Interview with Chen Peifen, July 3rd, 2009.
823 Interview with Chen Peifen, July 3rd, 2009.
824 Interview with Chen Peifen, July 3rd, 2009.
825 Interview with Chen Peifen, January 25th, 2010.
826 Interview with Chen Peifen, January 25th, 2010.
827 Interview with Chen Peifen, January 25th, 2010.
828 Interview with Chen Peifen, July 3rd, 2009.
when they left they wrote down for me who locked up and when.” Xie identified antiquities that few others could discern. “Once in a while he could go back and correct the card catalogs too...he knew how to do it and he wrote just so fast.” Xie’s calligraphy even enhanced the confiscations’ value. “What can you say about Xie Zhiliu’s calligraphy? Usually his calligraphy costs thousands per word”.

Young museum employees also advanced their careers through working at municipal sorting stations. Both Li Junjie and Lu Songlin “joined [the station’s] leadership team.” When Li Junjie resumed museum work in the early 1970s, his leadership role at the Puxi road boosted his standing in the Chinese Communist Party and helped him win upper administrative roles.

Sorting confiscations gave antiquarians-in-training like Zhong Yinlan and Zhu Chenwei their first opportunity to evaluate art independently. “At the time, real experts were made to stand aside, they couldn’t do anything.” While Zhong and Zhu’s “appraisal skills and whatnot were not up to the level of the older experts,” they literally were the only ones with the minimum qualifications required to carry out the job. Zhong herself asserted that connoisseurship expertise correlates directly with the number of antiquities seen. “You can’t only look at the

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829 Interview with Chen Peifen, January 25th, 2010.
830 Interview with Chen Peifen, January 25th, 2010.
831 Interview with Chen Peifen, January 25th, 2010.
832 Interview with Wang Qianbi, June 28th, 2010.
833 Interview with Li Junjie, January 21st, 2010.
834 Interview with Li Junjie, January 21st, 2010.
good painters, it's important to recognize an entire period”. The Sorting Committee's storehouses had enough stock to outline several periods. Li Junjie assessed Zhong's expertise as follows: “her real knowledge of appraisals...she learned from working at the Sorting Committee...in the beginning we weren’t authorities, we couldn’t even be called authorities. But afterwards, that process made you an authority.” One might say that without the sorting station, Zhong Yinlan would not be a member of the National Committee of Cultural Relics today.

Even employees who worked in museum security got a leg-up from participating in Cultural Revolution campaigns. Lin Biao's Number One Command, a countrywide vigilance against Soviet attack, mandated that cultural institution employees participate in wartime preparations against the USSR. The Shanghai Museum participated by shipping their best antiquities to a set of caves in Anhui. This required transporting more than 300 trunks of books, packing 11,783 antiquities, as well as recruiting security guards for patrol duty.

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835 Interview with Zhong Yinlan, January 5th, 2010.
836 Interview with Li Junjie, January 21st, 2010.
837 The Guojia wenwu jianding weiyuan hui (National Committee of Cultural Relics) was first established on January 26th, 1983. It comprises a fellowship of nominated antiquarians who perform appraisals on behalf of the state, perform commissioned research on cultural relics, and recommend cultural heritage policies. The categories of expertise include (as of 2005): Calligraphy, painting, and stelle rubbings, Contemporary calligraphy and painting, Ancient texts, Ceramics, Bronzes, Jades, Coins, Miscellaneous, and Modern historical artifacts. For more on the committee see the State Administration of Cultural Heritage website Available <http://www.sach.gov.cn> [May, 2011]
838 Interview with Wang Qianbi, June 28th, 2010.
839 Both the Shanghai Museum and the Shanghai Library participated in this program, and shared space in the Anhui mountain facility. According to the Shanghai Library, transporting the books alone required “500m² of space, a dozen moving vans...and 100KG of plastic bags”. Shanghai wenhua xitong ge weihui (chou) guanyu tushu, wenwu zhanbei ji Lu Xun mu zhenxiu deng qingshi, baogao, pifu, [Shanghai's Cultural Organization' Revolutionary Board's (Preparatory) Requests, Reports, and Directives Regarding the Wartime Preparation of
administrators regarded the Anhui project as “a secret mission.” Participating individuals earned the administration’s utmost trust.

Some guards patrolled the caves “for a few months, others went for one or two years.” Only younger men met the survival criteria. “Say it snows, then the roads get stuck and you can’t go in, then your food and daily needs they all get affected.” Feng Xiaogeng, who guarded the caves from 1969 – 1972, kept company with a group of two to five other colleagues. The museum “rented some spaces for us to sleep... that factory had space for us to sleep...we couldn’t always find things to eat.” Those who went left their families behind. Feng’s wife, for example, raised their two kids alone.

Those who guarded the caves came back as heroes. Feng got promoted to associate director of the Conservation Workshop. He didn’t have the same skill set as restorers who “knew how to do it all, draw, print, reproduce”. On the other hand, he worked on a top-secret project and proved his worth as a Chinese Communist Party member. As Feng boasted, other restorers “came from society” and just didn’t have the level of trustworthiness that the administrators bestowed on the guards at Anhui.
Take Charge

The Class of 1952 quickly found themselves working jobs that their former superiors vacated, or could no longer perform given Cultural Revolution politics. When the Shanghai Museum resumed normal operations in 1972, its biggest concern was installing programs that matched the Gang of Four’s criteria: “Promulgate the objects that workers and the people created.” The museum’s existing exhibitions faced vitriolic criticism from Gang of Four supporters. The ancient antiquities galleries, for example, “were criticized for displaying religious objects because when people see Buddhas they prostrate and start kowtowing”, and had to be shut down. The urgent need to reinvent the museum and its exhibitions made the Class of 1952 realized that they, more than ever, were the ones that determined the museum’s future.

Under Gang of Four rule, all museum exhibitions “had to talk about how excellent laboring citizens created history”. Both written content and gallery scripts went through an official approval process. That meant meeting the expectations of Mao Zedong’s wife Jiang

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846 Interview with Li Junjie, July 7th, 2009.
847 Interview with Li Junjie, July 7th, 2009.
848 Interview with Li Junjie, July 7th, 2009.
849 Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meishu zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghai Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.
Qing, leader of the Gang of Four and gatekeeper for public cultural displays in the PRC. The Class of 1952 kept proposals conservative. “Beijing did an archeology exhibition, so then Shanghai also did an archeology exhibit.” Before the exhibitions premiered, inspectors listened to gallery guides recite narratives meant for local, national, as well as international guests. The process even made seasoned guides nervous – many were seen repeating tour scripts to themselves before inspections.

Exhibitions that supported PRC drives for land rights and workers’ solidarity got approved easily. The Ancient Chinese Ethnic Minorities’ Bronzes And Arts And Crafts exhibition even got industry participation. The museum invited workers from the Shanghai Metalworks Factory and the Shanghai Ceramics Factory for special “panel discussions and special viewings.” The panels stressed the history of Chinese civilization in the Xisha or Paracel islands, an archipelago that China, Taiwan, and Vietnam all wanted sovereignty over. Every visitor, domestic or foreign, heard gallery guides recite that recent excavations “demonstrate that Chinese people have lived and worked in the south sea islands for hundreds

[852] Shanghai shi wenhua xitong gewei hui (chou), shi wenguan hui deng guanyu juban chutu wenwu, zhongguo taoci, qintong qi zhanlan ji <Shanghai shi Qing shaonian meishu zhanlan> deng de baogao, pifu, [Shanghai Municipal Cultural Administration Revolutionary Board (Preparatory), Municipal Cultural Relics Administration, etc’s Report and Rescripts Regarding Preparations for Exhibitions on Excavated Relics, Chinese Ceramics and <Shanghai Municipal Youth Arts Exhibition>] February 1972 – December 1972, B172-3-55, SMA, Shanghai.
[854] Shanghai shi wenhuanhui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhanluo <shanghai gumin yizhi yiji zhanlan>, xiugai ‘zhongguo taoci chenlie’ deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau’s Notices and Edits on the Preparation of <Chairman Mao’s Historical Revolutionary Activity in Shanghai>, Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to "Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.
and thousands of years.”

The launch of Jiang Qing’s 1973 Criticize Lin (Biao), Criticize Confucius Campaign, however, made things difficult for museum staff. “She wanted to use the Legalists’ things as an example, and wanted the calligraphy and painting exhibitions to reflect this historic struggle.”

The municipality needed a show to galvanize “the great industrial, agricultural, and military masses...to use Marxist-Leninism and Maoist ideas to infiltrate the resource grounds for ancient Chinese painting.” The Class of 1952 couldn’t do it. As Li Junjie pointed out, “calligraphy and painting are made by intellectuals!”

The painting exhibition was a disaster. The municipal inspection team panned everything. The museum staff had to revise all plans. When the show finally opened in 1975,

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855 Shanghai shi wenhuahui, shi wenhua ju guanyu choubei <mao zhuxi zai hu gemin huodong shi ji zhanlan>, huifu zhanchu <shanghai gemin yizhi yiji zhanlai>, xiugai ‘zhongguo taoci chenlie’ deng de qingshi, pifu, [Shanghai Municipal Cultural Relics Management Administration And Municipal Cultural Bureau’s Notices and Edits on the Preparation of <Chairman Mao’s Historical Revolutionary Activity in Shanghai>], Re-exhibition of <Shanghai Historic Revolutionary Locations> and Edits to “Chinese Ceramics Display, etc], March 1976 – December 1976, B172-3-214, SMA, Shanghai.

856 Interview with Li Junjie, July 7th, 2009.


858 Interview with Li Junjie, July 7th, 2009.

859 Shanghai shi wenhua ju guwei hui, shi wenguan hui deng guanyu ju ban <Qin zhan>, <pilin picong tupian zhan>, xiugai <zhongguo huihua chenlie>, <zhongguo qingtongqi chenlie> deng de qingshi, pifu [Shanghai Municipal Cultural Bureau’s Revolutionary Director’s Board and the Municipal Cultural Relics Administrative Board, Etc’s Proposals and Rescripts on Preparing the <Qin Exhibition>, <Anti-Lin Biao, Anti-Confucius Images Exhibition>, Edits to <Chinese Paintings Exhibition>, <Chinese Bronzes Exhibition>, Etc] February 1974 –
visitors walked away confused. A Jiangnan Ship Building Factory representative “couldn’t tell how much education I got from today’s exhibition, I don’t know what it’s all about, what am I supposed to do when I leave?” Workers from the three upper harbor districts felt “Confucian paintings...took the dominant spot, it makes me feel like the right doesn’t crush the wrong.”

Furthermore, visitors clamored for more contemporary Chinese paintings. “The Cultural Revolution had been going on for eight years, good paintings must be in abundance.” The museum, however, had no interest in paintings postdating 1795 because it did not see those categories of art as integral to Chinese cultural heritage. The Class of 1952 had to admit failure.

The painting fiasco put the museum under intense scrutiny. When city officials visited, they complained that conservation standards “did not reflect what the city wanted.”

Inspectors complained that “even with sealed doors and windows, a de-humidifier can only take

October 1974, B172-3-130, SMA, Shanghai.


863 Interview with Li Junjie, July 7th, 2009.
care of a space of 30 square meters, so it's only effective in our storerooms.”\textsuperscript{864} They found out that every week, gallery guides helped haul “these huge rocks of lime that we put next to the exhibition rooms to suck out the humidity”, a method that inspectors found unscientific and backward.\textsuperscript{865} Critiques quickly escalated to attacks. The municipality soon asserted that the museum staff made no progress in socialist enlightenment despite participating in Cultural Revolution campaigns.\textsuperscript{866} To the staff's horror, “they said that the Shanghai Museum has not reformed, our thoughts cannot keep up with the times.”\textsuperscript{867}

The municipality proposed that the museum overhaul its infrastructure. City officials wanted to “send peasants and soldiers into the pool of Shanghai Museum workers” and replace the Class of 1952.\textsuperscript{868} This plan not only showed up in personal communications between museum and municipal employees, but also in official reports on institutional progress. Municipal surveys concluded “we should allow the industrial, agricultural and military masses to participate...add new blood into museum work.”\textsuperscript{869}

The Class of 1952 perceived these demands as threats. They had just experienced, and escaped, years of difficult campaigns. They had also just established a foothold in the work unit


\textsuperscript{865} Interview with Zhong Yinlan, January 5th, 2010.

\textsuperscript{866} Interview with Li Junjie, July 7th, 2009.

\textsuperscript{867} Interview with Li Junjie, July 7th, 2009.

\textsuperscript{868} Interview with Li Junjie, July 7th, 2009.

\textsuperscript{869} Interview with Li Junjie, July 7th, 2009.
in which they invested most of their careers. Any administrative changes made from the outside loosened their footholds. Their profession was under threat.

The Class of 1972

The Class of 1952 undertook a project to reinvent the Shanghai Museum. Using the same language that municipal inspectors employed in their critiques, the Class of 1952 argued that they knew the best way to get “new blood in the museum.” They alone had the skill sets to select and train new recruits, and prevent the PRC’s Red antiquarians from dying out.

Zhu Shuyi and Yang Hui assembled detailed recruitment plans. The Class of 1952 had specific goals in mind. They considered existing candidates, Sent-down youths who left school to work in the municipal reeducation program known as chadui luohu (commune inserts), useless riffraff because their formal education stopped in 1966. Instead, the museum staff wanted to recruit “a group of people who were sent down in '66...at least if they were the class of 1966 they graduated from high school.”

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870 Interview with Zhu Shuyi, January 15th, 2010.
871 This managerial tactic is consistent with that in other sectors. For examples see James A. Wall, Jr., “Managers in the People's Republic of China”, The Executive, 4, no. 2 (1990): 19-32.
872 Interview with Li Junjie, July 7th, 2009.
Zhu and Yang had to search widely to find young high school graduates. The pair had to obtain the Ministry of Labor's permission just to find out where these youths were. “Some places...that we went to to look for these employees there was no transportation, Yang Hui and I had to walk for several hours to get down there.”

The recruits had to pass rigorous inspections. The municipality only allowed work unit transfers for young people of innocuous family backgrounds, with industrial/agricultural work experience, and favorable recommendations from their local production unit.

By autumn of 1972, the Shanghai Museum got thirty recruits from Nanhui county, located forty-seven miles (seventy-five KM) southeast of downtown Shanghai. The Nanhui commune administrators gave the museum full access to its personnel files, which “talked about family background, their education, the labor society's conclusions on the workers themselves...whether they were activists.” Zhu and Yang used these files to select “the top of the bunch...because we wanted some good people.”

The municipality were satisfied with Zhu and Yang's selections. Before admitting the Class of 1972, municipal inspectors “would say, oh the intellectuals have not found reform yet.”

Identifying the right recruits, however, showed that the museum understood the Cultural Revolution. As Li Junjie explained, once the Class of 1952 integrated the Class of 1972
into museum administration, “we were allowed to work with the public propaganda division”, a managerial transition that signaled true corroboration from the municipality.\footnote{880}

The Class of 1972 included ten women and twenty men between the ages of twenty and twenty-five, all of whom roomed and boarded in the museum. The museum staff had to create dormitories. “These kids were from Nanhui. They had no place to stay in Shanghai.”\footnote{881} The women shared one giant room, while the men had several smaller rooms. “The girls lived on the 7th floor and the boys lived on the 8th and 9th” floors” of the museum.\footnote{882}

The new recruits felt chosen. Municipal officials visited and dubbed them the museum’s Crimson Successors, going as far as to tell “them at an official conference that they were there to reform the intellectuals at the Shanghai museum”.\footnote{883} When I asked Qiu Jinxian, a member of the Class of 1972, whether it was difficult to adjust to Shanghai she replied no. “We were the Crimson Successors, we were especially favored, the previous batches of recruits talked about us in a slightly jealous way.”\footnote{884}

For the first six months, the Class of 1972 took classes with the Class of 1952 and hunted for apprenticeships. There were classes in “ancient Chinese language, history...bronze, calligraphy and painting, and ceramics.”\footnote{885} New hires were mentored around the clock. When the junior employees “got up and had to have their exercises” early in the morning, the Class of

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\textit{880} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.  \\
\textit{881} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.  \\
\textit{882} Interview with Qiu Jinxian, August 10\textsuperscript{th}, 2009.  \\
\textit{883} Interview with Qiu Jinxian, August 10\textsuperscript{th}, 2009.  \\
\textit{884} Interview with Qiu Jinxian, August 10\textsuperscript{th}, 2009.  \\
\textit{885} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.}

1952 were there.\textsuperscript{886} The recruits had all seven days of the week planned.\textsuperscript{887} Even recreational activities had an educational component. Whenever the museum sponsored outdoor exhibitions Zhu Shuyi “went with [the new hires], waited in line...and then when we were done looking at the exhibition we walked all the way back, like we were going to school.”\textsuperscript{888} These activities helped integrate the Crimson Successors into metropolitan life, which many had never experienced prior to joining the museum.

The Class of 1952 designed apprenticeships for the new recruits.\textsuperscript{889} Wang Youzhi, for example, wanted to do archeology. Zhu Shuyi recalls asking Wang, “why do you like archeology, I said you guys don’t know, archeology is a pretty tough job.”\textsuperscript{890} Wang replied “since I was a little boy. When other people were digging up coffins and things like that I would get all excited.”\textsuperscript{891} Zhu reported this to the archeology department, which agreed to train him.\textsuperscript{892}

Some rotated through several departments in order to “find out what interested us.”\textsuperscript{893}

The Class of 1952 designed a part exam, part interview process to ensure that undecided members of the Class of 1972 “got the kinds of jobs they wanted, and that the jobs that they

\textsuperscript{886} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{887} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{888} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{890} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{891} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{892} Interview with Zhu Shuyi, January 15\textsuperscript{th}, 2010.
\textsuperscript{893} Interview with Qiu Jinxian, August 10\textsuperscript{th}, 2009.
selected for themselves matched their capabilities.” Qiu Jinxian settled on the Conservation Workshop. She started her day brushing paper for the repair masters. “After dinner in the canteen we went back to the repair room to practice, went to bed at 9 or 10 PM, then got up the next morning to work again.” Exam scores determined salaries. “Some went from forty-two to forty-five RMB a month. I remember starting at thirty-six, then we went to forty-two.” The Class of 1972 did well. When Qiu “left the Shanghai museum in 1987 I was at a salary of eighty-six RMB a month.” By way of comparison, high school teachers made between forty and fifty RMB a month.

The Class of 1972 had better career prospects, on average, than their cohorts. Between 1968 to 1972, more than twenty million urbanites between the ages of sixteen and twenty were taken out of school and resettled in the countryside. Their lack of formal education and training made the Sent-down youths some of the most socially and economically vulnerable individuals in China. Many received no education in a time when the rest of the world, which would soon come to recruit and invest in the PRC, studied, trained, and worked in industries. The Class

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894 Interview with Zhu Shuyi, January 15th, 2010.
895 Interview with Qiu Jinxian, August 10th, 2009.
896 Interview with Qiu Jinxian, August 10th, 2009.
897 Interview with Qiu Jinxian, August 10th, 2009.
of 1972, however, received enough formal training to enable them to “become the people who took over major positions” at the Shanghai Museum.899

The new recruits’ apprenticeships also marked the passing of their teachers’ teachers – the Shanghai Museum’s senior staff. Within the decade, the majority of individuals who taught Shanghai’s original antiquarian training program, such as ceramics specialist Ma Zefu (1894 – 1976), stele specialist and former museum President Xu Senyu (1888 – 1971), bronze specialist Jiang Dayi (1904 – 1981), and painting specialist Shen Jianzhi (1901 – 1975), succumbed to disease.900 The Class of 1952 reach out to their teachers. Throughout 1975, Zhong Yinlan visited Shen Jianzhi and helped him obtain end-of-life care. When medical services refused to drive Shen to the hospital she and another colleague found a canvas sheet, put Shen in the middle, and carried him to a facility on Siping road.901 Jiang Dayi asked Chen Peifen, his student, to help take care of his son, a mute who was in his late fifties. Chen said “okay, I can do that, I’ll take responsibility.”902

The Class of 1952 got a sense of institutional continuity from taking care of their teachers and training the Class of 1972.903 Xu Yonxiang “shared the same office” with Customs

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899 Interview with Li Junjie, July 7th, 2009.
901 Interview with Zhong Yinlan, June 16th, 2009.
902 Interview with Chen Peifen, June 22nd, 2009.
903 This is consistent with findings in other cultural industries. For examples see Yuxiao Wu, “Cultural Capital, the
inspector Shen Jinxin, who trained the former in antiquities appraisal. After occupying the same office for fifteen years, Shen retired, at which point Xu took over at Customs. Qiu Jinxian, who left the PRC in 1987 and now works in Chinese Painting Conservation at the British Museum, stays in contact with her Conservation Workshop mentors. When she first left the PRC “my teacher gave me the set of all the repair materials that I brought to Britain.” When she visits Shanghai “he still gives me stuff.” In other words, the two classes maintained relationships that lasted well beyond the Class of 1952’s retirement, and take pride in each other’s accomplishments. When I interviewed Zhu Shuyi, for example, she insisted on showing off group photos and boasted that even those members of the Class of 1972 who went overseas still “send me something every year.”

**Overseas Delivery**

Zhong Yinlan started appraising Arts and Crafts Company stock a few months after she gave birth to her first child in 1972. She had to work all over southeastern China and traveling put her out. “The living conditions were very bad” and she “had no milk.” She could only come home four days a month so her mother took care of the newborn. They made “thin porridge, put it in a milk bottle and fed him that way.”

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904 Interview with Xu Yonxiang, July 8th, 2009.
905 Qiu started her position at the British Museum in 1988.
906 Interview with Qiu Jinxian, August 10th, 2009.
907 Interview with Qiu Jinxian, August 10th, 2009.
908 Interview with Zhu Shuyi, January 15th, 2010.
909 Interview with Zhong Yinlan, July 10th, 2009.
The appraisers inspected stock in Shanghai, Suzhou, as well as Arts and Crafts Company “storage facilities...in Ningbo”, a seaport city in Zhejiang province.\textsuperscript{911} The company kept “these little structures nearby, like small alleyways and shacks.”\textsuperscript{912} The staff lived in these shacks for the duration of their audit. There was no furniture, so they created makeshift beds by putting a board between two chairs. Winters “were so cold...we would wash our towels at night, and in the morning the towels would have turned to ice!”\textsuperscript{913}

The auditors had to work outdoors because the storehouses had no electricity. Zhong and her cohorts huddled under eaves or gathered in courtyards because the light there was good. They took turns bringing antiquities outside for inspections, then back inside for storage.

Shanghai Museum employees also packed and inspected Arts and Craft Company stock at municipal sorting stations. Shen Minren was one of a three-person team that the museum sent to pack up at Puxi road in the mid-1970s. The three were told to put everything into boxes for the Arts and Crafts Company. “They had all this stuff left over... big piles on the floors.”\textsuperscript{914} Once the boxes were ready the three waited for the company to “send someone over, we signed it, they took it, and they sold it” overseas.\textsuperscript{915}

Dealers who got invited to buy direct from Arts and Crafts Company warehouses confirm that the corporation kept their stock in similar conditions throughout the country.

\textsuperscript{911} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\textsuperscript{912} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{913} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.
\textsuperscript{914} Interview with Shen Minren, June 16\textsuperscript{th}, 2011.
\textsuperscript{915} Interview with Shen Minren, June 16\textsuperscript{th}, 2011.
Hugh Moss, one of the few British art dealers who got invited to the company’s Beijing warehouses, describes his experience as follows. He arrived in 1974. An entourage of “minders...took me to a little warehouse on the western, northwestern, edge of Beijing, full of snuff bottles which were my main interest.” There, Moss saw “literally, dozens and dozens of cardboard boxes, full of snuff bottles. No wrapping no nothing. It looked like they had just been shoved in there.” Moss’ Hong Kong contacts confirmed that “most of them would then go by the box to the Hong Kong dealers who would then shift through it, send it to their glass guy get all the little chips out and polish them and they would come out just fine at the end of the day.” The quality of Arts and Crafts Company stock varied from spectacular to quotidian.

Whether through the Canton Fair or direct sales, this was what sorting and purchasing stations all over the PRC supplied the Arts and Crafts Company, and in turn, the export antiquities trade.

The demand for export antiquities soon changed the look of art dealerships in the PRC. By the time Zhu Junbo started working at Duoyun Xian in 1973, it bore no resemblance the store in which Sun Jiecong received her delegation of unidentified officials back in 1966. In Sun’s day the store had three operational floors and a purchasing station in the back. The first floor sold scholar’s studio implements. “There were bronzes and stones, stele rubbings, pens.”

The second floor stocked calligraphy and painting and the third floor was office space. By the

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916 Interview with Hugh Moss, September 27th, 2010.
917 Interview with Hugh Moss, September 27th, 2010.
918 Interview with Hugh Moss, September 27th, 2010.
919 Interview with Sun Jiecong, December 20th, 2009.
time Zhu started, “we closed the upper and lower floors” and just had the purchasing station. The painting and calligraphy gallery got converted into a foreigners-only salon. The staff put up some paintings and made it clear that “these things can only be sold to foreigners, not Chinese people.” In fact, “only foreigners can go upstairs, if you were local you could not go upstairs.”

The Arts and Crafts Company made the antiquities trade one of the few work units in Shanghai with the authority to receive foreign visitors. Dealers had to pay special attention to the well being of non-Chinese customers. Whenever the “big noses” walked up to Duoyun Xian, Zhu and his cohorts had to “deter local residents from gathering and watching”. Employees got constant reminders to conduct themselves “without servility, but also without obnoxiousness”.

920 Interview with Sun Jiecong, April 28th, 2010.
921 Interview with Sun Jiecong, April 28th, 2010.
922 Interview with Sun Jiecong, April 28th, 2010.
Antiquities purchasing stations became Shanghai’s de-facto pawn shops. Cultural Revolution-era salaries were a pittance. Zhu Junbo, for example, earned 17 RMB a month. He explained that, “Your salary was calculated by how much grain you had to buy, how many liang of oil, how many liang of meat...There’s grain purchasing coupons and grain purchasing cards, and you guard this with your life...So what happens if someone gets sick? You have to get the money somehow, so if you have something in the family then you sell it. And you can only sell to the state.”

Chinese who sold antiquities to purchasing stations went with all manners of personal documentation. The municipality tracked people through these records, making note of those who sold unusually large quantities. Private art dealing was forbidden and these records helped regulate the market. The only way to exchange antiquities for cash was through purchasing stations. “It was like a part of civic security...you have to sell to state-owned companies.” The policy caused contention - sellers muttered that the PRC State kept earnings low and purchasing stations regulated for the same reason; to extract as much as possible from the private sector.

708, SMA, Shanghai.
926 Interview with Zhu Junbo, December 17th, 2010.
927 Interview with Zhu Junbo, December 17th, 2010.
930 Interview with Zhu Junbo, December 17th, 2010.
Appraisal Conflicts

Museum employees soon identified two issues in the export trade. Firstly, they objected to selling in bulk. The onionskin catalogs organized sales by price. Buyers who ordered from the catalog “can say you give me one hundred objects from the ten RMB category, one hundred objects from the twenty RMB category, because for this order I want two hundred items.”

The Class of 1952 asserted that bulk sales minimized profits. Some also suggested that bulk sales encouraged mistakes. “Everyone knew that during the Cultural Revolution they were raiding, even overseas, they knew that they were taking all the precious materials.” Therefore, “Japanese and Hong Kong people...suspected that there were good things in there”, and “if they can take one good thing out of the hundred or thousands of things, then they’re making bank.”

The museum raised bulk sales as an official complaint to the State Administration of Cultural Heritage. The staff described bulk buyers as “the mice that fell into the rice pot, so thrilled!” Wholesale prices made the PRC lose profits while “those Southeast Asians, those Hong Kong people, they made a bucket-load of money.” The museum staff insisted that the Arts and Crafts Company sell antiquities piecemeal, in order to maximize profits over time.

The State Administration of Cultural Heritage agreed. The museum soon received

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931 Interview with Zhong Yilin, July 10th, 2009.
932 Interview with Xia Shunkui, April 26th, 2010.
933 Interview with Xia Shunkui, April 26th, 2010.
934 Interview with Li Junjie, January 21st, 2010.
935 Interview with Lu Songlin, September 24th, 2009.
936 Interview with Lu Songlin, September 24th, 2009.
“notification saying that ‘Arts and Crafts Company cannot export in bulk.’” Canton Fair representatives had to “sell fewer at higher prices, keeping a thin stream [of product] that flows longterm.” The museum also gained more authority over export transactions. All Arts and Crafts Company stock in the eastern China came under the Shanghai Museum's watch and the staff could bar any of it from export. Zhong Yinlan and her cohorts even started traveling to the Canton Fair, where they appraised stock before merchandise went on display.

The Shanghai Museum’s second objection targeted the 1795 demarcation. Appraisers felt the demarcation made too much available for sale overseas. The museum staff warned that if this trend continued, “we would have nothing left, a big gap in collections of modern Chinese art.” They argued that existing export practices allowed non-Chinese nations to become more advanced scholars of modern Chinese art than the Chinese themselves. “In the future if we’re

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937 Interview with Li Junjie, January 21st, 2010.
938 Guowu Yuan, Shangye bu, Shanghai haiguan, Shanghai shi diyi shangye ju, waiyu gongsi guanyu pizhuan jiaqiang wenwu, shangye guanli he baohu zhence ji chukou gongyipin ticai, kucun chuli yijian, waiyi chuanyuan, minhang jiwu Yuan guowu xiedai chujin guanli yijian, waiyu shisheng lai youji shangdian shixu de yijian de tongzhi, baogao, pifu [State Department, Ministry of Commerce, Shanghai Customs, Shanghai First Municipal Commission of Commerce, China Ocean Shipping Supply Company's Notifications, Reports, and Comments Regarding Strengthening Management of Cultural Relics, Commercial Regulations and Protecting Policies Regarding Export Arts and Crafts' Themes, Warehouse Processing, Foreign Ship Staff, and Domestic Staff's Taking Merchandise Beyond Borders, Comments On Foreign Language Students Interning At Friendship Stores] April 15th, 1974, B123-8-1030, SMA, Shanghai.
939 Interview with Li Junjie, January 21st, 2010.
940 Interview with Li Junjie, April 27th, 2010.
942 Interview with Zhong Yinlan, June 16th, 2009.
going to study Chinese art history, then you will have to go overseas, especially to Japan.”

Thus, museum staff requested that paintings by twentieth-century artists, such as Wu Hufan, Qi Baishi, and Xu Beihong, as well as Qing painters whose careers spanned the 1795 demarcation, be selectively barred from export.

Some fragments of data do seem to confirm the Shanghai Museum employees' warnings. Starting in 1960, Mary Shen, a British Chinese who worked for Collett’s Bookstore, made bi-annual trips to China to buy export antiquities for the British market. Located across the street from the British Museum, Collett’s “had connections with the British communist party” and sold “prints, silk painting, paper cuts, enameled cups...you name the arts and crafts they sold it.” Shen “introduced the idea of sharing an interest in painting”, especially modern and contemporary Chinese painting, to the United Kingdom. From the perspective of British dealers, Shen began “dealing in Chinese paintings, Qi Baishi, Xu Beihong, people like that long before anybody ever heard of the names.” In fact, many British collectors developed an interest in modern Chinese paintings through Collett’s. Shen's clients included Mary Tregear, keeper of the Ashmolean Museum, who created Oxford University's collection of modern Chinese art.

The Shanghai Museum's objection to the 1795 demarcation caught the attention of the

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943 Interview with Li Junjie, January 21st, 2010.
944 Interview with Helen Shepard (daughter of Mary Shen), September 7th, 2009.
945 Interview with Helen Shepard, September 7th, 2009.
946 Interview with Helen Shepard, September 7th, 2009.
947 Interview with Hugh Moss, September 27th, 2010.
State Administration of Cultural Heritage. The staff got permission to conduct detailed appraisal projects on specific painters. Appraisers targeted “Ba-da’s objects, or Wu Hufan’s things...established a time line” for new export demarcations. They also looked for iconic or representative works of art for all modern and contemporary Chinese artists, which the museum barred from export. In effect, the appraisal projects established a new canon for Chinese art postdating 1795. “Some if you see that name then it can’t be exported, some, the very fine objects can’t be exported, their run of the mill creations can be exported.”

**Takeover**

The Shanghai Museum’s successful intervention in art exports convinced PRC officials to give the museum more authority over Shanghai’s art trade. In 1974, PRC Premier Zhou Enlai “signed a document...which allowed the Chinese Curio Markets to reopen” under the museum’s management. The document mandated that “cultural relics stores currently under the leadership of foreign commerce departments be transferred to cultural institution leadership.” After working for the Arts and Crafts Company for years, art dealers in Shanghai could now return to their original work unit, albeit under different management. The same edict also decreed that the work unit’s property, which the Arts and Crafts Company had acquired lump

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948 Interview with Li Junjie, January 21st, 2010.
949 Interview with Li Junjie, January 21st, 2010.
950 Interview with Jin Jiapin, January 13th, 2010.
The museum put Jin Jiapin and Xia Shunkui in charge of negotiations with the Arts and Crafts Company. Jin and Xia “had to make sure that they would give us back the original real estate on Canton road and to give us back personnel so the store can reopen. Also, the stock that we gave over.” In short, everything that the Chinese Curio Markets owned before the merger, the museum wanted back.

Jin and Xia made four specific demands. First, they wanted headcount. The Chinese Curio Markets “originally had 274 people, of which 105 still work at the Arts and Craft Company and the Friendship Store.” The museum wanted “at least thirty-five people to man the purchasing station, outside acquisitions, warehouse management, and administration.” Second, they wanted land. Jin and Xia wanted the Arts and Crafts Company to allot 1,826 m2 of space, which the Chinese Curio Markets would use as sales rooms, shipping depots, storage, and

953 Interview with Xia Shunkui, April 28th, 2010.
955 Shanghai shi wenhua ju, shigewei hui dangan guan guanyu jieban Shanghai wenwu shangdian ji dai ‘wenge’ zhong xingchen de wenwu ziliao shouji baoguan yijian, baogao [Shanghai Cultural Bureau And Municipal Revolutionary Committee’s Objections and Reports Regarding The Transfer Of Shanghai’s Cultural Relics Stores And The Acquisition Of Cultural Revolution Related Cultural Relics] February 1975 – December 1975, B172-3-176, SMA, Shanghai.
956 Shanghai shi wenhua ju, shigewei hui dangan guan guanyu jieban Shanghai wenwu shangdian ji dai ‘wenge’ zhong xingchen de wenwu ziliao shouji baoguan yijian, baogao [Shanghai Cultural Bureau And Municipal Revolutionary Committee’s Objections and Reports Regarding The Transfer Of Shanghai’s Cultural Relics Stores And The Acquisition Of Cultural Revolution Related Cultural Relics] February 1975 – December 1975, B172-3-176, SMA, Shanghai.
purchasing stations. Third, facilities. The work unit needed glass displays, counters, and storage containers so storefronts can “dress” merchandise. Lastly, cash. Inventory inspections revealed that the Arts and Crafts Company returned merchandise “in severe stages of damage...inspections show cultural relics have mold, rot, as well as wear and tare.” Jin stated this fourth demand in plain terms. “When I gave it to you it was good. Now it's rotten and moldy. You have to give us compensation.”

Opposition to the museum’s demands came from the top of the municipal hierarchy. Jin named Wang Hongwen, a member of the Gang of Four, as the main opponent to the Shanghai Museum’s takeover of the art trade. When Jin confronted Wang, “I gave him that document from central administration and he started banging on the desk.” Wang managed export commerce and simply refused to have the museum takeover one of the most lucrative parts of his business. “He said I won’t allow this, I only listen to Shanghai administration, I only pay attention to regional management. So the talks failed.” While the museum began negotiating


958 *Shanghai shi wenhua ju, shigewei hui dangan guan guanyu jieban Shanghai wenwu shangdian ji dui 'wenge' zhong xingchen de wenwu ziliao shouji baoguan yijian, baogao* [Shanghai Cultural Bureau And Municipal Revolutionary Committee’s Objections and Reports Regarding The Transfer Of Shanghai’s Cultural Relics Stores And The Acquisition Of Cultural Revolution Related Cultural Relics] February 1975 – December 1975, B172-3-176, SMA, Shanghai.


in 1974, “by the time the negotiations were done it was 1976.”

The Arts and Crafts Company’s municipal allies simply didn’t want to let the company’s people, stock, or capital go to another work unit. Jin Jiapin literally had to wait until the Gang of Four fell before the Shanghai Museum complete negotiations.

During our interview, I asked Jin why the negotiations took so long. He turned towards me and squared his shoulders. “That stuff was considered a piece of fat bacon! It was very lucrative.”

Fulfilling the museum’s terms meant the Arts and Crafts Company had to relinquish more than one-third of its headcount in Shanghai, plus land and cash. The company also had to return more than four-hundred crates of antiquities, as well as more than twenty-thousand pieces of calligraphy and painting. Those concessions cut significantly into the company’s profits.

On October, 1978, the Chinese Curio Markets officially resumed business under Shanghai Museum management.

Conclusion

After the fall of the Gang of Four in 1976, the social and political assaults that once looked so devastating had been all but repelled. Cultural industries survived by providing a

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963 Interview with Jin Jiapin, January 13th, 2010.
964 *Shanghai shi wenhua ju, shigewei hui dangan guan guanyu jieban Shanghai wenwu shangdian ji dai ‘wenge’ zhong xingchen de wenwu ziliao shouji baoguan yijian, baogao* [Shanghai Cultural Bureau And Municipal Revolutionary Committee’s Objections and Reports Regarding The Transfer Of Shanghai’s Cultural Relics Stores And The Acquisition Of Cultural Revolution Related Cultural Relics] February 1975 – December 1975, B172-3-176, SMA, Shanghai.
steady flow of state revenues, seizing private property, and selling the very objects it proposed to
preserve. At the dawn of the Reform era, however, those who visited China on Nixon’s tails
expressed shock at the shabby state of museums in the PRC. Many feared that the Communist
regime had robbed China of its cultural heritage. Did the best collections of Chinese art now
resided overseas?

To the contrary. The museum industry emerged on the other side of the Reform era
decidedly intact. It was ready to articulate Chinese cultural heritage, as an institutional and
commercial force, both at home and abroad.

There are, then four phases to the Cultural Revolution’s extraordinary impact on the
Shanghai Museum: the phase of expanding its collection through raids, the phase of employee
professionalization, the mass-divestment of seized property overseas and, finally, the museum
staff’s regulation and eventual takeover of the art trade, which integrated new artists and
categories of art into the Chinese art historical canon. There is nothing mysterious about the
Shanghai Museum’s participation in Cultural Revolution campaigns. It arose at a time when
political conditions allowed cultural institutions to profit from local tensions, and state
economic needs pushed the export trade to previously unprecedented heights. What is
remarkable, however, is the level of organization that institutions like the Shanghai Museum
managed to obtain in the process of participation, as well as the extent to which participation
profited the museum, the Arts and Crafts Company, and the international market for Chinese
art. Hugh Moss, who bought on the cheap throughout the 1970s, confirmed that soon export art “weren’t available at fifty quid. It was expensive.”965 By the time Alvin Lo started going to the Canton Fairs in 1979, sales representatives could block orders based on market trends. “They say from what you choose we’ll let you know what can be exported...they would take a whole month going through what you selected, maybe one percent could come out.”966 In other words, from the perspective of the international market for Chinese art, the PRC quickly transformed from a wholesale supplier of Chinese art, to gatekeeper.

965 Interview with Hugh Moss, September 27th, 2010.
966 Interview with Alvin Lo, June 14th, 2020.
Getting By

Those who marvel at the PRC’s leap towards economic prosperity since 1978 have failed to register the marks of poverty that lingered throughout the 1980s and 90s.\textsuperscript{967} Gu Youchu’s

\textsuperscript{967} For a detailed assessment of this issue see Andrew G. Walder “Social Change in Post-Revolution China” \textit{Annual Review of Sociology}, 15 (1989): 405-424.

kitchen characterizes this persistent condition of need (Figure 5.1).

Throughout the 1970s, 80s, and 90s, Gu lived in a one-room studio on the third floor of a public housing complex in Huangpu district. His coal-stove sits in the lower right corner of Figure 5.1. There is no kitchen sink. Gu hauls water from the public faucet up three flights of stairs. He cleaned everyday, but a stubborn layer of dust covered everything – the unavoidable consequence of burning coal indoors.968

Poverty in the PRC looked different than poverty in Somalia or Haiti. Famines are a distant memory, but the a career in the state's work units didn't provide full bellies either. Meat, fish, vegetables, even cigarettes came from work unit-run stores, but the store shelves often had no stock for vouchers or money. Underneath his photograph, Gu Youchu writes the following:

“To live you have to have dignity, and not subject yourself to abuse. Take charge of your own fate, look carefully and think right, go on, that’s hope. I got sick three times in my time at the Shanghai Museum, the above picture memorializes my living conditions as a bachelor. The Shanghai Museum got four opportunities to allot housing, but not once to me? If you have a house it’s good on top of good, but homeless people stay homeless? That’s why I took long-term sick leave, retired, and after retirement, found another way of earning money, bought my own place.”969

Gu's scribbles articulate his disappointment in a system that promised to provide a decent, minimal standard of living, but instead made poverty feel normal.970


968 Interview with Gu Youchu, February 1st, 2010.

969 Work Portfolio of Gu Youchu, Private collection of Gu Youchu, photographed with permission.

970 For more on public displays of poverty and related sentiments of difficulty, see Weihua Wu and Xiying Wang “Cultural Performance and the Ethnography of Ku in China” Positions: East Asia Cultural Critique, 16, no. 2 (2008): 409-433
Women typically point to the fact that they had to nurse their children on thin rice porridge. As a childless divorcée, Gu points to his fingernails. They are dry and brittle with white, half moons spots – classic sign of calcium, iron, and protein deficiency. I expressed shock at the fact that they also bear scorch marks, but he says those came from work. He sometimes burns himself when reproducing bronze relics. I ask Gu why he takes private commissions if the Shanghai Museum still contracts him for bronze restoration. He replies he gets commissions because the museum keeps him on contract. His institutional association brings better business. It even paid for a new apartment. In other words, there is no separation between museum and art market for Gu Youchu.\textsuperscript{971} He begrudges his work unit for taking him out of its housing lottery, but the museum’s market contacts also allowed him to create his own housing lottery.\textsuperscript{972}

This permeable boundary between museum and market is neither Capitalist nor Communist. Rather, the two have always developed in tandem in the PRC. The co-evolution of museum and market is a condition inherent to the invention of cultural heritage, as discussed through the lens of nationalization in Chapter One, market intervention in Chapter Two, and the commodification of confiscated property in Chapters Three and Four. Chapter Five investigates the internationalization of this permeable boundary by examining \textit{luoshi zhengce}.


(restitution), a PRC compensation policy that paid indemnities for property seized between 1949 and 1976. I focuses on the restitution of antiquities because, throughout the 1970s and 80s, it became a site of negotiation for individuals in a persistent condition of need. Money mattered in restitution, but exchanging seized antiquities for favors that only work units like the Shanghai Museum could bestow mattered more. Different constituents leveraged antiquities to obtain housing lottery privileges, new jobs, even special permission to sell their “cultural inheritance” overseas. Thus, the restitution of antiquities holds a prominent and particular place both in museological concerns such as preservation, canonization, and heritage, as well as commercial concerns such as profit, distribution, and availability.

This chapter also examines shifts in the museological fiction of donation, as mediated by the Shanghai Museum’s enforcement of restitution. After 1976, the museum’s intense focus on donor programming coincided with the implementation of restitution for Chinese living outside of mainland China. In conjunction with national-, provincial- and municipal-level constituents, the museum produced an astonishing range of cultural propaganda to encourage these individuals to donate restituted antiquities, as well as cash, to the PRC. Almost uniformly, these programs focused on consent. At the same time, the programs anchored themselves to existing tropes of donation, such as merit ceremonies and awards. These tropes, however, were retooled to highlight the overseas donors’ willingness to consent to the Shanghai Museum’s programs, investments, and presentation of cultural heritage. The cult of consent underlined the
museum's establishment of institutional partnerships with other countries, drove overseas funding, and transformed the museum from a national institution to international icon of cultural heritage. Consent made the Shanghai Museum's articulation of cultural heritage verifiable, and ultimately, indispensable.

Slow Start

Restitution came as a surprise to Shanghai Museum staff. Wang Qianbi found out as early as 1974, at a meeting with Shen Zhiyu and some other top administrators. Wang was an underground CCP member who had joined the party in 1945 and enjoyed a position of trust amongst municipal officials. Museum administrators tended to turn to him for sensitive matters like restitution. They told Wang about a central administration document called number 7101, which contained new decisions about Chinese who were targeted by political campaigns. The document decreed that “there was going to be restitution, and the targeted people were going to be given their things back.” In other words, the PRC was making plans to compensate individuals whose personal belongings got confiscated during the Cultural

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974 Interview with Wang Qianbi, June 29th, 2010.
975 Interview with Wang Qianbi, June 29th, 2010.
Revolution, as well as in campaigns going back to the 1950s. Wang wasn’t to spread the word – the information was too new.

Also in 1974, municipal officials that Chen Peifen could only identify as “them” came to the Shanghai Museum. The officials went to the fourth floor, where the museum kept all the confiscated antiquities in its custody. Chen had all the confiscations organized according to the estates and individuals from which the antiquities were seized. Except for a big desk in the middle, the fourth floor had boxes crammed up to the ceiling. The desk was literally full of gold. “There were a lot of gold coins that got collected...I just put it under there.”976 Only Chen and her clerks worked on the fourth floor. “They” came as a surprise.

976 Interview with Chen Peifen, July 3rd, 2009.
Figure 5.2. Chen Peifen (second from right) and Shanghai Museum constituents in the seized antiquities area on the fourth floor of the Shanghai Museum (circa Cultural Revolution). Courtesy of Zheng Zhong.

“They” wanted Chen’s ledger. The ledger contained itemized records that accounted for every antiquity that the museum had expropriated, from the gold coins under the desk to a pair of “hand-held spectacles, not the kind that you wear behind your ears.”⁹⁷⁷ Chen warned her visitors that the ledger didn’t account for periodic loans. “Sometimes the Gang of Four would come and look at things, borrow them...when they were borrowed or taken out, I had no control over that.”⁹⁷⁸ Nevertheless, the officials who checked her numbers reported that “nothing was missing.”⁹⁷⁹ In fact, “they counted some gold coins and came up with one extra”, so Chen amended her ledger.⁹⁸⁰ Then she relinquished the ledger and the officials left as suddenly as they

⁹⁷⁷ Interview with Chen Peifen, July 3rd, 2009.
⁹⁷⁸ Interview with Chen Peifen, July 3rd, 2009.
⁹⁷⁹ Interview with Chen Peifen, July 3rd, 2009.
⁹⁸⁰ Interview with Chen Peifen, July 3rd, 2009.
Ma Chengyuan, director of the bronze department, took Chen Peifen aside and explained why the visitors took her records. Ma had heard from Wang Qianbi, who revealed that Chen's visitors managed the Sorting Committee. Wang told Ma about document 7101, the state directive that stated that the PRC planned to return the museum's appropriations to their original owners. This meant that the museum could no longer claim ownership over antiquities confiscated during Cultural Revolution, and arguably the political campaigns that preceded it. Ma made it clear that “we have to prepare for this policy”, or risk losing out on a phenomenal cache of antiquities.

Although the municipality collected Chen Peifen's ledgers as early as 1974, the Sorting Committee waited until the Cultural Revolution ended before initiating restitution. For both the museum and the individual seeking compensation, restitution “was a lot of work”. In order to initiate the process, individuals had to have their work unit “contact the Sorting Committee. They show the necessary documents. Then the Sorting Committee would take the objects out of their warehouse.” No individual could initiate the restitution process alone. Their work unit had to carry out the restitution process in the individual’s stead. Furthermore, the municipality maintained a “no conflict” requirement. “You had to have no problems or

981 Interview with Chen Peifen, February 1st, 2010.
982 Interview with Wang Qianbi, June 29th, 2010
983 Interview with Wang Qianbi, June 29th, 2010
984 Interview with Chen Peifen, February 1st, 2010.
985 Interview with Wang Qianbi, June 29th, 2010
986 Interview with Wang Qianbi, June 29th, 2010.
conflicts, like if you were a counter-revolutionary then we couldn't just give your things back to you."\(^{987}\) \textquoteleft\textquoteleft No conflict\textquoteright\textquoteright constituted the selective aspect of restitution – work units only applied for restitution on behalf of individuals who met this requirement.

In the immediate aftermath of the Gang of Four\textquotesingle s collapse, very few individuals in obtaining restitution.\(^{988}\) Wang and his six underlings at the Puxi Road sorting station spent most of their time cataloging unprocessed confiscations. \textquoteleft\textquoteleft It was mostly items that were confiscated but that were not organized or cataloged, and if they wanted those objects to be organized they had to give it to us.\textquoteright\textquoteright \(^{989}\) Sorting procedures stayed the same. \textquoteleft\textquoteleft All the things that the museum could have would be sent over to the museum, and the things that the museum didn\textquotesingle t want could be sold through the Arts and Crafts Company. The books would go to the library.\textquoteright\textquoteright \(^{990}\) There was less work in comparison to the Cultural Revolution years, when work unit representatives brought in confiscations by cargo truck. Deliveries of confiscated material from municipal work units, however, never stopped trickling into the sorting stations. \textquoteleft\textquoteleft Every week there would be one person who was in charge of taking in objects, and then we spent the rest of

\(^{987}\) Interview with Wang Qianbi, June 29\textsuperscript{th}, 2010.

\(^{988}\) For a first hand account of the immediate aftermath of 1976 in Shanghai, see Ronald Suleski \textquoteleft\textquoteleft Changing the Guard in Shanghai: October-November 1976\textquoteright\textquoteright, \textit{Asian Survey,} 17, no. 9 (1977): 886-897.

\(^{989}\) Interview with Wang Qianbi, June 29\textsuperscript{th}, 2010.

\(^{990}\) Interview with Wang Qianbi, June 29\textsuperscript{th}, 2010.
the time organizing materials.”  Sorting stations remained an important link in the supply chain that brought commodified confiscations to market, and unless either restitution or overseas exports emptied the warehouses, the work of sorting, appraising, and cataloging continued.

**The Special Acquisitions Team**

Wang Qianbi opined that PRC administration delayed restitution as long as it could. It wasn’t until 1979 that “we began giving everything back to their owners.”  This included the tedious task of going over inventories to figure out which confiscations had already been sold and which still sat in Arts and Crafts Company warehouses. If “they have not been sold, then they sent it back” and Sorting Committee members “had to check...who those objects belonged to.”  The identification process also included checking museum records. Though the Shanghai Museum never sold any of the confiscated antiquities it held in custody, municipal officials had, as Chen Peifen already noted, borrowed select items.

The delay gave museum administrators time to establish a special acquisitions team. Initially, this team had only three members: Lu Songlin, who had just returned to the museum from Puxi Road, Li Hongye, who took part in the great Ethnic Minority Artifacts Acquisition Project back in 1960, and Shang Yehuang, who participated in the 1966 raids. Lu still remembers when he got called into President Shen Zhiyu’s office. In very plain language, Shen

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991 Interview with Wang Qianbi, June 29<sup>th</sup>, 2010.
992 Interview with Wang Qianbi, June 29<sup>th</sup>, 2010.
993 Interview with Wang Qianbi, June 29<sup>th</sup>, 2010.
explained that members of this team were going to do their best to intervene with restitution.

“That set of things, the raided things was all really nice. The museum wanted it...They wanted us to give the confiscations back to people, but also ask them to give it up.” Shanghai wanted to permanently acquire the confiscated antiquities that it had considered part of its collection for the past decades.

The special acquisitions team reported to Ma Chengyuan, also a pre-1945 Communist Party member and one of the contenders for the museum's President-ship (a position he eventually shared with Class of 1952 member Wang Qingzheng). Ma rallied everyone who participated in the raids to establish good relations with the individuals from whom antiquities were confiscated. As an institution of professional appraisers for the international Chinese art market, the museum staff understood the monetary and symbolic value of confiscated antiquities, perhaps better than the original owners themselves. The staff didn't want to give back anything of value, especially “because we knew how much was being given back.” Thus, on Ma’s prompt, the staff went into motion. “We went around and asked: We would like you to donate or sell part of the collection to us. In exchange, we can help you with whatever it is you need help with.”

994 Interview with Lu Songlin, June 16th, 2011.
996 Interview with Li Junjie, April 27th, 2010.
997 Interview with Chen Peifen, July 3rd, 2009.
The museum staff followed the same evaluation procedures that Shanghai had used since the early 1950s. Lu Songlin, Li Hongye, and Shang Yehuang attended roundtable discussions with specialists such as “Shen Jinxin, Xie Zhiliu, Chen Wei, these experts, these people with authority, including Ma Chengyuan. They set the prices” for all restitution offers. Lu explained that all offers were, to some extent, negotiable. “Some people haggled, say I don’t think this is enough. So we had a bit of wiggle room. Say we opened with five hundred, well we had a bit, we can pay a bit more, six hundred it was okay.”

Interestingly, the museum never made offers on entire collections. The staff selected specific antiquities out of an entire restitution package, at times promising individuals awaiting restitution that the Shanghai Museum had the power to speed up the restitution process if the individuals would consent to surrendering specific works of art. “Every time we’re going to give things back, we pick out ahead of time what the museum already wanted.” The special acquisitions team paid especially close attention to these selections, for while the museum was willing to adjust acquisitions prices, it was not willing to negotiate which antiquities it acquired. According to Lu, the museum tended to choose antiquities made before 1795, particularly objects that did not already exist in the museum collection, or filled existing gaps in the museum’s collection. These selections seldom exceed ten percent of any restitution package.

998 Interview with Li Songlin, June 16th, 2011.
999 Interview with Li Songlin, June 16th, 2011.
1000 Interview with Li Songlin, June 16th, 2011.
“It's not like we bought everything back, just the ones that the museum wanted.”

**The International Chinese Art Market**

After the PRC installed new economic policies in 1978, the price of Chinese art saw phenomenal growth. Zhu Junbo, who had just joined the Duoyun Xian management team, made thirty-six RMB a month that year. Compared to 1973, Zhu's salary rose 112 percent. High school teachers, young museum administrators and shoe store managers earned about the same salary. It was enough to sustain he and his family, but not enough to buy anything on the Duoyun Xian sales floor.

Zhu observed that “customers who came before the Cultural Revolution were completely different from those who came after.” Chinese with newly restituted antiquities sold their possessions as fast as collectors and dealers, both domestic and foreign, came to buy them. For example, “parents whose children got into school overseas, but didn’t have money to buy the plane ticket, didn’t have money to pay for tuition, bring their things to sell to the Duoyun Xian.” Goals such as investing in one's own children took priority over reestablishing family art collections.

Sun Jiecong, who supervised Duoyun Xian through the 1970s and 80s, describes price inflation's impact on the Chinese art market as follows. In the 1960s she checked passports for

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1001 Interview with Li Songlin, June 16th, 2011.
1002 Interview with Zhu Junbo, December 17th, 2009.
1003 Interview with Zhu Junbo, December 17th, 2009.
1004 Interview with Zhu Junbo, December 17th, 2009.
Duoyun Xian’s foreigners-only salon. Most customers were “teachers at the foreign school, Germans and French.” One German came in regularly for contemporary Chinese paintings. “He said that his mom likes Chinese paintings...told him to save his money to buy painting and calligraphy, just buy Qi Baishi and Xu Beihong.” Every month, the German man visited and “his salary for one month can buy one Qi Baishi or one Xu Beihong...in 1965 he could buy a Qi Baishi for fifty or sixty RMB.” The man left during the Cultural Revolution and didn’t come back until after 1978. Sun ran into him on the sales floor. “He said he couldn’t believe it, now he’s rich. He said he could never afford those paintings now.” Within a decade, Qi Baishi and Xu Beihong paintings had risen from fifty and sixty RMB to “tens of thousands.” He joked that museums in Germany offered to buy some of his paintings but his mother refused. In fact, his mother saucily suggested that “if the German Museums want them they can spend the money to borrow them from the family.”

Dealers of Chinese art from China, Britain, and the United States attest that Chinese art prices saw phenomenal inflation throughout the 1970s and 80s. According to Jim Lally, who

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1005 Interview with Sun Jiecong, December 20th, 2009.
1006 Interview with Sun Jiecong, December 20th, 2009.
1007 Interview with Sun Jiecong, December 20th, 2009.
1008 Interview with Sun Jiecong, December 20th, 2009.
1009 Interview with Sun Jiecong, December 20th, 2009.
1010 Interview with Sun Jiecong, December 20th, 2009.
1011 Interview with Sun Jiecong, December 20th, 2009.
1012 Interview with Roger Keverne, August 17th, 2009; Interview with Paul Moss, September 2nd, 2009; Interview with Doninick Jellineck, August 13th, 2009; Interview with Carol Conver, October 19th, 2009, Interview with Lois Katz, October 22nd, 2009; Interview with Zhu Junbo, December 17th, 2009; Interview with Hugh Moss, September 27th, 2010.
managed Chinese art sales for Sotheby's throughout this time, “you saw prices in London double, every year...in the early 1970s they were doubling every six months.”\footnote{Interview with Jim Lally, October 28th, 2009.} Some attribute the driving force to Japan's economic miracle, which gave Japanese collectors more spending power. Philip Constantinidi, of the Eskenazi Gallery in London, called it the Japanese boom. The Eskenazi family have been sourcing Chinese art in Western Europe since the 1960s. Constantinidi attests that since Giuseppe Eskenazi took sole charge of the London gallery in 1967, “trade with dealers from Japan were enormous. We sold enormous things to Japan.”\footnote{Interview with Philip Constantinidi, August 25th, 2009.}

Others attribute the rise in Chinese art prices to Sotheby's and Christie's new offices in Hong Kong, which opened in the 70s and 80s, respectively.\footnote{Former auctioneer Julian Thompson opened Sotheby's first Far East office with Lane Crawford. The auction house kept its initial investment in Hong Kong conservative. Lane Crawford supplied the auction house with secretarial staff, offices, warehousing, etc for a percentage of Sotheby's auction profits. Christie's opened its offices in Hong Kong in 1986, teaming up with Swire and employing a shared-profits model similar to that between Sotheby's and Lane Crawford. Interview with Julian Thompson, September 4th, 2009; Interview with Jim Lally, October 28th, 2009.} Both houses undercut traditional collector-dealer relations by introducing auctions, as well as price estimates for in-house appraisers. They openly marketed art collecting as an investment as well as an elite hobby, which brought a new set of individuals to the art market.\footnote{For examples of this phenomena, in particular how investing in art is marketed by business studies specialists at auction houses, see Iain Robertson, \emph{A New Art from Emerging Markets} (Surrey, 2011); for more general studies of art market investment, see Julian Stallabrass, \emph{Art Incorporated: The Story of Contemporary Art} (Oxford, 2004); Katy Siegel and Paul Mattick, \emph{Art Works: Money} (New York, 2004).}

By the 1980s, however, it became clear that Chinese buyers were the primary force driving the rise of Chinese art prices across the globe. This collecting frenzy started in Hong
Kong. In comparison to the PRC, it was an island of plenty in an ocean of want. Hong Kong’s shops, even its unskilled workers, enjoyed higher incomes, better diets and safer livelihoods than anywhere else on the mainland. Some of the Chinese who fled there after 1949 had already managed to build wealth. Jim Lally opined that these individuals flaunted new money – “it wasn’t the scholars of yesteryear who became filthy rich. It was the bankers, the shippers, the property developers who knew nothing about art.”

Dealers and auction houses alike noticed immediately. “When they began buying in Hong Kong, the people who were selling in Hong Kong said Ooo, there’s a man with a big fat wallet. Let’s go talk to him.” The Hong Kong collecting frenzy soon attracted young entrepreneurs from Europe and the United States, as well as seasoned dealers from the mainland, Japan, and South East Asia.

Furthermore, by the late 1970s international jet travel gave formerly local art markets, such as Shanghai, Hong Kong, Tokyo, London, Paris, New York, and Beijing, immediate access to a fully elaborated international exchange. Every dealer of Chinese art I interviewed credited jet travel for transforming their business. Lally literally watched as “the international travel boom” transformed regional enclaves. That’s not to say that different regions sold the same kinds of collectables. Hong Kong, for example, “sold to tourists and sold to local people”, as did Shanghai. English collectors tended to be retain an interest in “a lot of small things that

1017 Interview with Hugh Moss, September 27th, 2010.
1018 Interview with October 28th, 2009.
1020 Interview with Jim Lally, October 28th, 2009.
1021 Interview with Jim Lally, October 28th, 2009.
they could hold” in their hands, whereas new Japanese and Chinese wealth turned to “large...titular pieces. Signature pieces. Big things that make a statement.”

Frenzied buying linked these disparate markets of art together. Every enclave displayed “a lot of activity, lots of knowledgeable activity which had previously not been understood.” That is to say, collectors were engaging with not only dealers, but also museums, art catalogs, and craftsmen in order to better discern the value of the works of art in which they were investing. Dealers who bought their stock in Hong Kong and the mainland were looking for all of the above-mentioned antiquities, to sell in all of the above enclaves.

The Chinese art boom meant more than dealers flying to Asia. Booming prices also drove Chinese, Japanese, British, and American collectors to travel to the Far East and buy independently. Jim Lally calls these individuals “serious collectors...these people coming for five years on these new jet planes, demonstrating their knowledge, demonstrating their passion for the art, and their willingness to pay for it.” From the perspective of thirty-six-RMB-a-month salesmen at Duoyun Xian, these people were walking bags of money.

**Restitution Negotiations**

The individuals that got restitutions were nobody's fool. They knew antiquities meant money. Some haggled with the museum for higher offers. The truly savvy ones, however, requested favors that only large work units like Shanghai’s top cultural institutions could grant.

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1023 Interview with Jim Lally, October 28th, 2009.
1024 Interview with Jim Lally, October 28th, 2009.
“People wanted all kinds of different things” depending on their social, political, and economic needs.1025 For example, some “wanted it noted in the newspapers that they were now cleared of all charges. They wanted recognition.”1026 Others “wanted help getting their things back faster.”1027 In those cases, the museum staff “had them be at the top of the list for getting things back.”1028 Chen Peifen confirmed that between 1976 and 1980, the Shanghai Museum “stamped a lot of documents for” individuals negotiating restitution packages and “that’s how we also got some objects.”1029

The Class of 1952 applied specific negotiating techniques to restitution. When I asked my interviewees to share specific techniques, they revealed that they targeted widows.1030 Zhong Yinlan explained that “wives outlived their husbands.”1031 While husbands tended to be the ones who assembled collections, wives tended to be the ones still alive in the 1980s. Furthermore, because the widows “minded the family, the children”, they tended to know less about the market potential of antiquities.1032 The special acquisitions team, therefore, had an advantage when negotiating with widows: the team could expect less struggle with price, and gain more

1025 Interview with Chen Peifen, July 3rd, 2009.
1026 Interview with Chen Peifen, July 3rd, 2009. For collaborative findings in other professional sectors see Hong Yung Lee, “The Politics of Cadre Rehabilitation since the Cultural Revolution”, Asian Survey, 18, no. 9 (1978): 934-955
1027 Interview with Chen Peifen, July 3rd, 2009.
1028 Interview with Chen Peifen, July 3rd, 2009.
1029 Interview with Chen Peifen, February 1st, 2010.
1031 Interview with Zhong Yinlan, July 10th, 2009.
1032 Interview with Zhong Yinlan, July 10th, 2009.
leverage by offering to procure favors for the widows' family and children, which may ultimately cost the museum less.

Li Junjie confirmed that the Class of 1952 visited the widows of private collectors repeatedly. “When we visit them we hope that they will sell some things, and some people say well I'll donate these items.” Qiu Hui, the widow of Li Yinxuan (1911 - 1972), donated her husband’s entire bronze collection. The Shanghai Museum seized the lot during the Cultural Revolution. Li called the museum himself when he saw Red Guards coming. Qiu Hui traded her restitutions for an expedited visa to join her son, Li Qing, in Canada. “She donated a selection of bronzes and other objects to the museum and we helped her leave the country. We arranged for her planet ticket, for her to get to the airport, everything.” The museum staff even helped her navigate the embassy interview. “We went to upper administration and said this person gave the state so many antiquities”, which sped up the state’s decision to grant Qiu leave.

The most difficult kind of request that the Shanghai Museum got was obtaining Shanghai hukou (household registration). In the 1980s and 90s, municipal household registration meant a break from difficult rural conditions, especially for families that got downgraded from relative comfort during the Cultural Revolution. Collectors whose

1033 Interview with Li Junjie, July 7th, 2009.
1036 Interview with Chen Peifen, July 3rd, 2009.
1037 Interview with Zhong Yinlan, July 10th, 2009.
1038 Anne McLaren, “The Educated Youth Return: The Poster Campaign in Shanghai from November 1978 to
children lost the right to live in Shanghai “wanted their family to come back from faraway
regions of China.” Some even phrased their requests in emotional terms. “I want my son to
come back to Shanghai...no matter what I want my child to be around me.” When the value
of the antiquities made the work worth it, the museum got household registrations transferred.
The museum “tells the municipality...say their children got sent to the farms. We get them
back.” In cases where the returnees also needed jobs as part of the transfer process, the
museum “took the young people in for a while, then they can work for us for a while to establish
their residences in Shanghai.” Temporary museum jobs, like receptionist or cleaner, offered
returnees much-needed transition time. Working at the museum also gave returnees networks
from which they could look for other job opportunities, such as transferring to another work
unit. Li Junjie observed that these services not only allowed the museum to gain select
antiquities, it also ensured “good relations with donors over time, and collectors too.”

**Overseas Relations**

In 1983, the Shanghai Museum began negotiating restitutions with overseas Chinese.

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1039 Interview with Chen Peifen, July 3rd, 2009.
1040 Interview with Chen Peifen, February 1st, 2010.
1041 Interview with Li Junjie, April 27th, 2010.
1042 Interview with Li Junjie, April 27th, 2010. For how the Shanghai Museum may have been able to do this, see
Kam Wing Chan and Will Buckingham, “Is China Abolishing The Hukou System?” The China Quarterly, 195,
1043 Interview with Li Junjie, June 29th, 2009.
1044 Interview with Li Junjie, April 27th, 2010.
1045 For examples of other studies that focus on overseas Chinese as a source for PRC initiatives before the so-called
reform era, see Stephen Fitzgerald, “Overseas Chinese Affairs and the Cultural Revolution”, The China
Chen Peifen and Ma Chengyuan met J. M. Hu that year. \(^{1046}\) Hu ran the Min Chiu Society, an exclusive group of Chinese art collectors in Hong Kong. \(^{1047}\) The museum knew the man not only from his days as a playboy in Shanghai, but also because it raided the Hu family collection during the Cultural Revolution. \(^{1048}\) In particular, the museum “took all the porcelain”, the category of art in which Hu maintained a focused interest. \(^{1049}\)

When they met in Hong Kong, Hu pulled Chen Peifen aside and said, “I don’t need to speak to your leader, I want to talk to you privately, is that possible.” \(^{1050}\) Overseas contact was closely scrutinized in the early 1980s, but Chen “had no qualms about that kind of thing...I said sure.” \(^{1051}\) Hu remained cautious. “He asked me if I was CCP, I said I was not.” \(^{1052}\) Satisfied, Hu invited Chen to his office.

Once inside, “he said where are my things?” \(^{1053}\) News about restitution had reached Hong Kong and J. M. Hu wanted to find out how this worked for non-mainland residents. Chen replied “it’s at the Shanghai museum...we can give it back to you but you would have to go

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\(^{1047}\) J. M. Hu is also known as Hu Huichun. Interview with Chen Peifen, June 22\(^{nd}\), 2009.

\(^{1048}\) For more on the Min Chiu Society, see Hong Kong Leisure and Cultural Services Department and Min Qiu Jin She, _The Grandeur of Chinese Art Treasures: Min Chiu Society Golden Jubilee Exhibition_ (Xianggang, 2010); Eric Otto Wear, “The Sense Of Things: Chinese Art In The Lives Of Hong Kong Collectors And Connoisseurs”, in Gordon Mathews and Tai-Lok Liu, Eds., _Consuming Hong Kong_ (Hong Kong, 2001): 173 – 204.

\(^{1049}\) Interview with Chen Peifen, June 22\(^{nd}\), 2009; Interview with Jim Lally, October 28\(^{th}\), 2009; Interview with James Watt, October 14\(^{th}\), 2009.

\(^{1050}\) Interview with James Watt, October 14\(^{th}\), 2009.

\(^{1051}\) Interview with Chen Peifen, February 1\(^{st}\), 2010.

\(^{1052}\) Interview with Chen Peifen, February 1\(^{st}\), 2010.

\(^{1053}\) Interview with Chen Peifen, February 1\(^{st}\), 2010.
to Shanghai, we can't give it back to you in Hong Kong.” The Shanghai Museum could, however, help arrange visa and travel accommodations such that non-residents can visit their antiquities “whenever you want”.

Hu was unsatisfied with Chen’s visitation rights and made two counter offers. He asked Chen to send him some photographs of his ceramics. He also asked about Ye Shuzhong, the former Vajrapani whose last known whereabouts were somewhere in Qinghai. Hu told Chen that he simply “want to know if [Ye]’s doing okay, if his family is okay, where is he now, and can I exchange some correspondence with him.”

Chen agreed to look for Ye Shuzhong on J. M. Hu’s behalf – though she warned him it might take time. Arrested art dealers were a sensitive issue. In fact, when she submitted her report on J. M. Hu for municipal administration, Chen only noted that “I am giving him pictures and asking about his ceramics from the house searches...the Ye Shuzhong thing I didn’t report.” She felt comfortable talking to Hu in private, but implicating herself in a conversation about a known smuggler was too much.

It took Chen a long time to find Ye Shuzhong’s descendants because she didn’t want to risk search for them using official channels. She made private inquiries through family and friends. When she finally tracked the Ye family down she called first and biked right over. The

1054 Interview with Chen Peifen, February 1st, 2010.
1055 Interview with Chen Peifen, June 22nd, 2009
1056 Interview with Chen Peifen, February 1st, 2010.
1057 Interview with Chen Peifen, February 1st, 2010.
family lived in a public housing complex and “when I got there...I tell you their attitudes were pretty frightening.”

Shimei, Ye Shuzhong's daughter, came to the door looking “so nervous, like what are you doing here.” Chen waited for some time before they would let her inside, and the family expressed no interest in letting her linger. “They didn’t ask me to sit.”

Chen Peifen told the Ye family that she had met J. M. Hu, who expressed an interest in reestablishing contact. The family accepted the piece of paper with J. M. Hu's contact information, but Chen suspects that they never attempted to write to him. Chen also made it clear that the family “have no social status any more. They all went to the factories to work, at the alleyway processing factory, that's about the worst industrial job you can get.” I asked Chen why the family didn't just take Hu's information and call for help. Chen replied that having overseas contacts was as bad as having a smuggler in the family. “If you were sent outside Shanghai to do hard labor what does your family have left at all? They walked all over their alleyway every day asking for bit jobs to do.” If J. M. Hu had lived past Hong Kong's return to the mainland, the Ye family might have reconnected with him. During the 1980s, however, “that wasn't how things were.”

Resolving J. M. Hu's restitution took years. The collector wanted his antiquities in Hong Kong.
Kong. The Shanghai Museum refused. “At the time Hong Kong had not been given back” to the PRC.\footnote{1064}

J. M. Hu’s restitution remained unresolved until James Watt, the former Brooke Russell Astor Senior Curator at the Metropolitan Museum of Art in New York, interceded. “In 1986 or 1987 we opened our ancient china gallery. We invited Ma Chengyuan to the opening and I invited Ma Chengyuan to a dinner on his own, not with the other delegates.”\footnote{1065} At the dinner, Watt “said look I have a proposal for you.”\footnote{1066} Watt suggested that the Hu family “give his collection but the Shanghai Museum has to acknowledge the gift in the same way as western museums do. That is to say they could say this is donated by Hu Huichun Esquire.”\footnote{1067} Watt also proposed that the museum publish a catalog of Hu’s collection as part of a grand donation ceremony. Both Shanghai and the Hu family agreed. On September 9th, 1989, the Shanghai Museum held a special exhibition honoring “one of the Shanghai Municipal Cultural Relics Management Board’s first members and famous Hong Kong collector, Hu Huichun, for his donation of his Shanghai collection of Song dynasty Diao kiln moon-white glaze zun, Ming dynasty Xuande era blue-and-white figures vase, as well as seventy-six other precious cultural artifacts.”\footnote{1064} Interview with Chen Peifen, February 1st, 2010.
\footnote{1065}James Watt held the Brooke Russel Astor Chairmanship of the Department of Asian Art and has worked at the Metropolitan Museum of Art since 1985. Interview with James Watt, October 14th, 2009; For further information about James Watt’s affiliations with Chinese collecting families see Metropolitan Museum Of Art Publicity “Metropolitan Museum Of Art Announces James C. Y. Watt To Become Curator Emeritus” January 13th, 2011, Available at <http://museumpublicity.com/2011/01/13/metropolitan-museum-of-art-announces-james-c-y-watt-to-become-curator-emeritus/> [13 April, 2011]\footnote{1066} Interview with James Watt, October 14th, 2009.\footnote{1067} Interview with James Watt, October 14th, 2009.
relics to the Shanghai Museum.¹⁰⁶⁸ The municipality not only gave the family high honors, they also made J. M. Hu a permanent member of the Shanghai Municipal Cultural Relics Management Board. The museum installed a red, wall-length plaque extolling J. M. Hu in its ceramics gallery, where his collection remains on display today. As of 2011, the J. M. Hu plaque remains the museum's only publicly visible gesture towards its enforcement of restitution in the decades following the end of the Cultural Revolution.

Some see the J. M. Hu plaque as an empty gesture; a face-saving trifle that the autocratic party-state granted in order to both keep its seized spoils and win overseas Chinese approval. “This is a game they played in China, they grabbed his stuff...they said here, we'll give you 100 Yuan for this dish, there, it's been paid.”¹⁰⁶⁹ From this perspective, J. M. Hu took the higher ground. “He, being a proud man, chose to turn it into a donation.”¹⁰⁷⁰ While this perspective has its proponents, erecting J. M. Hu as yet another example of Chinese autocracy not only erases the different constituents who enabled the resolution, but also discounts significant shifts in the PRC’s museological fiction of donation.

I propose that restitution’s shift from regional to international constituents transformed the fiction of donation from highlighting nationalism (as in the 1950s) to its current emphasis on consent.¹⁰⁷¹ Consent took center stage precisely because it enabled different constituents, in

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¹⁰⁶⁹ Interview with Jim Lally, October 28th, 2009.
¹⁰⁷⁰ Interview with Jim Lally, October 28th, 2009.
¹⁰⁷¹ For the nature of contemporary Chinese nationalism see Peter Hays Gries, Qingmin Zhang, H. Michael
China and overseas, to act as joint participants in the making of Chinese cultural heritage. In this new language of cooperation, the Shanghai Museum argues that its preservation of seized property throughout the difficult Cultural Revolution years legitimizes its custodianship of Chinese cultural heritage. Participating in raids allowed Shanghai to do “the best job in preserving cultural relics out of the whole country”, an achievement that even non-mainland residents consented to, as evidenced by their donations.

The cult of consent is all the more extraordinary for being anything but the idealized image of a preservationist institution. It implicates the museum staff in the systematic, nationwide seizure of privately-owned antiquities at the same time as it encourages international audiences to acknowledge that the staff “were doing what we were supposed to do. We were just caretakers.” In contrast to all the violence and brutality that scar literature authors use to describe Cultural Revolution events, the cult of consent opens up a space in which participation


1073 Interview with Zhong Yinlan, July 10th, 2009.

1074 Interview with Zhong Yinlan, July 10th, 2009.
in Cultural Revolution campaigns represent, almost unmistakably, an image of conservation. Under consent, the museum’s restitution negotiations, as well as the different constituents who brought the negotiations to fruition, all share credit in the making of Chinese cultural heritage. The raid participants saved heritage from destruction, the museum appraisers identified heritage’s value, negotiators resident on the mainland and abroad made the museum’s role in heritage creation tangible, while the subjects of restitution, in their act of donation, legitimized the museum’s indispensability to Chinese cultural heritage.

**What Money Can’t Buy**

The boom in Chinese art prices soon threatened to derail the museum’s momentum. In order to maintain the premise that the museum was the best candidate with whom to negotiate restitutions, the museum staff offered special services to past and potential affiliates. Zhang Chengzong (1943 – 1996), a CCP agent and head of Shanghai’s Cultural Relics Management Board, guaranteed full municipal cooperation. Zhang encouraged the Class of 1952 to “use cultural relics as a way to administer the organization.” Whenever they successfully convinced private collectors to donate or sell antiquities, Zhang “paid attention. He asked the municipality and bureau to give awards.” Municipal cooperation helped the museum establish restitutions packages that money couldn’t buy.

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1075 Interview with Li Junjie, July 7th, 2009.
1076 Interview with Li Junjie, July 7th, 2009.
In 1984, the museum inaugurated a program called wenwu zhiyou (Friends of Cultural Relics).\textsuperscript{1077} This program enabled Shanghai to issue social capital in the guise of cultural relics.\textsuperscript{1078} Its activities included outings with specific municipal officials and museum curators; “to look at cultural protection sites, museums, and archaeological sites.”\textsuperscript{1079} The museum staff used this program as a way to recruit new donors, as well as to display the benefits of museum affiliation. To celebrate J. M. Hu, for example, Friends of Cultural Relics took all the guests invited to the Hu Huichun donation ceremony on a curator-led trip to the Jingdezhen kilns in Jiangxi province. The trip won tremendous accolades from the overseas guests. James Watt reminisced that “they organized the only air conditioned train in all of south China reserved only for politburo members...the whole train full of people from all over the world. It was a very grand affair.”\textsuperscript{1080}

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\bibitem{1079} Interview with Li Junjie, January 21\textsuperscript{st}, 2010.
\bibitem{1080} Interview with James Watt, October 14\textsuperscript{th}, 2009.
Friends of Cultural Relics programming targeted both museological and commercial interests. As Li Junjie explained, for collectors with means, “money wasn’t the issue, it was the access.” 1081 When Friends organized a trip to see the Emperor Qin’s Terracotta Army, their guests “went downstairs into the tombs themselves.” 1082 Given the PRC’s strict excavation rules, to “see them at ground level that was like presidential treatment”. 1083 It set the potential donors apart from everyday visitors, who saw the tombs from a platform above the excavation site. Similarly, when Friends visited Dunhuang “we arranged things with the Dunhuang research center’s director...they had someone who really knew what they were doing give them a talk.” 1084

1081 Interview with Li Junjie, January 21st, 2010.
1082 Interview with Li Junjie, June 29th, 2009.
1083 Interview with Li Junjie, January 21st, 2010.
1084 Interview with Li Junjie, January 21st, 2010.
The guests saw murals in uncrowded settings and gained access to many more grottoes than otherwise allowed.

Friends of Cultural Relics also made visiting the mainland easy. “You have to think, right after 1978, how difficult was it to get a hotel or train to Shanghai.” Friends affiliates, however, might “call on a Friday, say they are coming for the weekend.” Upon receiving the call, the Shanghai Museum staff “did so much back room work, renting a care, a hotel, plane tickets. We organized the restaurant to eat. The money we paid for it.” Staff “go to the airport to pick them up, take them to dinner. We open up the warehouse and show them the objects. Then we send them off.” From the perspective of potential donors, “they spent a great weekend in Shanghai, looking at cultural relics, and they didn't have to think.” The museum even made professional restoration services available through its Conservation Workshop, at no charge.

The rise in Chinese art prices soon outpaced the museum’s ability to pay, or offer favors. Chen Peifen confirmed that “the later things were, the more difficult it became.” By the mid-1980s, individuals whom the acquisitions team approached “didn't want to do it anymore...They would say oh we want to keep these objects, our ancestors passed it down to us.”

1085 Interview with Li Junjie, April 27th, 2010.
1086 Interview with Li Junjie, April 27th, 2010.
1087 Interview with Li Junjie, April 27th, 2010.
1088 Interview with Li Junjie, April 27th, 2010.
1089 Interview with Li Junjie, April 27th, 2010.
1090 Interview with Chen Peifen, February 1st, 2010.
1091 Interview with Chen Peifen, February 1st, 2010.
explained that negotiations stalled “because of the money.”\textsuperscript{1092} The international market demands for Chinese art made prices such that “they sell one of the items they had then it’s worth fifty million or maybe ten million.”\textsuperscript{1093} At those amounts, the Shanghai Museum could no longer compete. Furthermore, the museum collection began to reach the point at which it no longer needed objects beyond those which it already had. Thus, the restitution of confiscated property began to proceed with reduced museum interference.

**Substitutions-in-kind**

Wang Qianbi and his team thought that restitution would never end. In addition to the 320,000 pieces of confiscated property that the Arts and Crafts Company had sent over in 1981, the team also dealt the existing inventory at Puxi road, as well as that at eleven other sorting stations in the municipality.\textsuperscript{1094} The sheer amount of objects, the majority of which post-dated 1795, overwhelmed Wang’s team. In many cases, restitution packages couldn’t provide the original confiscated items. Raid inventories just didn’t make specific enough records and sorting station attendants failed to distinguish one seized item from the many others in their warehouse. As a result, most restitution packages offered substitutions-in-kind.

Sorting stations used substitutions as a standard solution for the restitution of unidentifiable inventory. According to this policy: “if I had a Wu Hufan painting, then we give

\textsuperscript{1092} Interview with Li Junjie, July 7th, 2009.
\textsuperscript{1093} Interview with Zhu Junbo, December 17th, 2009.
you back a Wu Hufan painting, it may not be yours, but it was still a Wu Hufan."  In cases where “there was no object in kind, then they gave it back in quantity, if you had three paintings, then you can have three paintings back." Finally, if the municipality had no substitutions-in-kind at all, sorting stations paid out in cash.

Cash compensation didn’t take antiquities’ market value into account. Wang Qianbi explained that “at the first, it was cheap, about one or two RMB per piece.” By the early 1980s the policy shifted to 12 RMB per object. The municipality justified this price with bad record keeping. “We couldn’t see the object anymore, we wouldn’t know the quality. There wasn’t anything we could do.” By way of comparison, in the 1980s one RMB bought one kilogram’s worth of hairtail fish, which most considered a fine dinner for a family of four. Twelve RMB paid for a year’s tuition in junior high school. Therefore, from the municipality’s perspective, its cash allowances were adequate given existing standards of living in the PRC.

The threat of getting cheated through substitutions-in-kind galvanized Shanghai residents to get restitution packages approved as soon as possible. Otherwise, what’s theirs might get alloted to someone else’s package. Private citizens leveraged documentation of all kinds. Guo Zhiyu, a Cultural Relics Management Board employee, found a painting that got confiscated from his house during the Cultural Revolution when he himself was helping the

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1095 Interview with Li Junjie, April 27th, 2010.
1096 Interview with Li Junjie, April 27th, 2010.
1097 Interview with Wang Qianbi, June 29th, 2010.
1098 Interview with Wang Qianbi, June 29th, 2010.
Sorting Committee clear inventory in the late 1980s. The sorting station kept the painting in its substitutions section because the associated records didn’t indicate any specific owner. The painting, however, had a colophon that read “to Mr. Zhiyu” from the painter, Huang Binhong. When Guo Zhiyu claimed the painting, the station attendant wanted proof. The colophon didn’t have a last name. “Is this Guo Zhiyu or some other Zhiyu? They couldn’t be sure.” Guo had proof indeed. The painter wrote Guo “a letter, and in the letter he said I have attached a small painting.” Guo brought the letter, and the sorting station attendants “gave him back the painting.”

Guo Zhiyu’s case was the exception that proved the rule. Dark rumors about substitution fraud flooded Shanghai. The most common method of fraud was to use substitutions-in-kind to get antiquities with a higher value than that which was originally seized. “Lots of people asked people with good eyes, people who knew what they were doing, to go pick out things for them.” Other tricks included “pretending to be someone else” and retrieving ill-begotten restitutions. Sun Jiecong, who inventoried the substitutions-in-kind antiquities that private collectors eventually sold to the state-run art markets, commented that “If you knew what you’re doing then you’re lucky, otherwise, you’re out of luck. This was the way after the

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1099 Interview with Xia Shunkui, April 26th, 2010.
1100 Interview with Xia Shunkui, April 26th, 2010.
1101 Interview with Xia Shunkui, April 26th, 2010.
1102 Interview with Xia Shunkui, April 26th, 2010.
1103 Interview with Sun Jiecong, December 20th, 2009.
1104 Interview with Chen Peifen, February 1st, 2010.
Cultural Revolution... things were pretty messy.”

The modern Chinese art historical canon

Restituted antiquities that postdated 1795 quickly appeared for sale on the international market for Chinese art. As Jim Lally observed, new wealth in the Special Economic Zones (SEZ) opened up “the most voracious appetite in the world for Chinese art.” On the mainland, a SEZ designation made the region available for unprecedented foreign investment, incentivized by special tax provisions and greater trade independence. Shanghai received its SEZ designation in 1984. The subsequent burst in new financial opportunities boosted activity in the domestic and export antiquities trade. Xu Yongxiang, a Shanghai Museum Customs inspector, remarked that “before 1978 there wasn’t a lot of work at Customs. After 1978...there was more work, more things leaving the country.” For every collector with an interest in buying a piece of Chinese cultural heritage, there was an equally enthusiastic seller who wanted to transform their restituted antiquities into investment capital.

As the inspection entity that regulated all export antiquities, the Shanghai Museum soon called for an official block on the nationwide divestment of antiquities postdating 1795. The Cultural Relics Management Bureau, the Shanghai Museum's political arm, wanted to designate

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1105 Interview with Sun Jiecong, December 20th, 2009.
1106 Interview with Jim Lally, October 28th, 2009.
1108 Interview with Xu Yongxiang, July 8th, 2009.
select specimens of post-1795 antiquities illegal for export. It proposed to shift the dividing line between Cultural Relics and Arts and Crafts from 1795 to 1911, “so nothing from the Qing can get out.” The organization had already made headway in this endeavor. Customs checkpoints expanded from the original four cities (Beijing, Tianjin, Shanghai, Guangdong) to “fourteen entry points for the export of Cultural Relics”, which museum appraisers ran. The expansion of Customs checkpoints gave museum staff more power in municipal arts administration, because “we basically took over Customs’ job in terms of allowing things to leave the country.”

The tightening of export regulations created two separate canons of modern Chinese art: one for the PRC and another for the international market. Artists active between 1795 and 1911, and whose creations once passed Customs inspections liberally, became difficult to collect outside the mainland. Regulations on contemporary works of art, such as the Qi Baishi and Xu Beihong paintings that Sun Jiecong’s German friend bought monthly, also became restrictive. “There's a general rule for export about contemporary works. If there's good works by Qi Baishi then you can't sell it.” Buyers had to get museum staff to stamp all the antiquities they intended to export from Shanghai Customs. Customs maintained specific no-export lists and cleared nothing without an appraiser’s stamp. “If they see the name or whatever then they’re

1109 Interview with Zhang Qinghao, December 24th, 2009.
1110 Interview with Zhang Qinghao, December 24th, 2009.
1111 Interview with Zhang Qinghao, December 24th, 2009.
going to look for the stamp. If they don't see the stamp they won't let it pass.”

By far the most controversial export decision that the Shanghai Museum made in recent years is for the Wong Nan-p’ing collection. Wong (1924 – 1985) was a Hong Kong-based painting collector and dealer who fled from Shanghai in 1949. During the Cultural Revolution, the museum raided Wong’s Shanghai estate, which contained a collection of paintings and calligraphy from the Ming and Qing dynasties. The paintings predated 1795. Restitution stated that Wong could collect his seized paintings and calligraphy from the Shanghai Museum, which held them in custody. As Wong was a Hong Kong resident, however, Cultural Relics laws forbade the works of art’s removal from the mainland.

Wong suggested a trade. He owned two calligraphy compendia of great value: *Wong wengong wenji* (the Collected Writings Of Wong Anshi) and *Song Wang Anshi shu lengyan jingzhi yao juan* (Essential Scrolls Of Song Dynasty Wang Anshi's Buddhist Scriptural Calligraphy). He offered to donate both in return for permission to take two hundred works of art from his restitution package to Hong Kong. The Shanghai Museum considered this a lucrative offer. “Both the original print and the colophons” on Wong’s two compendia indicated their authenticity. The museum even sent Xie Zhiliu “to Hong Kong to figure out whether the two

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1113 Interview with Sun Jiecong, December 20th, 2009.
1114 For more on Wong Nan-p’ing, see Richard M. Barnhart and Qianshen Bai, *The Jade Studio: Masterpieces Of Ming and Qing Painting And Calligraphy From The Wong Nan-p’ing Collection* (New Haven, 1994).
1116 Interview with Li Junjie, June 29th, 2009.
calligraphy pieces were real.” The painting specialist pronounced his approval. Thus, the museum agreed to negotiate with the Ministry of Culture on Wong's behalf.

The negotiation took years. Shanghai had to rally all its political connections, including a favor from National People's Congress member Hu Yaobang, in order to obtain clearance. The museum even assembled an official entourage for the exchange. Zhong Yinlan, Huang Xuanpei, and a Customs representative accompanied Wong Nan-p'ing’s restitution package to Shenzhen to make sure that the works of art cleared Customs. Customs rebuffed them.

“That group of things Customs didn't want to let go of...They weren’t the best, but they were good, they could not be exported.” Shanghai had to have the Ministry of Culture call Shenzhen, or leave empty handed. By the time Wong's restitution package finally arrived in Hong Kong, he had already passed away. His wife, Fang Shuyan, accepted and spoke on his behalf at the donation ceremony.

The Shanghai Museum considered the Wong Nan-p’ing affair well worth the trouble. Wong's donation gave the museum its first work of art by the calligrapher Wang Anshi. The two compendia's sheer scale overwhelmed expectations. Zhong Yinlan, who participated in the Wong estate raid, remarked that although the two-hundred-piece exchange included “some nice

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1117 Interview with Li Junjie, January 21st, 2010. There remains some controversy over the fact that Xie Zhiliu and Wong Nan-p’ing are related. Some believe this relationship helped Wong negotiate with the museum.
1118 Interview with Zhong Yinlan, January 5th, 2010.
1119 Interview with Huang Xuanpei, January 12th, 2010.
1120 Interview with Li Junjie, January 21st, 2010.
1121 Interview with Jin Jiapin, January 13th, 2010. This actions undertaken in this lengthy process resembles that found by scholars of the Chinese court mediation process. Philip C. C. Huang, “Court Mediation in China, Past and Present”, Modern China, 32, no. 3 (2006): 275-314;
collections”, getting the two compendia was a better deal.1122 “They were pretty large, it wasn't just one volume mind you, it was twenty some volumes, they stacked really tall, and there were colophons by Wang Meng, it was extraordinary.”1123 In exchange, the Shanghai Museum simply let go of some exports that it had no intention of acquiring in the first place.

So far as overseas collectors were concerned, however, the Wong Nan-p'ing affair marked a phenomenal injection of new specimens into the international market for Chinese art. “Paintings have the widest possible audience” amongst Chinese art collectors.1124 Their profit margins outperform any other category of art. In 1994, the Yale University Art Gallery exhibited a portion of Wong Nan-p'ing's collection in their exhibition space, with an accompanying catalog.1125 The catalog touted Wong's re-assemblage of his collection in the years following the Cultural Revolution, as well as the paintings' significance in the history of modern Chinese art. One wonders what the long-term impact of these objects' release will be, both as they reflect the distinctions between PRC and non-PRC canons of modern Chinese art, as well as future sales potential on the international art market.

1122 Interview with Zhong Yinlan, January 5th, 2010.
1123 Interview with Zhong Yinlan, January 5th, 2010.
1124 Interview with Alvin Lo, June 14th, 2010. Lo’s statement describes the situation both on the art market and in the field of Chinese art history. The major scholars of Chinese art, throughout the twentieth century, have either focused primarily on Chinese painting or written scholarship that uses Chinese painting as a springboard to talk about other categories of Chinese art. For select examples see James Cahill, The Compelling Image: Nature and Style in Seventeenth Century Chinese Paintings (Cambridge, 1982); Richard Vinograd, Boundaries of the Self: Chinese Portraits, 1600 – 1900 (Cambridge, 1992); Jerome Silbergeld, Contradictions: Artistic Life, the Socialist State, and the Chinese Painter Li Huasheng (Seattle, 1993);
1125 Richard Barnhart and Bai Qianshen, The Jade Studio: Masterpieces Of Ming And Qing Painting And Calligraphy From The Wong Nan-p'ing Collection (New Haven, 1994).
The International Shanghai Museum

By 1985 the Shanghai Museum's need for a better location outstripped its need for more antiquities. The collection needed a new home, in particular one that offered modern facilities that would complement the extraordinary acquisitions that the Shanghai Museum had won since its last major move in the 1960s. #16 South Henan Road had not been renovated since 1959 and its facilities raised eyebrows. Visitors accustomed to institutions such as the Metropolitan Museum of Art and the British Museum complained. They opined that Shanghai's collection “had been living in a drafty bank building,” in display cases that also housed spider webs and dead flies.\textsuperscript{1126}

Museum administrators began fund-raising for a new building. The municipality pledged eight million RMB and gave the Shanghai Museum permission to relocate to the middle of the People's Square, across Remin boulevard from the People's Park. The museum, however, had to raise the rest of the funds it needed for construction, landscaping, and interior modeling.\textsuperscript{1127}

Jin Jiaping, the museum's head of human resources, used his municipal connections to get Museum Presidents Ma and Wang "long term visas...such that any time of the year they could go over to Hong Kong. They could exit and enter freely."\textsuperscript{1128} The museum approached an entrepreneur named Xian Xuantang, a collector that the museum had long courted through

\textsuperscript{1126} Interview with Jim Lally, October 28\textsuperscript{th}, 2009.  
\textsuperscript{1127} Interview with Li Junjie, June 29\textsuperscript{th}, 2009.  
\textsuperscript{1128} Interview with Jin Jiapin, January 13\textsuperscript{th}, 2010.
Friends of Cultural Relics. Xian helped the Presidents set up a foundation called the Shanghai Museum New Building Trust, then “went around his friends to gather up money for the trust fund.” The trust campaigned heavily amongst overseas Chinese, in particular those living in Hong Kong, London, and New York.

Li Junjie, who undertook much of the administrative tasks in the campaign for a new Shanghai Museum, asserted that the potential donors’ interest in antiquities enabled the museum staff to do effective fund-raising. For example, “every year on the first three days of the new years we would organize a cultural relics meeting.” There, donors, businessmen, and politicos mingled in the same space. Zhang Zhengzong’s political pull attracted attendance from Hong Kong businessmen who wanted to invest in Shanghai. Furthermore, Zhang made sure that top officials like Jiang Zemin showed up. “He wrote, and Jiang Zhemin gave a date...well, if Jiang Zhemin came, then everyone else will come too.” Friends of Cultural Relics made sure that antiquities took center stage at these programs. Donors told stories about the antiquities they donated and the Chinese cultural heritage sites they visited on organized trips.

The museum made its monetary needs clear to potential donors. “We were doing

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1129 Interview with Li Junjie, January 21st, 2010. This example of the monetary connection between the mainland and Hong Kong resonates with broader scholarly assessments of this period. See Amy Liu Mei Heung and David Zweig “Hong Kong’s Contribution to Mainland China’s Property Sector” Asian Survey, 51, no. 4 (2011): 739-768.

1130 Interview with Li Junjie, January 21st, 2010.

1131 Interview with Li Junjie, July 7th, 2009.

preparation work. If we don’t do this, were they going to give us donations in the end? No.”

The trips and ongoing favors all served a purpose. “This is how we did our long term relationships...we could talk about cultural relics...you can’t just have small talk for more than an hour, you have to have something in common.” Antiquities, in particular the museum’s commitment to making antiquities an integral part of Chinese cultural heritage, held it all together.

As part of its fund-raising efforts, the museum offered to name galleries after specific donors. Each gallery came with a cost. “The bronze galleries, ceramics galleries, were 1,000,000 American dollars, the calligraphy and painting gallery was 50,000 American dollars...Sometimes the money was pooled together from several different people, and their names can all go on the gallery names.”

The museum also solicited funds for outdoor landscaping, as well as a VIP room for gala receptions.

Amongst the donors, overseas Shanghainese proved most willing to contribute. When Shanghai entrepreneur Diane Woo approached Patty Tang, the current head of Friends of the

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1133 Interview with Li Junjie, April 27th, 2010.
1135 Interview with Li Junjie, April 27th, 2010.
1136 Interview with Li Junjie, January 21st, 2010.
1137 Interview with Patty Tang, October 22nd, 2009; Interview with Li Junjie, June 29th, 2009; Interview with Diane Woo, November 7th, 2009.
Shanghai Museum in America, she leveraged Tang’s Shanghai ancestry. Woo “said you really should go back to China, it’s a new country.” Tang agreed and helped the museum raise funds for landscaping, outdoor sculptures, as well as to establish an exchange program with the Metropolitan Museum of Art.

Many different Chinese allowed the lure of a celebrated cultural heritage to draw them to Shanghai. In the words of Jim Lally, “there are people who went back in the 1980s simply because they were in their eighties and would rather die in the Jinjiang hotel in Shanghai.”

After a lifetime’s worth of wandering overseas, these individuals wanted to return to their homeland and reconnect with the happier ghosts of their past. When I pressed Lally to articulate why donors chose the Shanghai Museum over other cultural institutions in the PRC, he highlighted the museum’s commitment to cultural heritage. “They were very committed to the idea of the art being important and they were struggling to recreate an atmosphere where the art could be available to the people and they could fulfill their role as protectors of the past in China.” In other words, the Shanghai Museum successfully established themselves as the custodians of Chinese cultural heritage, both in the minds of constituents in the PRC and abroad.

1138 Interview with Patty Tang, October 22nd, 2009.
1139 Interview with Jim Lally, October 28th, 2009.
1141 Interview with Jim Lally, October 28th, 2009.
While it seems rash to speculate on the basis of individual testimony, the general sense that Shanghai was a leader in cultural heritage maintenance, and was a worthy investment for those interested in promoting Chinese cultural heritage, seem consistent with the museum’s financial ledgers.

Figure 5.4. Donation Sums By Self-Proclaimed Location.
The chart entitled Donations Sums By Location (Figure 5.4) indicates that Hong Kong and American donors contributed most heavily towards the creation of the new museum. Hong Kong donors gave more than forty-eight million RMB, making up sixty-three percent of total contributions. Philanthropists such as Douglas Dillon and the Starr Foundation pushed total American contributions up to more than twenty-one million RMB, or twenty-eight percent. The rest of the money, by order of quantity, come from the PRC (3%), Japan (2%), England (2%), and Canada (1%). The chart entitled Number of Donors By Region (Figure 5.4) shows

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1142 Data for these figures comes from the Shanghai Museum Donors plaque, visible from the museum lobby at the entrance. The ledgers illustrate donations in their original currency. For the purposes of uniformity I converted the sums to RMB. Most donors, however, gave United States Dollars, the most favorable and widely-used foreign currency in the PRC during the mid to late 1990s.
that Hong Kong led the way in headcount. At thirty-one heads, donors from Hong Kong made up fifty-one percent of the Shanghai Museum's major contributors. In order of quantity, the rest of the donors self-identify as being from the PRC (20%), the United States (13%), Japan (11%), England (3%), and Canada (2%). The data in the two charts indicate that PRC donors represent a more significant proportion of the donor population than those from England, Japan, or further afield. Overseas donors, however, tended to gave non-Chinese currency, such as Hong Kong Dollars, Japanese Yen, American Dollars, and British Pounds, which made their contributions more weighty by rate of exchange. The internationality of the donors at large, and the vastness of the sums they donated, however, suggest that philanthropists from the above regions supported the Shanghai Museum's custodianship of Chinese cultural heritage, in hard cash.

Compared to the prices for named galleries at the Metropolitan Museum of Art and the British Museum, the above-mentioned sums are paltry. As Patty Tang asserted, “I think they didn't know that you don't give something with a name for less than a million dollars, they were giving them away for fifty or 100.” Museum administrators, however, found that favorable exchange rates made the value of the donations more than adequate. Li Junjie boasted that “we did the new museum on 5.7 hundred million RMB.” The staff take particular pride that “it wasn't the museum who asked for this money, we had other people help us get the money.”

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1143 Interview with Patty Tang, October 22nd, 2009.
1144 Interview with Li Junjie, April 27th, 2010.
1145 Interview with Li Junjie, June 29th, 2009.
The Shanghai Museum New Building Trust, and the international set associated with the Trust, demonstrated that the museum had won global recognition.

How much prosperity was good for the Shanghai Museum? On the face of it, given the miserable condition of mainland museums in the twentieth century, this question is absurd. The Shanghai Museum's building, facilities, and collections enjoyed stronger publicity, better conservation resources, and more varieties of art than anywhere else in the country. Their only shared issue with comparable institutions on the mainland was the cost of general admissions (20 RMB), but even that was resolved by a municipal grant guaranteeing free admissions starting in 2009. The institution's riches seemed invulnerable to the vicissitudes of the Asian Financial Crisis (1997 – 1998). Capital begot fame and fame begot more capital.

Far from denying itself acclaim, the museum took its collection on the road, shaping itself into an international institution in ways that other flagship PRC museums, such as the Palace Museum in Beijing and the Shenyang Palace Museum in Liaoning Province, proved slower to embrace. Shanghai establishing ongoing partnerships with the Metropolitan Museum of Art, the Terra Foundation for American Art, the Solomon R. Guggenheim Foundation, the British Museum, and the Walt Disney Company – just to name a few. At the dawn of the twentieth century there seemed no limit, certainly geographically, to the Shanghai Museum's reach.

Amongst the museum staff, however, the museum’s international turn only deepened the existing rift between the old guard and the younger generation of museum employees.\textsuperscript{1147} Although the museum had plenty of cash, the institution no longer privileged practical experience as it did in the past. Employees who want hands-on training bemoaned the fact that the museum no longer makes its entire collection, specifically the storerooms, available for general study. New hires “are very good at analytical skills and descriptions, they can say oh these are the characteristics of Qing dynasty objects, these are the characteristics of Ming dynasty objects...But they’ve seen very little. Most of the things they’ve seen are fakes.”\textsuperscript{1148} The privileging of credentials over skill has robbed the staff of antiquarianism, specifically the appraisal skills on which the old guard built their careers. “That’s a key difference. The older generation didn’t write much down, but they knew what they were looking at.”\textsuperscript{1149}

\textbf{Conclusion}

However controversial restitution and open campaigns to exchange favors for cash remain in the public discourse, one disputes the significance of the Shanghai museum’s achievements in terms of acquisition and institution building over the past thirty years. Three generations of museum staff, from disparate backgrounds and often under threat from one


\textsuperscript{1148} Interview with Shen Minren, September 24\textsuperscript{th}, 2009.

\textsuperscript{1149} Interview with Shen Minren, September 24\textsuperscript{th}, 2009.
another’s political and administrative ambitions, worked collaboratively to create one of the three largest repositories of Chinese art in the world. In each of its three locations, the Shanghai Museum’s physical presence denoted the collection’s significance as a link between mainland and overseas collectors, its relevance to regional and international finance, as well as its custodianship of cultural heritage. Many cultural institutions harbor similar ambitions. Few realize these ambitions within a few decades, and fewer still wield that unique combination of municipal support, popular interest, and international recognition that differentiate regional favorites from international icons.

Shanghai’s achievement of these ambitions, however, only highlights the tensions that its high status has imposed on the very individuals who have brought into being. While the museum’s collection is superb, the staff unanimously complain that the objects themselves are more difficult to access than ever before in the museum’s history. Members of the Class of 1952 opine that the antiquarian training program that galvanized their professionalization succeeded because any employee could simply enter the museum’s storerooms and study whatever antiquity they wanted. The post-1996 institutionalization of new bureaucratic and security procedures at the Shanghai Museum, however, keep museum employees, especially younger employees, from gaining access to the antiquities they wish to study. For the older generation of museum employees, both the Class of 1952 and 1972, these limitations seem to fly in the face of the privileging of hands-on skills that brought the museum to fame in the first place. How can
the nation’s professional art appraisers and interpreters do their jobs if they do not have hands-on experience with their chosen objects of study? More importantly, how can museum professionals be trusted to purchase authentic works of art if they do not have regular experience handling comparable works of art in the museum’s own collection?

The slackening emphasis on hands-on skills point to a larger shift in skill evaluation amongst museum professionals. Increasingly, the push to internationalize at PRC cultural institutions have come hand in hand with a push for museum professionals to publish research. In fact, the Shanghai Museum evaluates the distribution of raises, bonuses, and even makes hiring decisions based on the number of publications its staff produce each year. This criteria for upward mobility puts employees with limited literacy, specifically those older connoisseurs and conservators who have never had to contend with the pressures and politics of obtaining publications, in an indefensible position. As a result, those employees facing reduced upward mobility are increasingly marketing their hand-skills on the private sector. The conservator whose dingy kitchen and passionate personal manifesto introduced this chapter is one prominent example of this phenomenon. Similarly, members of the curatorial team take commissions for art appraisals from private collectors and companies, while members of the administrative staff manage, or run, art auction companies and museum consultancies on the side.

The above-mentioned personnel changes have raised serious questions for the Shanghai
Museum’s future leadership. Given the turn towards a closed museum system, particularly insofar as the study of artifacts are concerned, the museum staff wonder how the administration will train its next generation of connoisseurs. Similarly, given the turn towards publications, the museum staff wonder what will become of those museum departments that require expert hand skills, such as conservation and reproduction. The persistent struggle over the cultivation and evaluation of skills, as well as the criteria for professionalization, may well be the Shanghai Museum’s new link between high culture and ordinary people. While in the 1950s, museum exhibitions provided the lens through which ordinary Chinese engaged with newly nationalized artifacts of cultural heritage, in the 1990s, privatized schemes for heritage commodification link increasingly passionate art consumers with newly canonized categories of Chinese civilization.
Conclusion: Family Values
The Cult of Consent

The Shanghai Museum portrays the Gu family bequest as one of its great foundations. The family traces their collecting legacy back to 1841, when Gu Wenbin achieved a *Jinshi* degree, the highest honor in the Qing imperial exams. The history of Gu family collecting stretched across four generations. By the end of the Qing dynasty, their Suzhou estate contained more than one thousand ancient books, paintings, and calligraphy.\(^{150}\) The Gu clan called it the Guoyun Lou collection, after the building in which the objects were housed.

On August 16th, 1937, one of the bombs that the Japanese Imperial Army detonated in Suzhou destroyed the Gu family living room. The clan kept a panic room, a secure space only accessible through a tunnel that connected two courtyards. Gu Gongxiong, the family patriarch, dropped a cache of paintings and calligraphy in the room, packed up his wife and kids, and fled for Shanghai.\(^{151}\)

Shen Tongyue, Gu Gongxiong’s widow, contacted the Shanghai Museum in 1951. She donated the Guoyun Lou collection in the name of her husband and five children. Between 1951 and 1959, the family presented the museum with 308 pieces of painting and calligraphy,

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which appraisers evaluated at 100,000 RMB.\textsuperscript{1152} The Municipality granted the Gu clan a merit award of 10,000RMB, as well as a special exhibition featuring select pieces.\textsuperscript{1153} As with all 1950s donations, the municipality praised the family's nationalism. The Shanghai Museum continues to claim that the family's faith in China spurred the donation.

The Gu family got raided from all sides during the Cultural Revolution. The Suzhou Museum, Revolutionary Rebels at each of the five descendants’ various work units, and even one of the daughter-in-laws’ work units came and filled seven trucks with the family's possessions, which went to the Suzhou municipal sorting committee.\textsuperscript{1154} The family was shunned by all cultural institutions and the descendants were stripped of their Shanghai affiliations.\textsuperscript{1155} When Shen Tongyue died, no one visited.\textsuperscript{1156}

In 1996, the Shanghai Museum reestablished contact with the Gu clan as part of donor relations programming for the inauguration of its new building. The children looked like anybody else by then. They lived with old furniture and barely had one black and white television set between them.\textsuperscript{1157} Members of the Class of 1952 reassembled the Gu clan and

\textsuperscript{1152} Wenhua bu, Shanghai shi wenhua ju, shi wenguan hui guanyu jieshou juanxian wenwu bin yu ui biaozhang de qingshi baogao, pifu [The Ministry Of Culture, Shanghai Municipal Department Of Cultural Affairs, Municipal Cultural Relics Management Bureau's Requests, Reports, And Rescripts Regarding The Acceptance of Donations And The Granting Of Merit Awards] January 12\textsuperscript{th}, 1959 – December 17\textsuperscript{th}, 1959, B172-5-98, SMA, Shanghai.

\textsuperscript{1153} Wenhua bu, Shanghai shi wenhua ju, shi wenguan hui guanyu jieshou juanxian wenwu bin yu ui biaozhang de qingshi baogao, pifu [The Ministry Of Culture, Shanghai Municipal Department Of Cultural Affairs, Municipal Cultural Relics Management Bureau’s Requests, Reports, And Rescripts Regarding The Acceptance of Donations And The Granting Of Merit Awards] January 12\textsuperscript{th}, 1959 – December 17\textsuperscript{th}, 1959, B172-5-98, SMA, Shanghai.


\textsuperscript{1155} Interview with Li Junjie, June 29\textsuperscript{th}, 2009.

\textsuperscript{1156} Interview with Zhong Yinlan, July 10\textsuperscript{th}, 2009.

\textsuperscript{1157} Interview with Li Junjie, June 29\textsuperscript{th}, 2009.
reunited them in Shanghai for an exhibition entitled *Guoyun Lou Juanzeng Shuhua Jinpin Huigu Zhan* (Retrospective Exhibition Of Select Paintings And Calligraphy Donated By Guoyun Lou).\(^{1158}\) The museum paid for everything: “Return plane tickets, living spaces, and when they got here we also received them. Then when they left, I think everyone got 100,000rmb each.”\(^{1159}\) That’s the equivalent of the Guoyun Lou collection’s original evaluated worth.

In its donation literature, the Shanghai Museum proposes that it takes better care of donors than the donors’ own families.\(^{1160}\) After all, the institution has more wealth, stability, and infrastructural support. For example, the museum pays health care costs for one of Shen Tongyue’s daughters. Zhong Yinlan, who visits the daughter regularly, explained that “the daughter has Alzheimer’s. She and her husband are in their 80s and 90s. They’re at the hospital in Suzhou.”\(^{1161}\) Shanghai pays for their on-site nurse and “all the medical bills that can’t be reimbursed” by the state.\(^{1162}\) As of 2010, the daughter was approaching ninety and the museum intended to “pay for her medical bills until she dies.”\(^{1163}\) When I asked Zhong Yinlan why the museum is willing to do this, she told me “their father did a lot for the Shanghai Museum and the


\(^{1159}\) Interview with Li Junjie, January 21st, 2010.


\(^{1161}\) Interview with Zhong Yinlan, July 10th, 2009.

\(^{1162}\) Interview with Zhong Yinlan, July 10th, 2009.

\(^{1163}\) Interview with Zhong Yinlan, July 10th, 2009.
daughter accompanied the mother to all the big museum functions." When I pressed her for why the museum supported this daughter as opposed to the four other children, Zhong Yinlan explained that this daughter also donated some paintings to the museum. She had “paintings by the Four Wangs, they have four paintings. During the Cultural Revolution they hid those paintings. Once the revolution was over they donated those paintings to the Shanghai Museum.” When I asked whether health care supplements constituted payment from the museum, Zhong Yinlan insisted they do not. “These people, they're just good people.” Li Junjie added that the Gu’s were more than good, they were “real collectors, these guys from the old times...these are real collectors.”

Constructing the Gu family as “real collectors” erases density of constituents that make up the museological fiction of donation. The cash awards that the Gus received throughout the decades further enshrouds donations with merit and ceremony. The difficulty here is not simply that doing so contrives the erasure of provenance, or that it created cultural heritage in provenance’s stead. The difficulty is that both are presumed as natural, and even necessary. For example, when the Guoyun Lou catalog introduces specific paintings, it do not mention which member of the Gu family owned, inscribed, or donated the work of art. The catalog simply

1166 Interview with Zhong Yinlan, July 10th, 2009.
1167 Interview with Li Junjie, July 7th, 2009.
refers the reader, as well as the gallery visitor, to similar artifacts in the Chinese art historical
canon: painters such as Zhao Mengfu, or the Wu school of painters in Suzhou.\textsuperscript{1169} What these
references conceal are the density of roles that the Gus also played in collecting. Gu Gongxiong,
the donor-in-name, was one among many in the Gu clan who sold, commissioned, designed, and
negotiated the meaning and value of their antiquities with their respective associates, regional
cultural institutions, and municipal governments. The Shanghai Museum played no role in
raiding the Gu estate, but its publications literally seized the Gu bequest’s identity. It
appropriated the multiple layers of gray that marked the Guoyun Lou bequest by referring to the
antiquities as donations. Furthermore, the museum requisitioned the right of identification for
donors as a population. Its employees reserve the right to call some donors “real collectors”, and
others – nothing at all.

As previously mentioned, the Shanghai Museum calls the various techniques that it uses
to maintain its donation fictions “collector psychology”. These techniques include regular visits,
merit awards, gifts, special ceremonies and exhibitions, as well as inclusion in the museum’s
various celebratory dinners and parties. In the years following the opening of the new museum,
these techniques have expanded to ongoing health care payments and even real estate
allotments. None of these techniques register with visitors as they walk past the new galleries.

Nevertheless, the techniques glue different constituents together. Indeed, the museum cannot celebrate its successes if donors do not attend its parties, grant interviews, or indeed, need favors. Similarly, the donors cannot wear their honors if the museum did not generate publicity, or needed exemplars to prove itself worthy of more donors, bequests, and recognition. In fact, to donors, museum staff, and even visitors who bother to read the celebratory plaques, the fact that a philanthropic act took place is not a fiction, but a tangible, quantifiable, reality. Thus, in the case of the Shanghai Museum, the fiction of donation has created something absolutely verifiable, and that thing is consent. Consent, on both the museum and the “donor” end, matters, precisely because it builds a stage upon which appropriation and incomplete restitution can be recast as preservationist, nationalistic, and philanthropic.1170

Hence, let us not look upon the Shanghai Museum's operative fiction as a singular event that occurs under the autocratic Communist regime, but a new way in which cultural institutions justify the creation of cultural heritage internationally. The PRC's ceremonies, merit payments, and special treatment for donors of national patrimony do not differ from “Dation” or “Acceptance in Lieu” schemes at British and French national museums, which offer similar art-for-cash options. In the French case, the Dation (a legal term for giving something in payment

of another that is due) implements a special tax provision that allows individuals to donate art in lieu of paying inheritance tax, with the goal to “promote the conservation of national artistic heritage.”

To quote the Musée d’Orsay, whose Collection Development website includes the aforementioned “Dation” as one of nineteen different schemes of collection development, a French taxpayer may make his offer

“to the tax authorities, and it is then examined by the Inter-ministerial Commission of approval for the conservation of the national artistic heritage. Subject to the recommendation of the commission, the Minister for the Budget decides whether to accept or refuse the work offered, and notifies the taxpayer, who then acknowledges receipt. Having become the property of the State, the work then enters the national collections.”

All these schemes recognize antiquities providers as philanthropists and their antiquities, once vetted and accepted, as property of the national patrimony. When antiquities obtained through these schemes appear in British and French national museums, they also have no provenance. At best, they appear with a label advertising the merits of donating national patrimony.

Furthermore, the antiquities vetting process involves a familiar collaboration of museum and market: The Inter-ministerial commission that evaluates offers includes two representatives from the Ministry for Budget, as well as two representatives from the Ministry of Culture and Communication.

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If we recognize the invention of cultural heritage in “Capitalist” institutions like British and French national museums, then we are forced recognize the same in the “Communist” Shanghai Museum. Similarly, we are compelled to recognize the fictive quality of donations in both. The Guoyun Lou bequest not only defines the Shanghai Museum’s creation of Chinese cultural heritage, but also the international creation of a world cultural heritage, one country at a time. Indeed, the elegant fiction of donation is embedded in the very existence of national museums, which consistently represent themselves as the custodians of heritage, the innovators of preservation, and the global repositories of our mutual past. This is as true of “democratic” cultural institutions as it is of “autocratic” ones, especially as both purport to partake in the identification of heritage. Populated with donors and yet donor-less, the Shanghai Museum collection thus enters the world heritage movement.

No one denies that Chinese people in the PRC have had a difficult twentieth century experience. Shanghai’s private collectors found themselves in socially and politically harrowing situations, much of which I can never fully comprehend. In my research, however, I have found little to support the presumption that the systematic seizure of art in the PRC marks special sites of alienation, redemption, or nationalism. Nor have I found the many constituents at Shanghai Museum more humane or privileged than their equivalents at other museums. If any of the above properties hold for Shanghai, then I have found the same to be true of museum employees, art dealers, collectors, visitors, and municipal officials outside the putatively
autocratic context of the People's Republic of China.

In the Shanghai museum, two important processes mediate the Chinese art historical canon. Firstly, the museum and the art market co-create value. Both add new categories of art to the collecting palette, identifying iconic artists and objects for the canon. The second process is restitution, an ambiguous policy that places the ownership of Chinese cultural heritage under constant negotiation. While the restitution negotiations outlined in Chapter 5 claim to have resolved lingering issues over appropriation, the Chinese art market’s explosive growth since 1978 has only elicited more dissatisfaction amongst Chinese who feel they sold their restitutions for too little, too soon. This is why framing antiquities as cultural heritage proves so effective – so long as objects remain in institutions that revere them as part of a canon and their original owners as philanthropists, the fluctuations of the art market disappear and the consolation of consent returns.

Under the banner of national patrimony, the remarkable thing about museums is that they seem to distinguish price from value. Visitors often do not pay for entry, curators do not engage with commerce, and dealers have no reach in the museum’s hallowed galleries – commodities don’t exhibit in museums lest the exhibition be seen as part of an advertising ploy. Nevertheless, museums openly ask for money though donation campaigns and exhibition tours, retired curators authenticate antiquities for a fee or even consult with state-owned auction houses like Hantai, and dealers willing to donate specific antiquities can often watch as their
titles transform from commercial, to philanthropic, to academic (Take, for example, Wong Nan-p’ing’s transformation from a painting dealer to a collector to the subject of a Yale University museum catalog). For those who seek a concrete answer to what is and is not an irrefutably “priceless” object of value, this situation is at once intuitively simple and conceptually complex. Indeed, the Shanghai Museum’s history reminds us that canonicity is an identifier that different individuals, including art dealers, collectors, municipal officials, customs officers, museum employees, and even we ourselves, have long trained each other to accept. On the one hand, the market is what the museum assigns to commodify antiquities outside the canon. On the other hand, the canon is utterly beholden to market transactions.

As this dissertation has shown, immutable greatest hits, exemplary donors, and a clear distinction between museum and market are precisely what Chinese cultural heritage, as presented by the Shanghai Museum, lacks. In this respect, the cast of characters that I have presented in conjunction with the museum’s history are all part of a larger, co-creative process, in which state and non-state actors, from both museum and market, in China and overseas, have made up the defining elements of Chinese cultural heritage as they went along. Yet, for the most part, none of these constituents appear immortalized on museum plaques. Their individual histories prove too sensitive for the Shanghai Museum to explore. The only entities that do appear, without fail, are antiquities, which allow us to imagine a cultural heritage without provenance, but at the same time full of the labor of different constituents whose identities are
erased as a *necessity* of art appreciation. Indeed there is something compelling, even liberating, in the idea that anyone can enter a museum, observe the objects therein, and leave with the intangible, yet indelible, mark of a civilization that extends thousands of years into the past, and will exist so long as we consent to its value. While we may not be able to fix one specific object to the entire expanse of Five Thousand Years of Chinese Civilization, consenting to its canonicity marks the first step in that process.
### Glossary of Chinese Terms

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<th>Chinese Term</th>
<th>English Translation</th>
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<td>chadui luohu</td>
<td>commune inserts</td>
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<td>da shoucangjia</td>
<td>big collector</td>
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<td>danwei</td>
<td>work unit</td>
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<td>fencai</td>
<td>famille rose</td>
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<td>geli shencha</td>
<td>segregated examination</td>
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<td>guanxi</td>
<td>relations</td>
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<td>guobao</td>
<td>national treasures</td>
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<td>guojia wenwu jianding</td>
<td>national committee of cultural relics</td>
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<td>weiyuan hui</td>
<td>Nationalist Party</td>
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<td>Guomindang</td>
<td>retrospective exhibition of</td>
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<td>Guoyun Lou juanzeng</td>
<td>select paintings and calligraphy</td>
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<td>shuhua jingpin huigu zhan</td>
<td>donated by Guoyun Lou</td>
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<td>Guowan</td>
<td>Arts and crafts</td>
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<td>huaqiao dasha</td>
<td>overseas Chinese mansion</td>
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<td>hukou</td>
<td>household registration</td>
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<tr>
<td>jianpolan</td>
<td>rag-pickers</td>
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